




NOOSA COUNCIL

Treasurer's Meet-up and Workshop



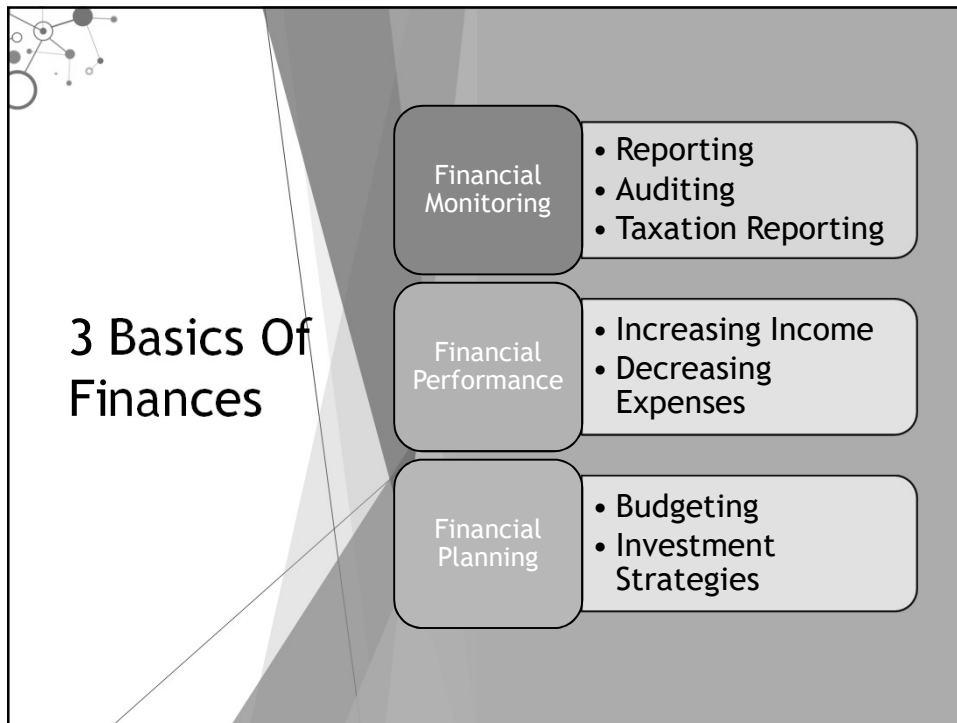
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Ask Any Time!



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Legal Aspects Of Club Money

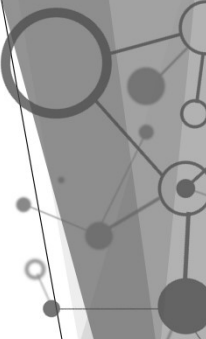



The top section of the slide features two images. On the left is a network diagram with various sized circles connected by lines. On the right is a black and white photograph of a woman and a man working together to move a large cardboard box. The woman is lifting the box from the floor, and the man is holding it steady.

The Cardboard Box




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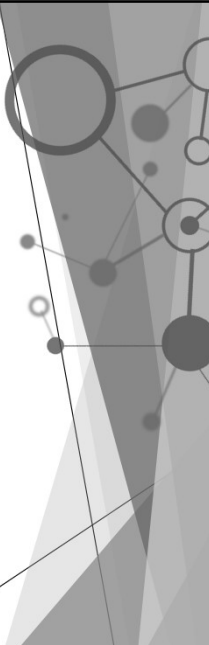


Profit For Purpose

- ▶ Increasing changes to the NFP business environment and even more to come (ACNC)
- ▶ Volunteer status doesn't protect you from failing to abide by relevant legislation
- ▶ Non profit doesn't mean you shouldn't make one
- ▶ Good committees understand they need to ensure the future of the business
- ▶ Volunteers need to consider where they are best suited to volunteer
- ▶ Too much focus on operations to the detriment of strategy



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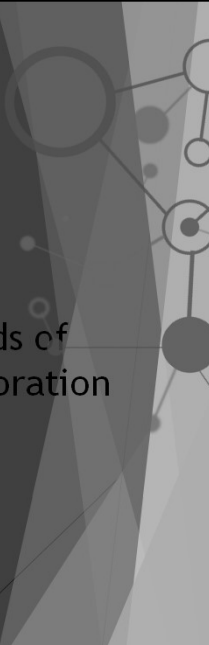
Who's Money Is It Anyway?

Your Committee responsibilities in managing finances.

Corporations Law

- ▶ Duty to act in the interest of the members, so should operate independently and free from influence
- ▶ Act in good faith
- ▶ Exercise due care & diligence
- ▶ Ensure solvency

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Methods of Incorporation

- ▶ **Incorporation**
 - ▶ Incorporated Association
 - ▶ **Unincorporated Association*****
 - ▶ Company Limited by Guarantee or With Shares (ASIC)
 - ▶ **Charitable Trust*****
 - ▶ Co-operative
 - ▶ Special Act of Parliament or Letters of Patent
 - ▶ Union of Employers or Employees
 - ▶ Church or Religious Group
 - ▶ Indigenous Group

Who's Money Is It Anyway?

Your Committee responsibilities in managing finances.

Associations Incorporation Act (Queensland)

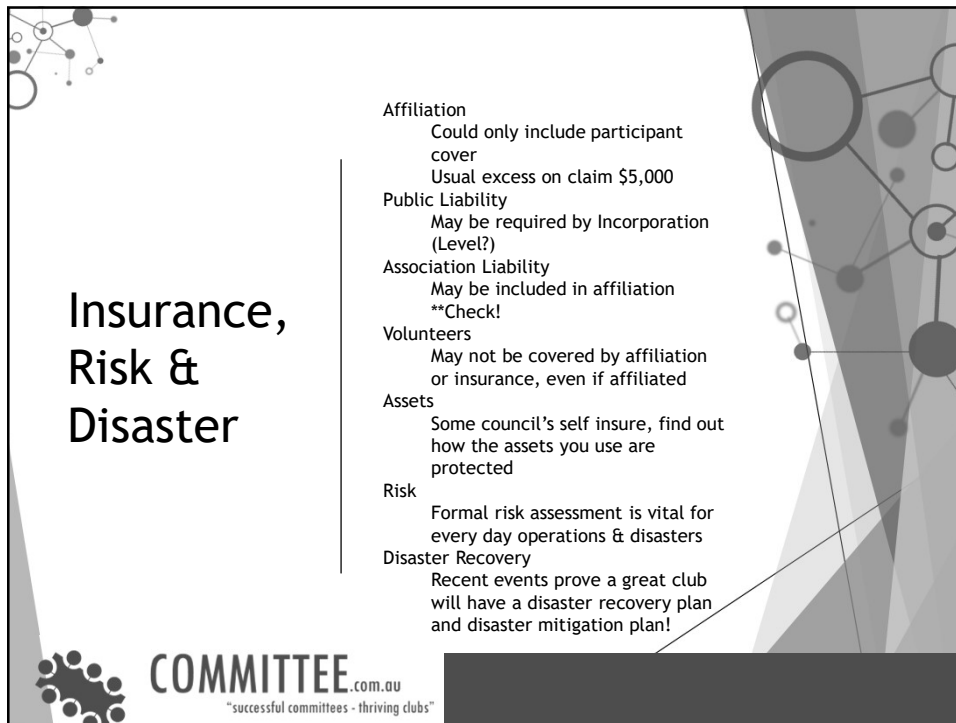
- Ensure all documents show Association's name, including internal documents (Sec 32)
- Have a bank account and Keep all property in the club's name (Sec 24)
- Obtain public liability insurance (Sec 70)
- Present financial reports according to level (Reg 9 & Sec 59)
- Control the Business and operations (Sec 60)
- Ensure financials are submitted to members at the AGM (Sec 59)

Level Details	Audit Requirements	Insurance Requirements
Level 1 Turnover or Assets Over \$100,000 per annum	Full Audit To The AIA	Must have public liability insurance Must advertise level of insurance
Level 2 Turnover or Assets Between \$20,000 and \$100,000 per annum	Accountant to confirm accounts (not full audit)	May choose not to have public liability Must advertise level of insurance
Level 3 Turnover or Assets Under \$20,000 per annum	Treasurer's Statement only (check with your organisation first)	May choose not to have public liability Must advertise level of insurance

Incorporated Association Levels (After 15 June, 2007)




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Insurance, Risk & Disaster

- Affiliation**
 - Could only include participant cover
 - Usual excess on claim \$5,000
- Public Liability**
 - May be required by Incorporation (Level?)
- Association Liability**
 - May be included in affiliation
 - **Check!
- Volunteers**
 - May not be covered by affiliation or insurance, even if affiliated
- Assets**
 - Some council's self insure, find out how the assets you use are protected
- Risk**
 - Formal risk assessment is vital for every day operations & disasters
- Disaster Recovery**
 - Recent events prove a great club will have a disaster recovery plan and disaster mitigation plan!


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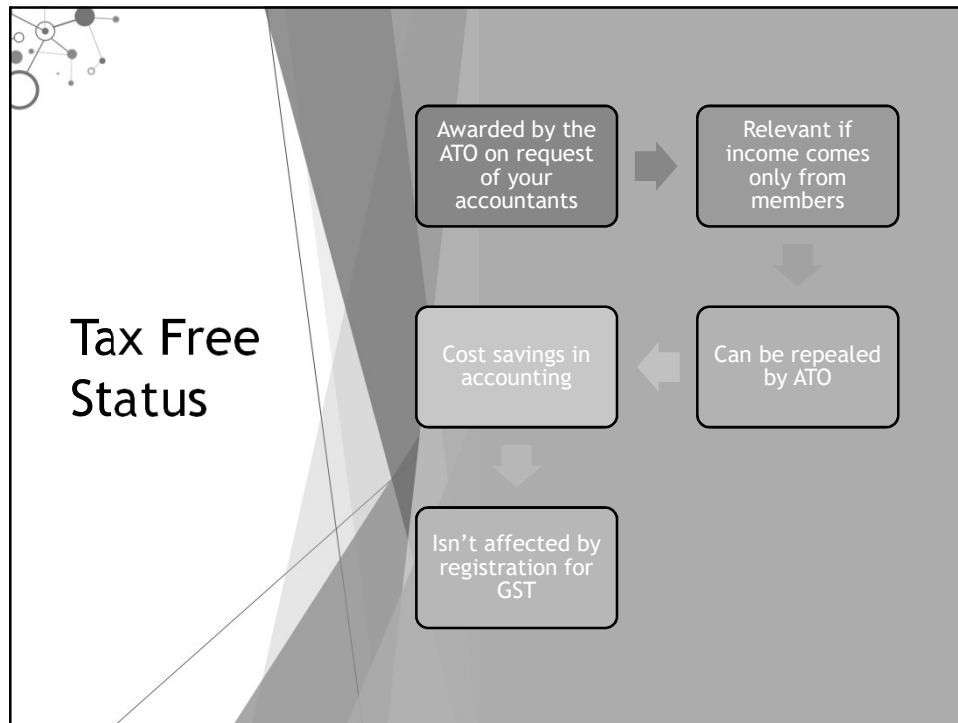


Its Not Just The Treasurer's Job

We know the organisation is fine financially, besides we have the books audited, it not our responsibility...

...that's up to the Treasurer

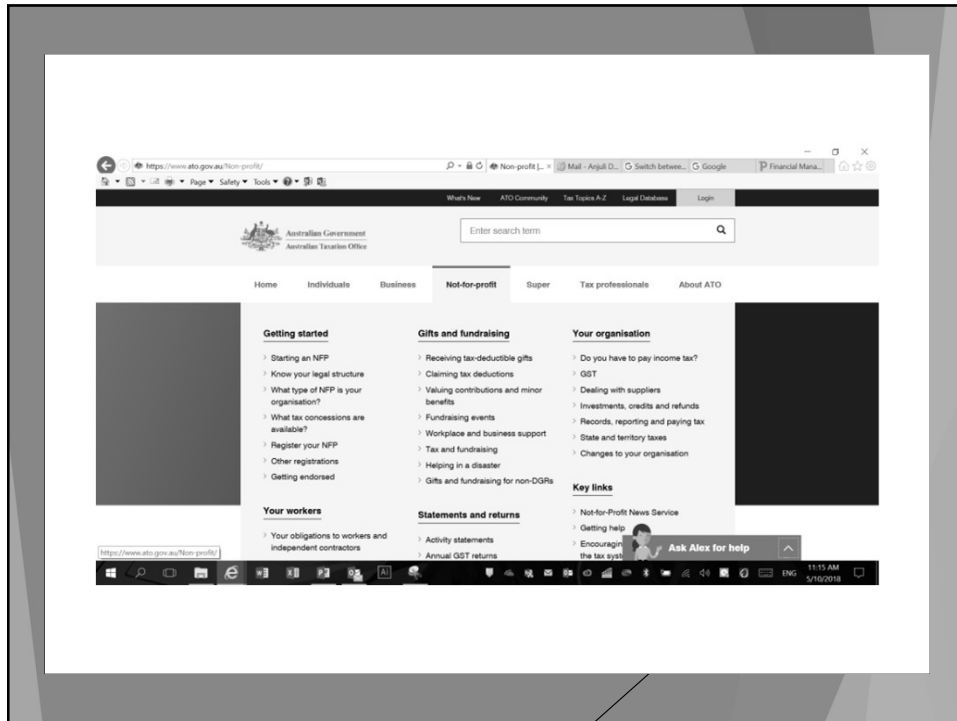
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Registering For GST

- ▶ Speak to your accountants
- ▶ Ask the ATO for advice
- ▶ Effects on fundraising
- ▶ Check out the website for non profit organisations:
- ▶ <http://www.ato.gov.au/nonprofit/>

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NOT-FOR-PROFIT
FRAUD SURVEY 2014

BDO

Why is all of this important?

Sentenced to 18 months jail for stealing almost \$100,000

How high stakes fraud

Exclusive: Former Keep Australia Beautiful CEO convicted of swindling

David Burwell

A FRODO BAGGINS look-alike, Australia's leading charity for 10 years, has been sentenced to 18 months in jail for stealing almost \$100,000 from the organisation to buy himself a holiday apartment, a house and a car.

David Burwell, 46, was the chief executive of Keep Australia Beautiful (KAB) when he purchased a holiday apartment for himself and his family's use in the personal portfolio.

On 12 February 2014, Burwell was sentenced to 18 months in jail, a fine of \$10,000 and a suspended sentence of 12 months for the same offence. He was also ordered to pay a \$100,000 fine and a \$10,000 costs order.

The sentencing judge said Burwell was a "highly intelligent and capable man" who had used his position to steal money from the charity.

The sentencing judge said Burwell was a "highly intelligent and capable man" who had used his position to steal money from the charity.

SPENDING SPREE

THE HOLIDAY

David Burwell, 46, was the chief executive of Keep Australia Beautiful (KAB) when he purchased a holiday apartment for himself and his family's use in the personal portfolio.

THE RACES
Burwell was sentenced to 18 months in jail, a fine of \$10,000 and a suspended sentence of 12 months for the same offence.



Why is all of this important?

The inquiry heard evidence that former president Don Rowe spent \$475,000 on a corporate credit card over a six-year period, including \$213,000 in cash withdrawals.

Former RSL NSW president Don Rowe admits to public inquiry he misused charity money

By Angela Lovagiere
Updated 19 Sep 2017, 12:35am



Why is all of this important?

The most common categories of concern related to fraud and financial mismanagement, including poor financial controls, inadequate due-diligence of employees and partners and a failure by the charity's responsible persons to act in the best interest of the charity...



More than 20 charities stripped of status by national watchdog

By Andrew Brown
7 October 2018 - 12:08pm

Multiple Australian charities have had their registrations revoked following recent compliance investigations by the national watchdog.



The Australian Charities and Not-for-profits Commission stripped the charity status from 22 organisations in the most recent financial year, new data shows.

In numbers
22 Charities stripped of status in 2017-18
108 Investigations into charities in 2017-18
1869 Total charities in 2017-18



How Much & By Who?

- ▶ A total of \$1,071,851 of fraud was suffered by organisations, surveyed representing an average of \$14,291 per fraud in 2010 (Extrapolates to over \$1B per annum)
- ▶ 36% of organisations in the development & housing category suffered fraud
- ▶ The largest number of frauds occurred in the Social Services grouping
- ▶ The most common type of fraud reported was cash theft (24%)
- ▶ The average duration of the fraud was ten months.



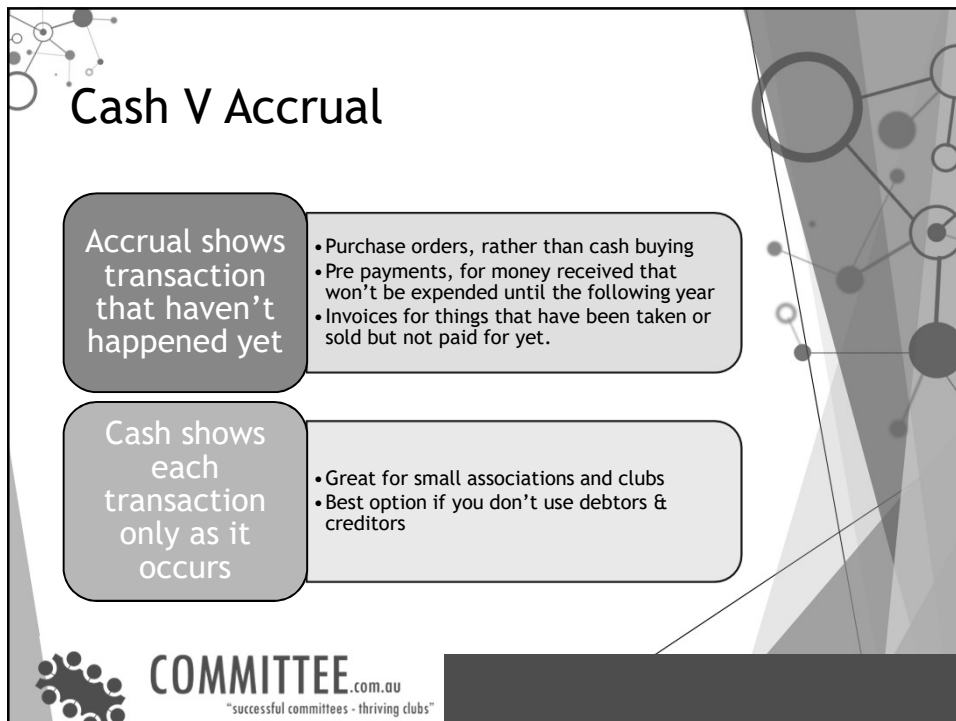
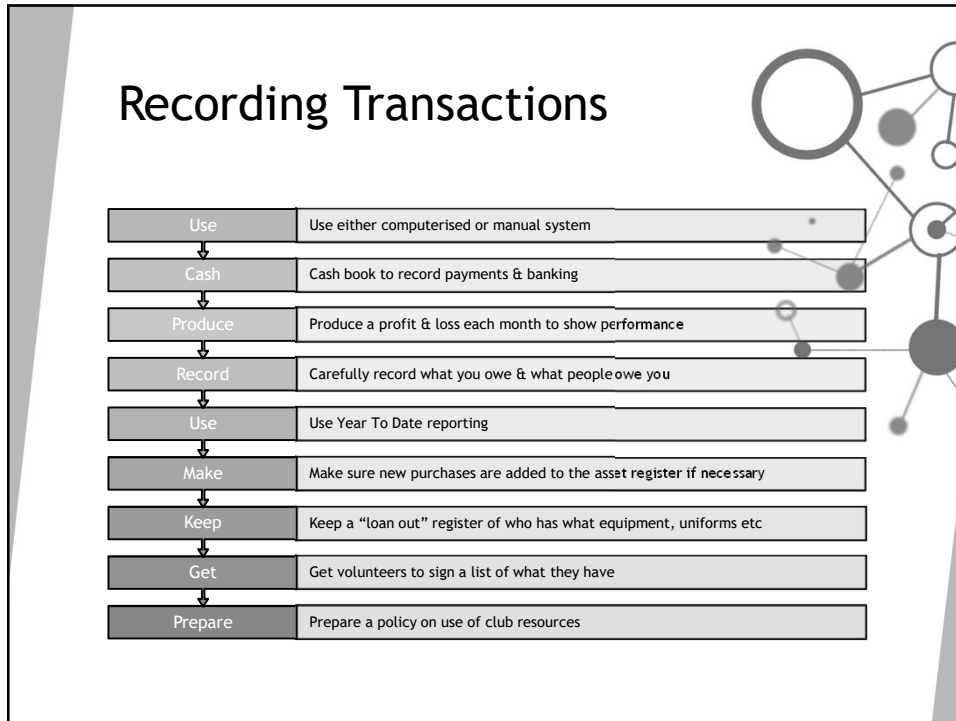
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Responding

- ▶ The majority of respondents did not report the fraud to police
- ▶ 36% of organisations did not terminate the employment of the person who committed the fraud
- ▶ 67% of organisations that suffered fraud did not recover any of the funds from the perpetrator



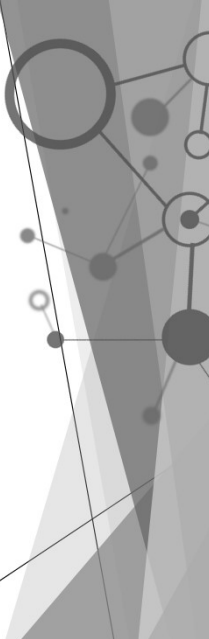
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Treasurer's Job Description

- ▶ Maintain working level of petty cash
- ▶ Ensure money is receiving & promptly banked
- ▶ Invoice members, uniforms etc
- ▶ Prepare budgets
- ▶ Present monthly reports
- ▶ Prepare annual audit documents & liaise with accountants
- ▶ Maintain accurate records
- ▶ Be the signatory on club cheques
- ▶ File tax returns if required
- ▶ Manage club investment programs
- ▶ Arrange for necessary insurances




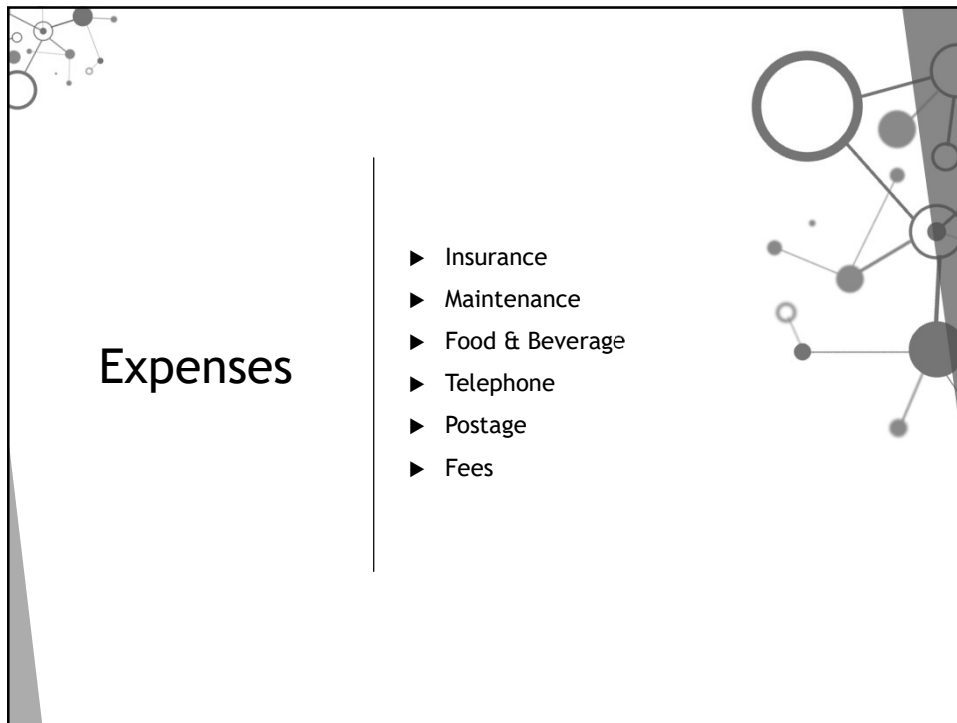
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- ▶ Anything that earns money
 - ▶ Memberships
 - ▶ Game Fees
 - ▶ Canteen
 - ▶ Equipment Sales
 - ▶ Insurance
 - ▶ Membership Benefits
 - ▶ Other ?????

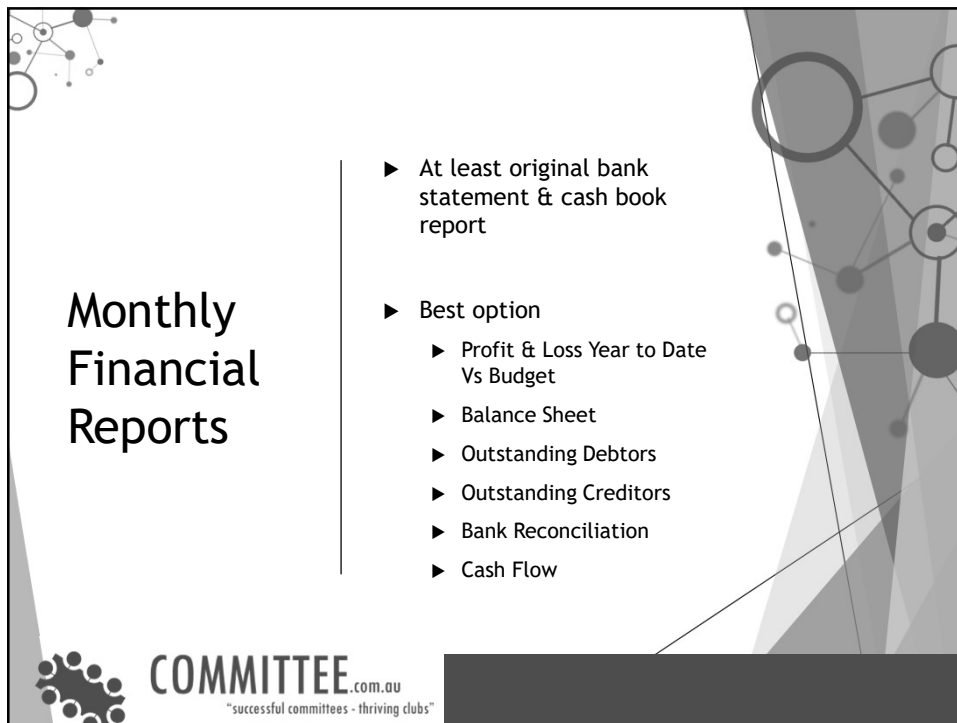
Income






Expenses

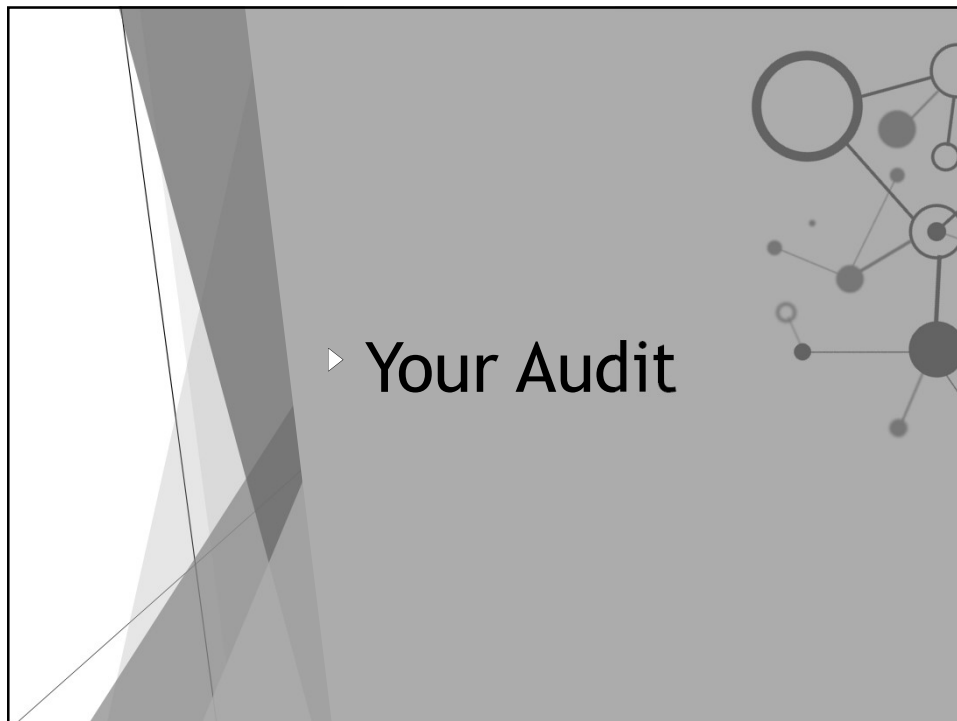
- ▶ Insurance
- ▶ Maintenance
- ▶ Food & Beverage
- ▶ Telephone
- ▶ Postage
- ▶ Fees



Monthly Financial Reports

- ▶ At least original bank statement & cash book report
- ▶ Best option
 - ▶ Profit & Loss Year to Date Vs Budget
 - ▶ Balance Sheet
 - ▶ Outstanding Debtors
 - ▶ Outstanding Creditors
 - ▶ Bank Reconciliation
 - ▶ Cash Flow

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Understanding Your Audit

- ▶ Some clubs must be audited every year (Sec 59)
- ▶ Auditor should be appointed or confirmed every year at AGM
- ▶ Exclusions of Persons Who Can Audit (Sec 59 (2))
 - ▶ Member of committee
 - ▶ Employee of the club
 - ▶ Partner, employer or employee of the secretary or another member of the management committee
- ▶ Audit reports must be lodged within 30 days of adoption unless exempted by FTO.
- ▶ Auditor should provide an engagement letter prior to commencement.

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What's In Your Audit

Statement of Income & Expenditure shows if your club made a profit or loss during the year

Statement of Assets & Liabilities (Balance Sheet) shows if how much your club owes and how much other people owe the club & value of everything you own


General Ledger shows reports of all transactions during the year

Asset Register shows everything you own


Documents Required For Audit

- ▶ Receipt Book
- ▶ Receipt Book Register
- ▶ Bank Deposit Book
- ▶ Cheque Book
- ▶ Cash Book
- ▶ Wages Book (if required)
- ▶ Petty Cash Book
- ▶ Asset Register
- ▶ Minutes
- ▶ Register of Members
- ▶ Copies of invoices to and from the club
- ▶ Petty Cash vouchers & summary
- ▶ Payroll details
- ▶ Investment details showing interest payments
- ▶ Asset register
- ▶ Accounts receivable & payable
- ▶ Details of any other liabilities, leases, loans etc
- ▶ Stock take list for canteen and any items the club has for sale



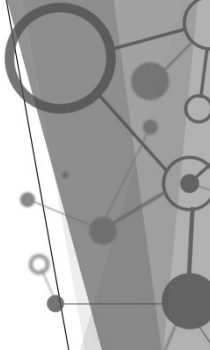




Understanding For Your Audit



- ▶ Qualified Audit
 - ▶ Except For: auditor disagrees with committee on accounting policies but doesn't warrant adverse opinion.
 - ▶ Adverse: when effects of disagreement are material and there is misleading or incomplete information
 - ▶ Disclaimer: limitation is so material the auditor is unable to express an opinion.



▶ Getting Money

CLUB OFFERS BOOBY PRIZE
Donations, Art Unions & Bingo

Queensland Office of Gaming Regulation

- ▶ Category One
 - ▶ Proceeds less than \$20,000, gross proceeds to winner & done on day of event
 - ▶ Tickets to members & guests only
 - ▶ Money is prize & back to association
 - ▶ Restrictions on prizes (more than \$10,000 cash, surgery, tobacco, weapons, casket tickets etc)
 - ▶ No permit or license necessary

WIN A BOOBY JOB!
\$10,000

▶ Queensland Office of Gaming Regulation

- ▶ Category Two
 - ▶ Proceeds less than \$20,000, gross proceeds to winner & done on day of event
 - ▶ Tickets to members & guests only
 - ▶ Money is prize & back to association
 - ▶ Restrictions on prizes (more than \$10,000 cash, surgery, tobacco, weapons, casket tickets etc)
 - ▶ Permit required

Category Four is for no charge promotions & competitions but still has conditions

**Donations,
Art Unions
& Bingo**

Sponsorship


- ▶ Start planning and approaching sponsors 12 months before you need the money as decisions take time.
- ▶ Its as easy to ask for large amounts as small.
- ▶ Focus on what's in it for the sponsor and how their businesses will benefit (Return On Investment ROI)
- ▶ Try and find out what your sponsor's objectives are and show them how sponsorship will address them.
- ▶ Keep a sharp eye on the long term - build trust over time.
- ▶ Use your time effectively, this takes persistence
- ▶ Don't let a month pass without contact via phone or email
- ▶ Never endorse anything a sponsor sells or makes.
- ▶ Make sure you have a written agreement highlighting exactly what you are agreeing to.
- ▶ Ensure you meet your obligations.

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How To Keep Sponsors

Managing The Sponsor Relationship

- The relationship with your Sponsor is based on the delivery of your promises.
- Keep in touch and keep them up to date.
- The job isn't over when the cheque arrives or event is done
- Give great service and they'll come back.
- Do more than they expect, give more than they wanted.
- Be early on delivery, prompt on contact returns and emails and flexible on their dates
- Have a plan for deliverables to ensure fulfillment. Don't over promise and not deliver.

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Sponsor Agreements



- ▶ A Contract doesn't have to be complicated, just legal.
- ▶ Should include what they will do for you (amount of sponsorship) and what the club agrees to do for them.
- ▶ Include their Sponsorship Title and cash or in kind value.
- ▶ Include their benefits and your deliverables including due by dates.
- ▶ Include the start and finish date of contract.



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Appreciation & Follow Up

Send	Send emails and include sponsors activities & logos on website.
Take	Take lots of photos of sponsored activities and send them on to sponsor.
Consider	Consider putting together a book of photos and comments from members about sponsorship activity.
Send	Send cards & letters of thanks.
Invite	Invite the sponsors to attend any activity you are planning, even if they don't come, they will appreciate the invitation.

Funding Myths

- ▶ Someone is giving out free money.
- ▶ They owe us, we pay tax.
- ▶ Funding will help pay our operational costs.
- ▶ The funding body has lots of money.
- ▶ My project is important & unique.

Your Application Is A Job Interview

Funding isn't free money, there will be a cost in labour & management

Why would someone pay to subsidise the costs of running your club

Your project is special & unique ... and so is everyone else's.

The grant provider needs to see a return on their investment for you to be successful.

Description	2009-10	2010-11	2011-12	2012-13	2013-14
Club Members					
Media Publicity					
Competitors/Performers					
Volunteers					
Income					
Expenditure					
Profit					
Facebook followers/website hits					
Merchandise					
Economic Impact (spend)					

Track trends over time

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Prepare Your Arguments

- ▶ Develop some surveys to ask members & community questions
 - ▶ www.surveymonkey.com
 - ▶ Simple suggestion box
 - ▶ Emails etc
- ▶ Consider doing even a one page strategic plan and include identified needs to support your applications

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Do Some Risk Management

Colour coding helps you to see the high risk areas or 'red flags' that require active management.

Likelihood	Consequence		
	High	Medium	Low
Likely	Severe	Major	Minor
Possible	Severe	Major	Minor
Unlikely	Major	Minor	Minor

■ Red = high risk, which needs to be actively managed ■ Amber = risk needs monitoring as required.
 ■ Green = the lowest risk, which requires only minimal monitoring.

Example Risk Matrix

Risk	Likelihood	Consequence	Mitigation Strategy
Project runs over budget	Possible	Medium	Regular tracking of expenditure against budget line items.
Project manager/coordinator leaves	Possible	Medium	Succession planning; multiple group members understand and can continue the project.
Lack of volunteers	Possible	Medium	Maximise use of recruitment networks; ensure volunteers feel connected and have an enjoyable and meaningful experience.
Volunteers / staff are injured on project	Possible	High	Ensure staff/volunteer induction includes safety briefing, etc. confirm insurances are up to date and have appropriate coverage.



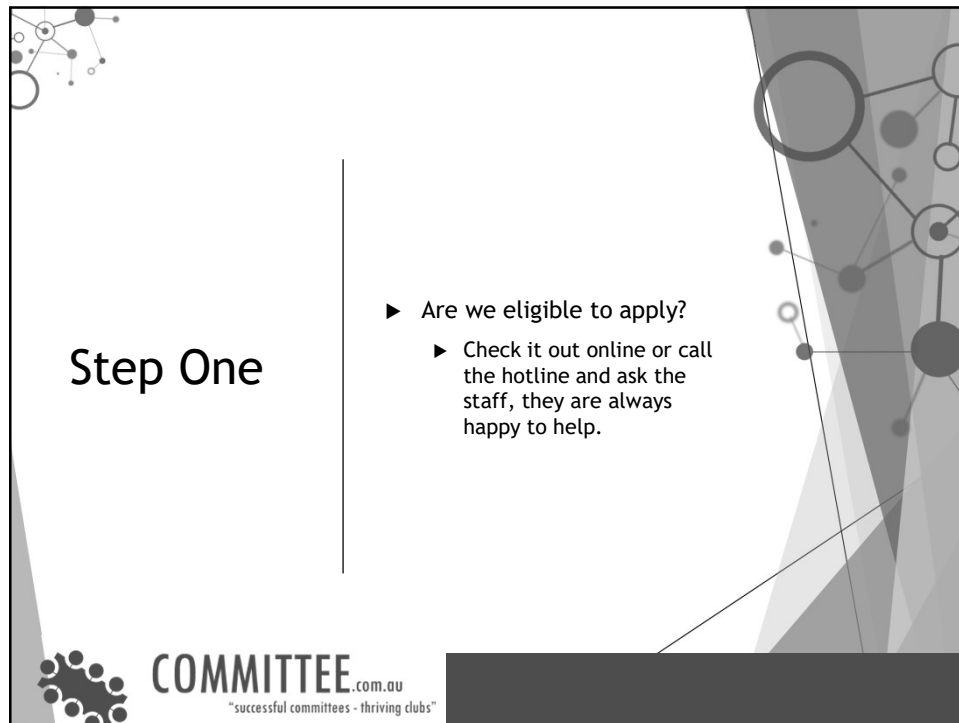
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Sustainability

- ▶ Long term viability is important to funding bodies.
- ▶ After the grant monies have gone how will you keep going if it's a new initiative?
- ▶ Prepare a succession plan




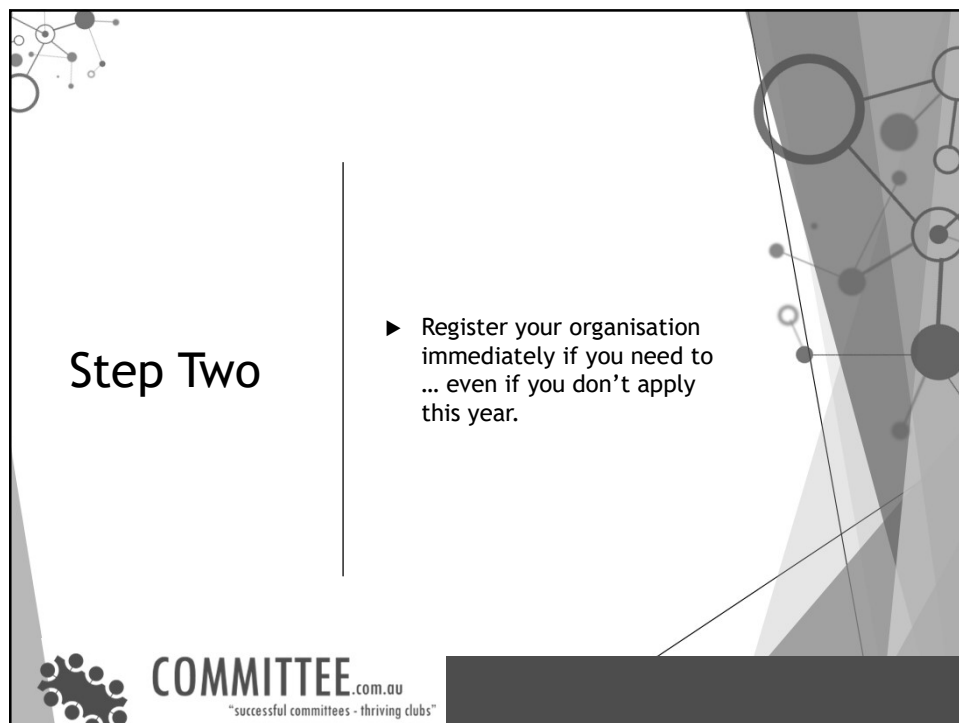
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Step One


- ▶ Are we eligible to apply?
 - ▶ Check it out online or call the hotline and ask the staff, they are always happy to help.

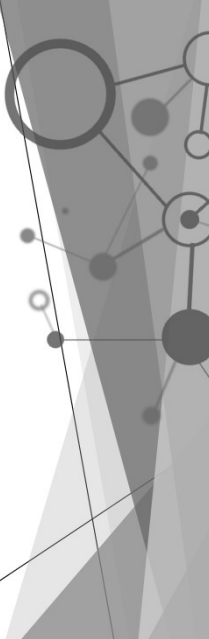

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Step Two


- ▶ Register your organisation immediately if you need to ... even if you don't apply this year.

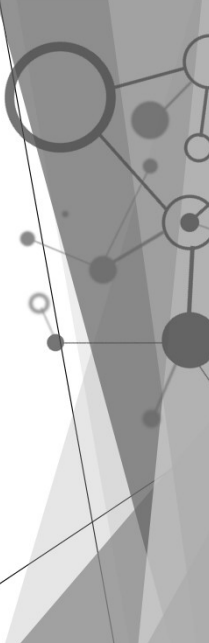

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Step Three


- ▶ Check out your association's legal situation and documents ...
 - ▶ Is your paperwork up to date with OFT
 - ▶ Will the funding change your level of association?
 - ▶ Do you need an audit (if you don't normally have one)

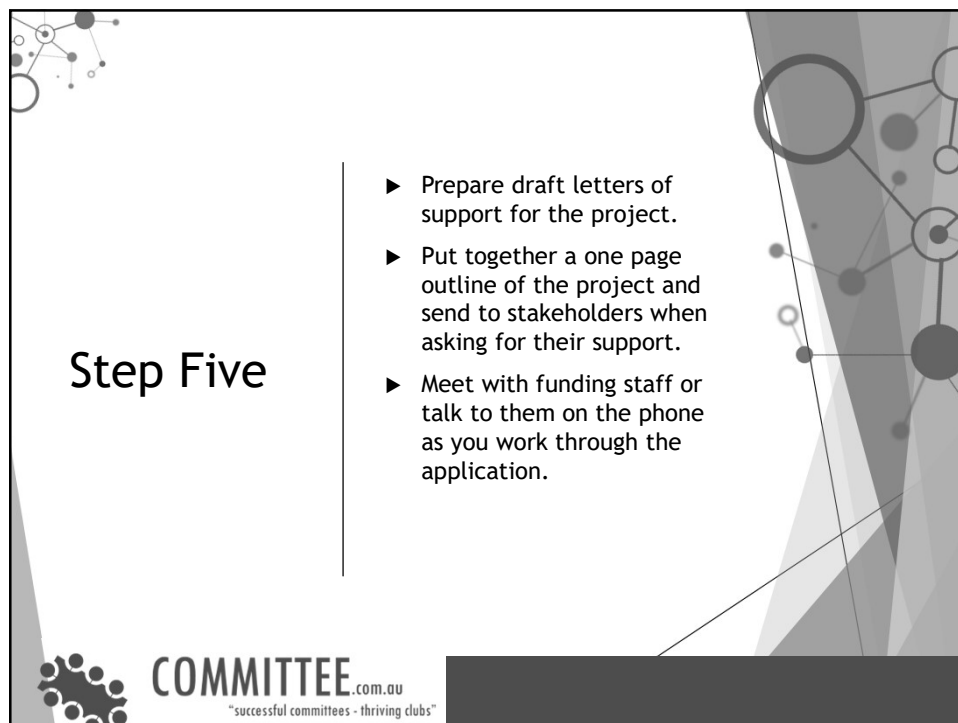
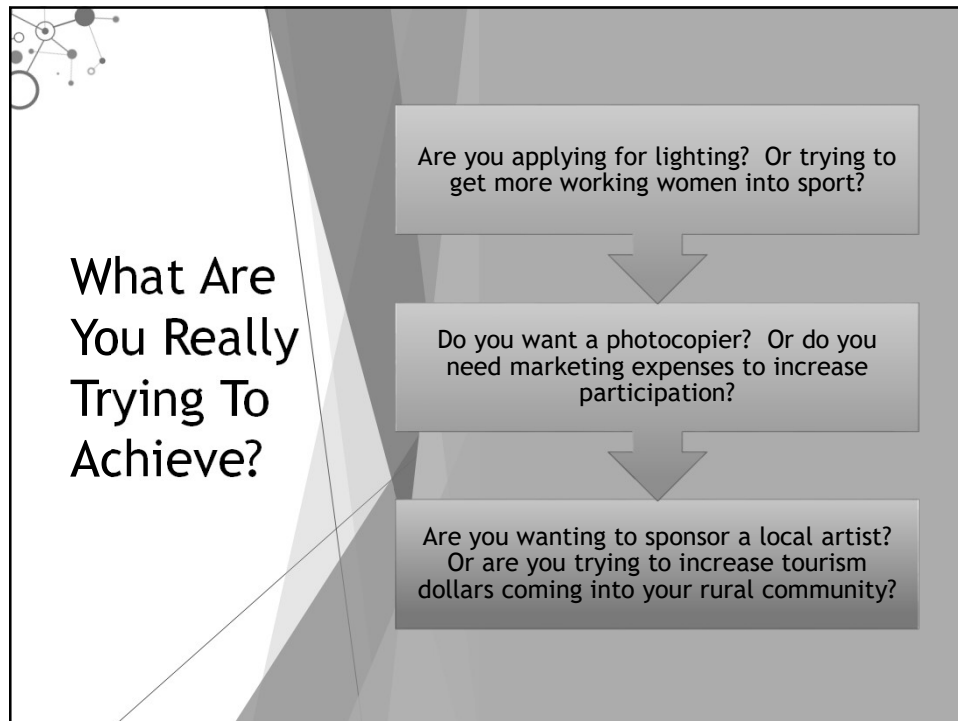




Step Four


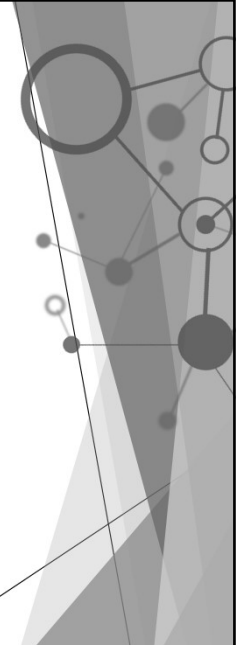
- ▶ Is your project eligible?
 - ▶ Is it in the "priority" category or only just possible?
 - ▶ Do you need to reconsider the priorities?
 - ▶ Consider adjusting your application to closer meet the grant priorities. Eg can you move money around and apply for something else?





Actions (how) - what needs to be done to achieve the objectives? An example of an action to achieve the objective of doubling the number of junior players might be, "to produce a promotional brochure for distribution to local schools and hold a participation event at the school fete to showcase the club and sign new junior players". Action	Start Dates - what is a realistic time flow for each step of the project. Remember to allow some room in case things are delayed to make sure the project is completed in time. List every individual step to show you've thought of everything.	Responsibilities (who) - who is responsible for completing the actions? Are they accredited and do they hold a valid blue card to deliver the activities or project?	Resources (what) - how much is it going to cost? Are you getting value for money? Have you gone to the market place to explore costs and do you have quotes to support your application? Will you have in-kind support from club volunteers and other community organisations?	Timeframes (when) - when do the actions need to be completed? Does the school fete and start of junior season align?	Monitoring and reporting - Who is going to monitor and report on the project? Are you monitoring the change from before the event and after? Have you set key milestones to monitor the project, e.g. regular meetings?


The Action Plan

Do's

- Stick to guidelines eg. template, font, folders
- Treat the grant staff like a trusted friend
- Find your unique selling point and do it quickly, right at the beginning of the project description
- Include what real life benefits the project will deliver
- Back up your claims with statistics that are sourced ... "we have the best service" is better written as "according to our annual member survey in 2011/12, 80% of our members rated us as having either good or very good service" (see Appendix 2 for survey results)

Who



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Don'ts

- Use endless words ... keep it brief & succinct
- Only use words .. Include pictures, tables & graphs as well
- Forget to include ALL the requirements listed in the applications ..use the checklist or make one
- Leave any blanks!

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The Funding Budget

Make sure you include all possible costs eg. insurance, audit fees, bank fees.

Value of in-kind support eg. \$19 an hour volunteers or according to the allowable guidelines of the grant (some are specific)

Don't just say admin or travel – break down and *justify*.

Include brief, appropriate support documentation eg. audited financial statements, business plans, quotes, CVs, monitoring process, evidence, evidence, evidence

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Do A Funding Budget

\$	\$	\$	\$
Engineering Plan	10,000	20,000	30,000
Foundations	12,000	12,000	24,000
Construction	50,000	50,000	100,000
Fittings/lighting	5,000	5,000	10,000
Site Manager/Logistics	----	15,000	15,000
Project consultant	10,000	10,000	20,000
Signage	8,000	10,000	18,000
Media Launch	1,000	1,000	2,000
Administration (office space/travel/telecommunications)	4,000	5,000	9,000



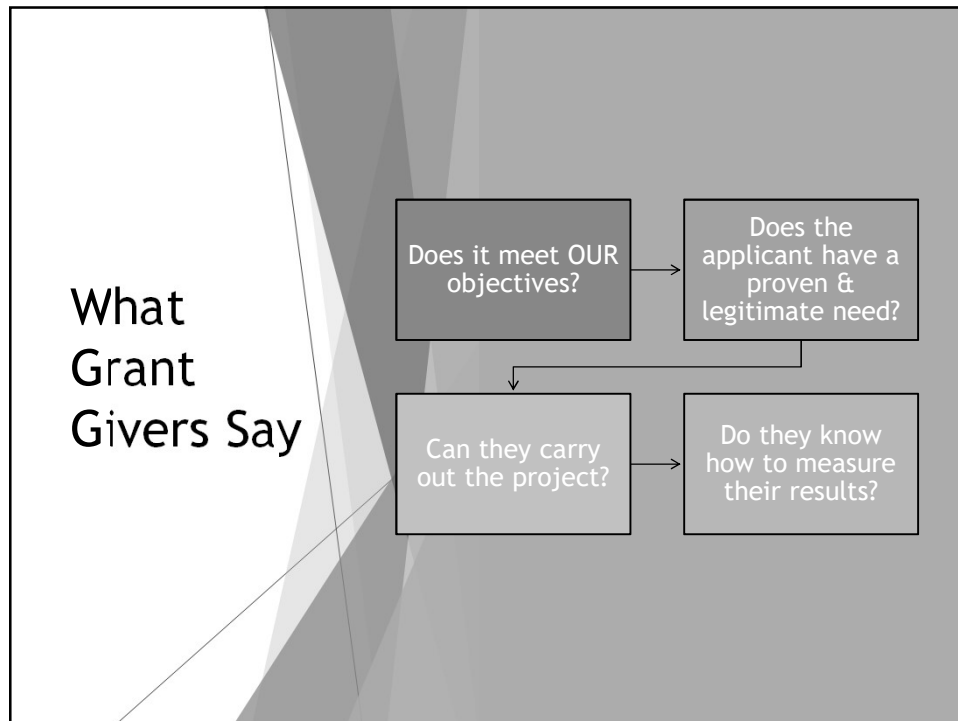
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Check Your Application

- ▶ Use the right language for the grant (professional, casual etc)
- ▶ Proof read it as many times and using as many people as you can.
TRADE SECRETS FOR WRITING
- ▶ Ask someone from outside the club to read it and see if they know what you are asking for.
- ▶ Be convincing and show you are professional and capable.



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 Queensland Government
 Department of National Parks, Recreation, Sport and Racing

<http://nprsr.qld.gov.au/funding/overview/index.html>

Get in the Game - Get Going—now open

Get Going supports local sport and recreation organisations with funding of up to \$10,000 for projects that create opportunities for more Queenslanders to become members.

Get in the Game - Get Playing—now open

Get Playing provides up to \$100,000 in funding to assist local sport and recreation organisations with facility development so more Queenslanders are encouraged to become involved in the sport or recreation activity of their choice.

Get in the Game - Get Started—now open

Get Started assists children and young people who can least afford or may otherwise benefit from joining a sport or recreation club.

Young Athlete Assistance Program

This program assists young athletes in Queensland who have competed at a State or State School Championship, National or National School Championship or International Championship.

Get Out, Get Active—now open

Get Out, Get Active is a new \$200,000 commitment that will be launched in mid-2014

Application tips

**What we're looking for:**

We want to deliver valuable benefits to the wider community. We want to help children live a more balanced, active and enriched lifestyle. Our sponsorships must reflect a grassroots and community focus.

What we're not looking for:

Being one of many sponsors in a cluttered commercial environment.

What we need from you:

In your proposal, please include:

Name, details and credentials of your organisation

Whether it's a local, state or national sponsorship

Description of the event or project

Where and when the event is held

Project timeline

Profile of the target audience

Details of other confirmed sponsors

Media partners and details of confirmed exposure

Level of sponsorship sought (principal, co-sponsor, supplier etc)

Value-in-kind and cash requested

Details of all the benefits of the sponsorship with an estimation of their worth

Any further ideas you wish to include

FRRR
Foundation for Rural & Regional Renewal

About | Impact | Grants | Donate | Resources |

FRRR strengthens rural, regional & remote communities
working in partnership with philanthropy, government and business

Making a difference

Our grant and capacity-building programs help local groups build strong rural, regional and remote communities.

Find

FINANCIAL ADVICE & TRUSTEE SERVICES

Perpetual clients value professional, specialised advice on managing, protecting and growing their wealth. With relationships that often span generations, Perpetual advisers are here to help you

- PERSONAL FINANCIAL ADVICE**
Protect and grow your wealth with strategic advice from Perpetual Private
- MEDICAL PROFESSIONALS**
Medical Specialists can enjoy expert financial planning advice from Perpetual's dedicated medical financial advisers
- BUSINESS OWNERS**
Specialist accounting, business and financial advice for private business owners
- WILLS, ESTATES AND TRUSTS**
Estate and trustee services to protect your wealth, your family and future generations
- LIFESTYLE ASSIST**
Have your own personal concierge to help with everyday affairs so you can spend more time doing the things you love
- PERSONAL INJURY CLIENTS**
Our team can help you if you've suffered serious injury, offering expert advice, investment management and arranging care services
- FAMILIES**
Family life can be complicated. Complex relationships, combined with family wealth and business interests, can be difficult to navigate. That's where we can help
- IMPACT PHILANTHROPY**
Perpetual Philanthropic services helps with everything from community funding grants, capability-building, governance and investment management
- NOT FOR PROFITS AND CHARITIES**
Not-for-Profit (NFP) organisations enrich every aspect of our community. From education and social services, from sport to the arts and medical research, they make Australia a better place

Home > Financial Advice > Not-For-Profits and Charities

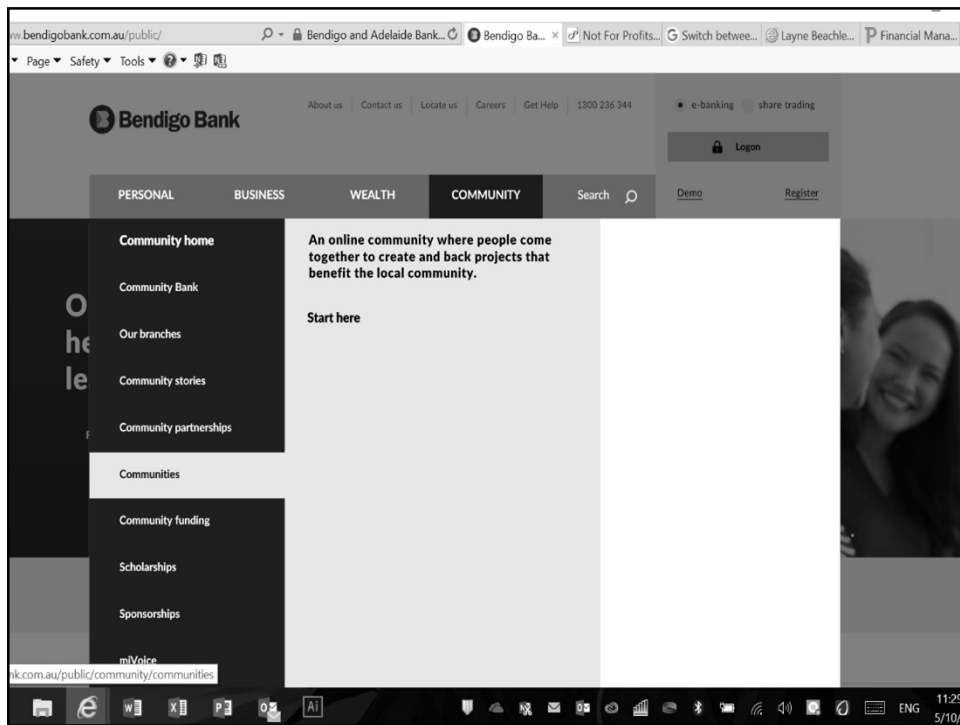
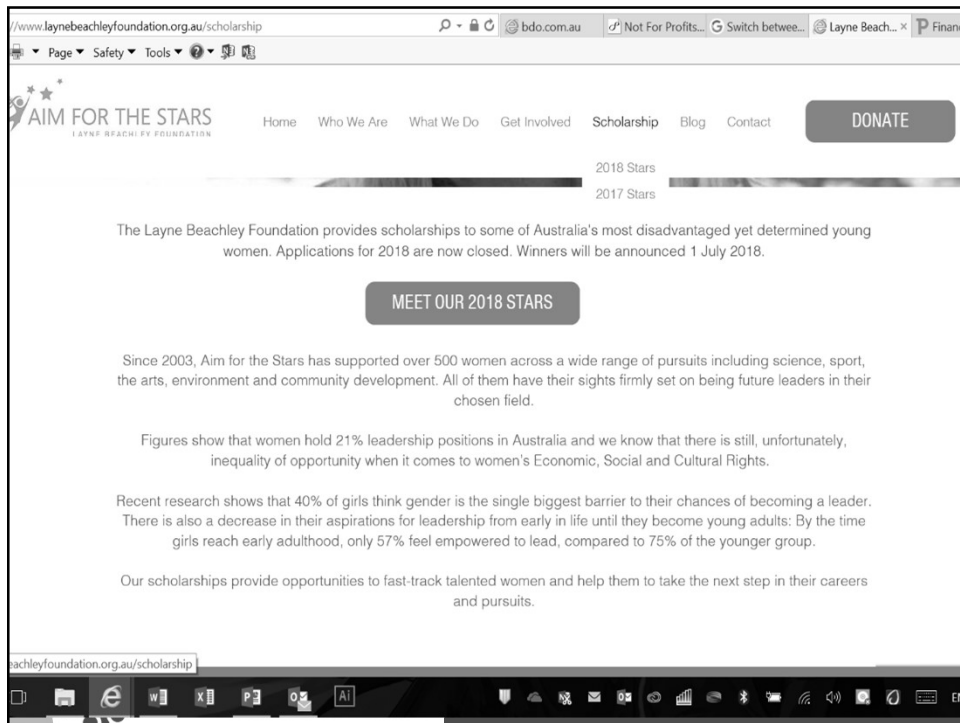
Not-for-Profit (NFP) organisations enrich every aspect of our community. From education and social services, from sport to the arts and medical research, they make Australia a better place.

At Perpetual, we know the value of every endowment dollar is measured in what it can do for the community. We help charities:

- Expertly manage their endowment investments**
We help boards establish investment committees and design and implement sound investment policies and strategies to protect and grow their funds and provide future income.
- Enhance leadership and governance**
We share the latest insights on issues including financial sustainability, board leadership, fundraising and engaging with donors.
- Access funding opportunities from the many charitable trusts we manage**
Our annual IMPACT Philanthropy Application Program gives your charity the opportunity to apply for grants. These grants have funded initiatives in arts and culture, education, conservation and the environment, social welfare, medical research and more.

FINANCIAL ADVICE

- Personal Financial Advice
- Medical Professionals
- Business Owners
- Wills, Estates and Trusts
- Lifestyle Assist
- Personal Injury Clients
- Families
- IMPACT Philanthropy
- Not-For-Profits and Charities**
- Native Title Trusts
- Accountants Partnership Program



The screenshot shows the Medibank website homepage. At the top, there is a navigation bar with the Medibank logo and links for "Health insurance", "Travel, Pet & Life insurance", and "Better health". On the right side of the navigation bar, there are links for "Find a provider", "Find a store", "About Medibank", "Careers", and "Investor Centre". Below the navigation bar, there are three main content columns: "Find your better" (with sub-links like "Live better", "Information & advice", "Wellbeing", "Healthy recipes", "Free + Active", "Health directory"), "Community support" (with sub-links like "Our approach", "Community links", "Healthy kids", "Getting involved"), and "Better health news" (with sub-links like "The case for mental health reform", "Medibank publications", "Media releases", "Medibank health brief", "Better health together"). A large banner image of sunglasses is partially visible. Below the banner, there are two buttons: "Get a quote" and "Learn more". At the bottom of the page, there is a section titled "We want you to use your cover" with a "Learn more" button. The browser's address bar shows the URL "medibank.com.au/?gclid=Cj0KCQjw9NbdBRCwARIsAPLsnFYIAI".

The screenshot shows the Grant Guru website homepage. The top navigation bar includes the Grant Guru logo, a search bar, and links for "Learn", "News", "Grant Writers", and "About". On the right side of the navigation bar, there is a "MyGrantSpace" section with "Sign In" and "Register" buttons. Below the navigation bar, there is a large banner with the text "The time is now". Below the banner, there is a search bar with a dropdown menu set to "Business" and a search button. The search bar contains the text "Keyword e.g. education, manufacturing, innovation". At the bottom of the page, there is a footer with the text "Get email alerts for free. Delivered to your inbox. Sign up." The browser's address bar shows the URL "https://grantguru.com.au/".

Meet CrowdRaiser™, a new social fundraising solution from GiveNow [Learn more](#)

ourcommunity.com.au
Where not-for-profits go for help

The Our Community Group provides advice, connections, training and easy-to-use tech tools for people and organisations working to build stronger communities. Our partners in that work are not-for-profit organisations and social enterprises; government, philanthropic and corporate grantmakers, donors and volunteers; enlightened businesses; and other community builders. We are a Certified B Corporation and multi-award-winning social enterprise.

- Not for Profits -
I'm representing a not-for-profit organisation, school or social enterprise

- Individuals -
I'm an individual looking to make a difference, or connect with my community

- Businesses -
I'm representing a business looking to make a difference

- Government -
I'm representing a government agency working with communities or not-for-profits

[Explore](#)

Australian Grants and Awards

Grants

Australian Grants and Awards
@ausgrants

Home
About
Photos
Posts
Community
Info and ads
[Create a Page](#)

Like Follow Share

Send Message

Create Post

Write a post...

Photo/Video Tag friends Check in

Photos

Community

Community

Invite your friends to like this Page

5,902 people like this

5,833 people follow this

About

Send message

Community

Support/Edits

Chat (15)

The screenshot shows a web browser window with the URL www.business.gov.au/assistance/stronger-communities. The page header includes the Australian Government logo and the word "Business" with the URL business.gov.au. A search bar and a menu icon are also present. The breadcrumb trail reads: Home > Grants, assistance & other support > Stronger Communities Programme - Round 4. The main heading is "Stronger Communities Programme - Round 4" with a circular icon containing a person. A sidebar on the left lists navigation options: "At a glance", "Overview", "Eligibility criteria", "How to apply", "How we assess applications", "If your application is successful", and "Key documents". The main content area features a "Last updated: 24 August 2018" timestamp and a "At a glance" section with an "Open" button. The text below the button states: "The Stronger Communities Programme provides each of the 150 federal electorates with \$150,000 to fund small capital projects that improve local community participation and contribute to vibrant viable communities. In consultation with their community, each Federal Member of Parliament must identify potential applicants and projects in their electorate and invite them to apply for a grant." The Windows taskbar at the bottom shows the system tray with the date and time as 11/5/18.

The screenshot shows a web browser window with the URL <https://www.queensland.com/?gclid=CJ0KCQjw9NbdBRCwARIsAPLsnfaiY8tL6sOQPWas2vHh>. The header features the "Queensland" logo in a script font, along with "My Bookmarks", "Subscribe", and a search bar. Navigation links include "Destinations", "Things to Do", "Events", "Accommodation", "Travel Information", and "Holiday Deals", with a "Read our Blog" button. The main visual is a large banner image of a sailboat on the water at sunset, with the text "FIND YOUR PERFECT NEXT" overlaid. Below the banner, the text "Welcome to Queensland" is displayed. A search bar contains the text "Find your perfect next holiday" and a "Go" button. At the bottom, the text "Create your travel experience" is visible. The Windows taskbar at the bottom shows the system tray with the date and time as 11:41 AM 5/10/2018.

The screenshot shows the homepage of the Regional Development Australia website. The browser address bar displays 'https://rda.gov.au/'. The page features the Australian Government logo and the 'Regional Development Australia' logo. A navigation menu includes 'Join your RDA', 'My RDA', 'About', 'News', 'Events', 'National Forum', 'Helpful Contacts', and 'Members'. The main heading is 'Regional Development Australia', with a 'Listen to this page' option. Below the heading is a large photograph of a scenic landscape with a lake and a small building. The Windows taskbar is visible at the bottom.

The screenshot shows the 'Funding programs and partners' page on the artsQueensland website. The browser address bar displays 'https://www.arts.qld.gov.au/aq-funding'. The navigation menu includes 'HOME', 'ABOUT US', 'FUNDING', 'INITIATIVES', 'ARTS ACUMEN', and 'NEWS'. A dropdown menu is open under 'FUNDING', listing 'Acknowledgement', 'Funding programs', 'Investment Framework', 'Major Performing Arts Framework', 'Outcome reports', and 'Peer assessment'. The main content area is titled 'Funding programs and partners' and includes a search bar, social media icons, and a 'Funding category' dropdown menu. Two funding programs are listed: 'Queensland Arts Showcase Program (QASP)' and 'Playing Queensland Fund (PQF)'. The Windows taskbar is visible at the bottom.

https://www.justice.qld.gov.au/corporate/sponsorships-and-grants/grants/community-bene... Community benefit funding ... Financial Management For Com...

Page Safety Tools

Queensland Government Justice Gateway Site map Contact us Help

Department of Justice and Attorney-General

Home > Funding, sponsorships and grants > Grants > Community benefit funding programs

Print Share

Community benefit funding programs

2019 is a special year for the Gambling Community Benefit Fund (GCBF) – we are celebrating 25 years of providing grants to Queensland communities. And that means more funding opportunities for not-for-profit groups!

Commemorative grants

There are 11 commemorative grants available for major capital works, equipment, event or transportation requirements, valued from \$35,000 to \$250,000. **Expressions of interest have closed and the successful recipients will be announced in June 2019.** For more information, refer to the [Commemorative Grants](#) page and funding guidelines.

Gambling Community Benefit Fund grants

If you wish to apply for a grant of \$500 to \$35,000, please read the following information and apply online via the grants portal.

The Gambling Community Benefit Fund round 98 has closed. Round 99 will open mid-October 2018 and will close at 11.59pm on 30 November 2018.

About the Gambling Community Benefit Fund

Not-for-profit groups operating in Queensland can apply for grants from \$500 to \$35,000 through the Gambling Community Benefit Fund (GCBF). This fund is Queensland's largest one-off grants program, distributing approximately \$54 million per year.

The fund allocates grants to not-for-profit community groups, to enhance their capacity to provide services, leisure activities and opportunities for Queensland communities.

Contact

Phone
1800 633 619 (freecall)

Email
cbf@justice.qld.gov.au

Social media
Follow us on [social media](#) to keep updated with our latest news including opening announcements for the Gambling Community Benefit Fund rounds.

Resources

[Login to the GCBF online grants portal](#)

ENG 11/5/1

Gambling Community Benefit Fund

Q. How much funding is available each year?
A. Approximately \$50M a year

Q. How much can we apply for?
A. Minimum \$500 (incl GST), Maximum \$35,000 (incl GST)


Q. When do I submit an application?
A. Closing dates are 28 February, 31 May, 31 August and 30 November

Q. How often can we apply?
A. One application per round.
Must not hold an existing open agreement with CBFU.
Legal entities are permitted to sponsor multiple applications in any one round.

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Why Did You Miss Out & What To Do

- ▶ Contact the staff and seek feedback. This will ensure your club improves the quality of any future applications.
- ▶ Too many applications
 - ▶ Not enough money
- ▶ Your application didn't shine for some reason
 - ▶ Poor fit with grant's objectives
 - ▶ Didn't explain how your project fits in their criteria
 - ▶ Quality of application wasn't good enough


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Yes, You Got The Money!

Celebrate

Celebrate the objectives of the project as they are achieved, no matter how small e.g. you can distribute a good news story through your club and local community or post Facebook updates.

↓

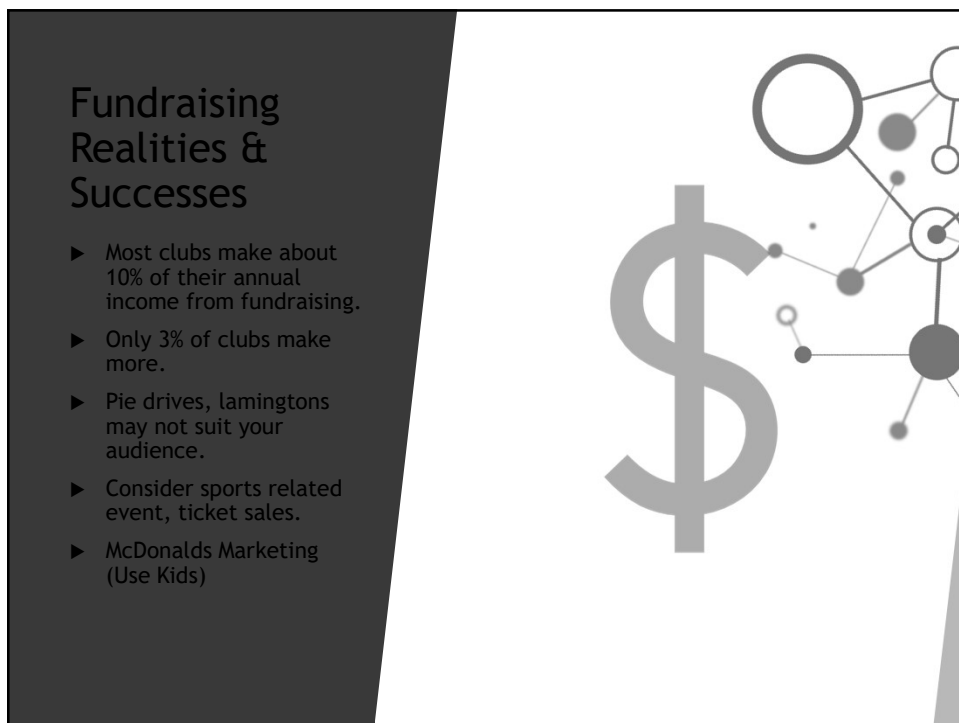
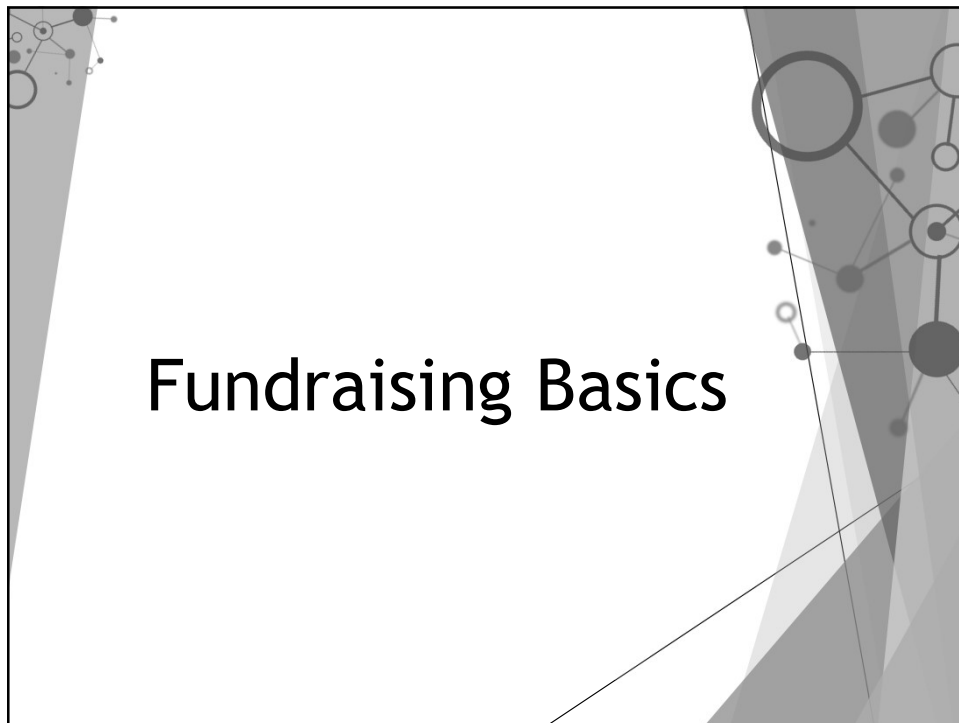
Remember

Remember to acknowledge the stakeholders who have supported your club through this project.

↓

Report on

Report on the plan and the project that has been delivered



Fundraising Realities & Successes

- ▶ Most clubs make about 10% of their annual income from fundraising.
- ▶ Only 3% of clubs make more.
- ▶ Pie drives, lamingtons may not suit your audience.
- ▶ Consider sports related event, ticket sales.
- ▶ McDonalds Marketing (Use Kids)

A slide with a dark grey background on the left and a white background on the right. The left side contains the title "Fundraising Realities & Successes" and a bulleted list. The right side features a large, light grey dollar sign (\$) and a network of circles connected by lines, similar to the design in the first slide.

Improving Your Results

4.6% comes from business
95.4% comes from individuals

Things to improve your chances:

- ▶ Fundraising Plan
- ▶ Effect of environment, politics on giving etc
- ▶ Direct mail
- ▶ Capital campaigns for large projects
- ▶ Special events that really raise money
- ▶ Cause related marketing (% of sales to club)

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https://australianfundraising.com.au/

Page Safety Tools

HOME PRODUCTS FUNDRAISERS Australian Fundraising specialties BOOK NOW FREE TOOLS CONTACT US

AUSTRALIA'S BEST FUNDRAISING IDEAS!

- AUSTRALIA'S FAVOURITE! YOUR OWN ONLINE SHOP
Billy's Gourmet Sweets & Bread Dough
- THE COLOUR CRAZE THAT'S SWEEPING THE NATION
school RUN4FUN
- A HUGE 70% CASH PROFIT! RUN, WALK, READ, SPELL
school RUN4FUN
- NEW VANUATU & GO ANYWHERE RAFFLES! 7 DESIRABLE HOLIDAY RAFFLES
Raffle Fundraiser

11:49 AM 5/10/2018
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The screenshot shows a web browser window with the URL <https://australianfundraising.com.au/fundraising-ideas>. The page features a dark navigation bar with the following menu items: HOME, PRODUCTS, FUNDRAISERS (highlighted), BOOK NOW, FREE TOOLS, and CONTACT US. The 'FUNDRAISERS' dropdown menu is open, listing: Childcare Fundraising Ideas, Community Fundraising Ideas, Music & Dance Fundraising Ideas, School Fundraising Ideas, and Sports Club Fundraising Ideas. The main content area has a large, stylized title '50 FUNDRAISING IDEAS' and a subtitle '50 Fundraising Ideas'. Below the title, there is a small text snippet: '...coming up with a creative idea is the toughest part of fundraising. Beginners squeeze their creative juices only to find the idea very...'. The browser's taskbar at the bottom shows the time as 11:53 AM.

The screenshot shows a web browser window with the URL <https://www.fundraisingdirectory.com.au/>. The page features a dark navigation bar with the following menu items: FUNDRAISING SUPPLIERS, FETE SUPPLIERS, FREE RESOURCES, ARTICLES, WHAT'S NEW, Log In/Register, and a Search bar. The main content area has a large, stylized title '25 All Time Best Fundraising Ideas' and a 'Read More' button. To the right of the main content, there are three search buttons: 'Fundraising Suppliers', 'Fete Suppliers', and 'Free Resources'. Below the main content, there is a section for 'Popular Ideas' with a 'View' button. The browser's taskbar at the bottom shows the time as 11:55 AM.

The screenshot shows a web browser window displaying the Australian Sports Foundation website. The URL is <https://asf.org.au/fundraise-with-us/clubs-and-organisations/>. The page features a navigation menu with options like 'DONATE TO SPORT', 'FUNDRAISE WITH US', 'G4G™', and 'INSIGHTS & TIPS'. A prominent 'SIGN UP NOW' button is visible. Below the navigation, the main heading reads 'CLUBS AND ORGANISATIONS'. The text on the page states: 'We are currently working with over 1,500 organisations and athletes across almost 3000 F4S fundraising projects. These, along with countless others have seen us help sport fundraise over \$350 million for Australian Sport since 1986 when we first opened our doors. We hope we can help you, your club or organisation to fundraise too.' A 'SIGN UP NOW' button with a right-pointing arrow is located below the text. At the bottom of the page, there is a circular icon containing a dollar sign '\$'. The Windows taskbar at the bottom shows the time as 11:56 AM on 5/10/2018.

Decreasing Expenses

- ▶ Its easier to decrease expenses than increase sales.
- ▶ Increasing sales can actually cost your club money.
- ▶ Decreasing expenses realises immediate results but is a short term solution.



Decreasing Expenses

- ▶ Consider bulk purchasing where possible
- ▶ Use donations of equipment from members and business.
- ▶ Write to business once a year with your wish list
- ▶ Put up a list of things you need at the club
- ▶ Ask members for their occupation and keep a good database
- ▶ Try sharing purchases with another club



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Things To Ask Business


- ▶ Collection Tin On Counter
- ▶ Whole business volunteers at club as a team building exercise
- ▶ Hold staff or customer gold coin morning
- ▶ Providing sponsorship for a team
- ▶ Sponsoring a community event
- ▶ Offering \$ or % to anyone from the club using the business
- ▶ Offering a meeting room to the club for free
- ▶ Agreeing to photocopy a regular newsletter or flyer
- ▶ Sending out mail for through your business account,



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Things To Ask Business

- ▶ Having your staff members - particularly those with some expertise in financial or legal matters, volunteer
- ▶ Offering some of your company's products as an in-kind gift.
- ▶ Offering some of your company's excess capacity.
- ▶ Offering to be a mentor for people in a group
- ▶ Thinking before throwing out unwanted equipment.
- ▶ Working with a community group to establish a scholarship or award that promotes positive behaviour.
- ▶ Working with a local school or community group to sponsor children

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Things To Ask Business

- ▶ Providing a major in-kind gift as a regular raffle prize or fundraiser.
- ▶ If you have overstocked or are experiencing a time of excess stock or product, partner with a community group who is able to sell or use the excess.
- ▶ Using your own marketing or media opportunities (website, newspaper, radio or TV ads, newsletters, emails)
- ▶ Using the technology and skills your company possesses to build a website for a community group.
- ▶ Providing a spotter's fee or donation to a community group for every person who comes into your shop
- ▶ Offering storage space to a community group for its equipment or goods



Passive Income - Loyalty Schemes

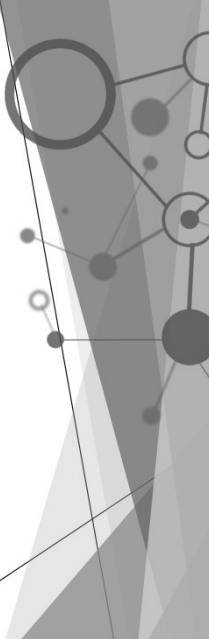
Commissions:

- for all types of insurance 5%-15%
- on travel bookings 5%-10%


Australian Fundraising has 5 major plans including Seaworld, Chocolates, trivia nights etc.

Alliance Marketing

- approach local business for % of sales



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What skills or resources does your club have to sell?

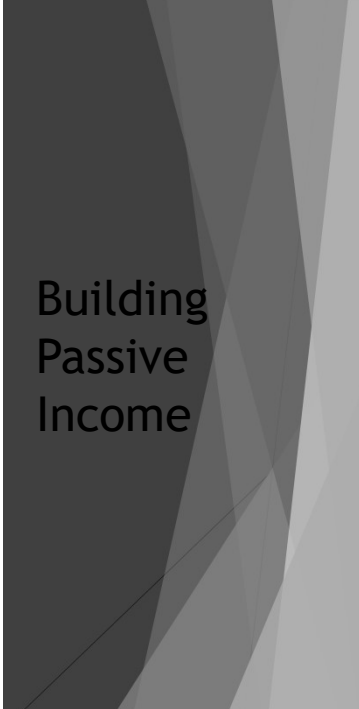
Resources

- Grounds / Fields
- Caravans / Canteen

Skills

- People / Computers
- Volunteers

Building Passive Income



Financial Planning

Provide Comprehensive Plans & Reports

- ▶ Prepare a budget at the beginning of every year.
- ▶ Monitor income & expenses to the budget.
- ▶ Ensure financial obligations are able to be met.
- ▶ Profit & Loss, Balance Sheet, Bank Reconciliation to every meeting.
- ▶ Make bank statements available to all.
- ▶ Never sign blank cheques.



Drafting & Implementing A Budget

- ▶ Start with last year's audit
- ▶ Add about 3% to both income & expenditure
- ▶ Make some assumptions about what is likely to happen in the coming year eg membership up or down, expenses up.
- ▶ Report on Actuals to Budget every month
- ▶ Hold a half year review & adjust if necessary
- ▶ Consider approving all budgeted expenditure at the beginning of the year
- ▶ Leave it out of the drawer and use it every meeting!




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Bank Accounts

- ▶ Lots of new options for non profits
- ▶ Can cater for multiple signatures online
- ▶ Cheque account plus term deposit is somewhat old fashioned solution
- ▶ Good management of bank accounts can reduce costs & save on fundraising



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Investment Options

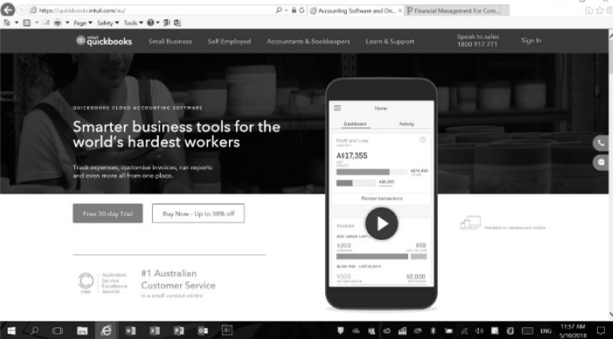
- ▶ Develop investment policy
 - ▶ 10% of annual profits must be invested
 - ▶ 30% of fundraising must be invested
 - ▶ All funding must be maximised for income
 - ▶ One passive income scheme to be developed per year
 - ▶ 50% of investment income to be reinvested

***Always get professional, qualified advice on investment opportunities including risks.

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ADO Downloads by Country - OpenOffice Calc

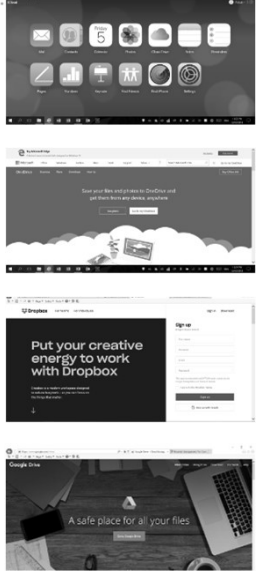
Country	Population	Internet Users	ADO per 100	ADO per 1000	Rank (ADO per 100)	Rank (ADO per 1000)
1. USA	312,000,000	240,000,000	77	240	1	1
2. China	1,370,000,000	400,000,000	29	290	2	2
3. India	1,210,000,000	100,000,000	8	80	3	3
4. Brazil	207,000,000	100,000,000	48	480	4	4
5. Germany	82,000,000	70,000,000	85	850	5	5
6. France	65,000,000	55,000,000	85	850	6	6
7. UK	62,000,000	55,000,000	89	890	7	7
8. Canada	35,000,000	30,000,000	86	860	8	8
9. Australia	22,000,000	18,000,000	82	820	9	9
10. Japan	127,000,000	100,000,000	79	790	10	10
11. South Korea	47,000,000	40,000,000	85	850	11	11
12. Italy	60,000,000	50,000,000	83	830	12	12
13. Spain	45,000,000	38,000,000	84	840	13	13
14. Mexico	120,000,000	100,000,000	83	830	14	14
15. Russia	143,000,000	100,000,000	70	700	15	15
16. South Africa	54,000,000	45,000,000	83	830	16	16
17. Argentina	42,000,000	35,000,000	83	830	17	17
18. Belgium	10,500,000	9,000,000	85	850	18	18
19. Sweden	9,500,000	8,000,000	84	840	19	19
20. Netherlands	16,500,000	14,000,000	85	850	20	20
21. Norway	4,500,000	3,800,000	84	840	21	21
22. Denmark	5,500,000	4,800,000	87	870	22	22
23. Finland	5,300,000	4,500,000	85	850	23	23
24. Luxembourg	520,000	450,000	87	870	24	24
25. Iceland	330,000	280,000	85	850	25	25
26. Slovenia	2,100,000	1,800,000	86	860	26	26
27. Estonia	1,300,000	1,100,000	85	850	27	27
28. Latvia	2,300,000	2,000,000	87	870	28	28
29. Lithuania	3,100,000	2,700,000	87	870	29	29
30. Greece	11,500,000	10,000,000	87	870	30	30
31. Portugal	10,800,000	9,500,000	88	880	31	31
32. New Zealand	4,500,000	3,800,000	84	840	32	32

Downloads Per Country



Open Office Excel - \$0.00

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Get On The Cloud!

Keep records on "back end" of site or use group sites for storage! Google Drive and Dropbox can be accessed for free. iCloud has limited storage for free (Mac software only) (20GB) and OneDrive from Microsoft is part of your Office 365 subscription (100GB).

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The Right Volunteer In The Right Job!

A Sucky System

- ▶ Volunteering remains a “dirty secret” in most clubs
 - ▶ More marketing
- ▶ Has no value in member’s minds
 - ▶ Turn up .. Participate .. Leave
- ▶ There is little understanding (or marketing) of the importance of helping
 - ▶ Free help keeps participation affordable!
- ▶ Some clubs like to focus on genuine 1973 pricing and fear increasing fees
 - ▶ May not be an sensitive as you think



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Do They Have Skills & Knowledge Or Just A Pulse?



Most clubs take anyone on the committee who steps forward (by attending the AGM)



Questionable results sometimes follow



A pulse shouldn't be our only requirement



Like it or not ... life changes and some things are getting harder (especially committees)

Questions



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