



AGENDA

General Committee Meeting

Monday, 16 August 2021

commencing at 10am

Council Chambers, 9 Pelican Street, Tewantin

Committee: Crs Frank Wilkie (Chair), Karen Finzel, Joe Jurisevic, Amelia Lorentson, Clare Stewart, Brian Stockwell, Tom Wegener

“Noosa Shire – different by nature”

TABLE OF CONTENTS

ITEM	PAGE
1 ATTENDANCE & APOLOGIES	3
2 CONFIRMATION OF MINUTES	3
3 PRESENTATIONS	3
4 DEPUTATIONS	3
5 ITEMS REFERRED FROM COMMITTEES	3
1 MCU21/0054 - DEVELOPMENT APPLICATION FOR A MATERIAL CHANGE OF USE – SHORT TERM ACCOMMODATION AT 30 KINGFISHER DRIVE, PEREGIAN BEACH	3
2 MCU21/0079 - DEVELOPMENT APPLICATION FOR A MATERIAL CHANGE OF USE – SHORT TERM ACCOMMODATION AT 4 TEAL STREET, PEREGIAN BEACH	3
3 CLIMATE CHANGE RESPONSE PLAN AND COMMUNITY CONSULTATION SUBMISSIONS	3
4 NOOSA TRAIL MASTERPLAN UPDATE	3
5 FRYING PAN PUBLIC FORESHORE INFRASTRUCTURE	4
6 NOOSA NORTH SHORE FERRY UPDATE AND PROPOSED LEASE EXTENSION	4
6 REPORTS DIRECT TO GENERAL COMMITTEE	5
7 MCU20/0072 – APPLICATION FOR MATERIAL CHANGE OF USE – EDUCATIONAL ESTABLISHMENT - AT 115 EUMUNDI-NOOSA ROAD, NOOSAVILLE	5
8 OPERATIONAL PLAN PROGRESS REPORT – 4 TH QUARTER 2020-21	27
9 BUDGET REVIEW 1 (BR1) FOR THE 2021/22 FINANCIAL YEAR	44
10 FINANCIAL PERFORMANCE REPORT – JULY 2021	63
11 UPDATE ON COASTAL HAZARDS ADAPTATION PLAN (CHAP)	76
12 YEAR IN REVIEW – 2020-21	79
7 CONFIDENTIAL SESSION	92

1 ATTENDANCE & APOLOGIES**2 CONFIRMATION OF MINUTES**

The Minutes of the General Committee Meeting held on 12 July 2021 be received and confirmed.

3 PRESENTATIONS

Nil.

4 DEPUTATIONS

Nil.

5 ITEMS REFERRED FROM COMMITTEES**PLANNING & ENVIRONMENT COMMITTEE****1 MCU21/0054 - DEVELOPMENT APPLICATION FOR A MATERIAL CHANGE OF USE – SHORT TERM ACCOMMODATION AT 30 KINGFISHER DRIVE, PEREGIAN BEACH**

(Planning & Environment Committee Agenda, 10 August 2021, Item 4, Page 48)

Reason for referral – Significance of the issue

2 MCU21/0079 - DEVELOPMENT APPLICATION FOR A MATERIAL CHANGE OF USE – SHORT TERM ACCOMMODATION AT 4 TEAL STREET, PEREGIAN BEACH

(Planning & Environment Committee Agenda, 10 August 2021, Item 5, Page 65)

Reason for referral – Significance of the issue

3 CLIMATE CHANGE RESPONSE PLAN AND COMMUNITY CONSULTATION SUBMISSIONS

(Planning & Environment Committee Agenda, 10 August 2021, Item 7, Page 84)

Reason for referral – Significance of the issue

4 NOOSA TRAIL MASTERPLAN UPDATE

(Planning & Environment Committee Agenda, 10 August 2021, Item 8, Page 96)

Reason for referral – Significance of the issue

5 FRYING PAN PUBLIC FORESHORE INFRASTRUCTURE

(Planning & Environment Committee Agenda, 10 August 2021, Item 9, Page 109)

Reason for referral – For further consideration

SERVICES & ORGANISATION COMMITTEE

6 NOOSA NORTH SHORE FERRY UPDATE AND PROPOSED LEASE EXTENSION

(Services & Organisation Committee Agenda, 10 August 2021, Item 1, Page 4)

Reason for referral – Significance of the issue

6 REPORTS DIRECT TO GENERAL COMMITTEE**7 MCU20/0072 – APPLICATION FOR MATERIAL CHANGE OF USE – EDUCATIONAL ESTABLISHMENT - AT 115 EUMUNDI-NOOSA ROAD, NOOSAVILLE**

Author **Coordinator Planning, Patrick Murphy**
Environment and Sustainable Development Department

Index **ECM/ Application/ MCU20/0072**

Attachments **1. Proposal Plans**
2. Existing and Proposed carparking plans
3. Deed of Agreement (*Attachment provided separately to this report*)

APPLICATION DETAILS	
Applicant	Good Shepherd Lutheran College
Proposal	Material Change of Use - Educational establishment
Properly Made Date	3 August 2020
Information Request Date	31 August 2020
Information Response Date	10 September 2020
Decision Due Date	20 August 2021
PROPERTY DETAILS	
Property Address	115 Eumundi Noosa Road Noosaville Qld 4566
RP Description	Lot 1 SP 228052 Lot 30 SP 170751
Land Area	56,755m ² 5,014m ²
Existing Use of Land	Educational Establishment
STATUTORY DETAILS	
SEQRP Designation	Urban Footprint
Zone	Community Facilities (6 – Educational Establishment)
Precinct	Not applicable
Local Plan Area	Noosaville
Overlays	Land Subject to Acid Sulfate Soils
Assessment Type	Code

RECOMMENDATION

That Council note the report by the Coordinator Planning to the General Committee Meeting dated 16 August 2021 regarding MCU20/0072 for a Development Permit for Material Change of Use – Educational Establishment, situated at 115 Eumundi-Noosa Road Noosaville and:

- A. Approve the application subject to the following conditions:

PLANNING**When Conditions must be Complied With**

1. Unless otherwise stated, all conditions of this Decision Notice must be complied with prior to the use commencing, and then compliance maintained at all times while the use continues.

Approved Plans

2. Development undertaken in accordance with this approval must generally comply with the approved plans of development. The approved plans are listed in the following table unless otherwise amended by these conditions.

Plan No.	Rev.	Plan/Document Name	Date
SK-01	P1	Location Plan <i>prepared by Burling Brown Architects</i>	01.07.2020
SK-02	P3	Proposed Site Plan <i>prepared by Burling Brown Architects</i>	20.07.2020
A-000	I	Schedules – Building Shell (MQB) <i>prepared by Ausco Modular</i>	15.07.2020
A-001	I	Site Plan (MQB) <i>prepared by Ausco Modular</i>	15.07.2020
A-100	I	Site Plan (MQB) <i>prepared by Ausco Modular</i>	15.07.2020
A-101	I	Roof Plan (MQB) <i>prepared by Ausco Modular</i>	15.07.2020
A-200	I	Elevations (MQB) <i>prepared by Ausco Modular</i>	15.07.2020
		Concept plan detailing upgrade of the existing drop-off/pick-up / carpark configuration	
		Plan detailing options for internal vehicular link	

Amenity

3. The development must be undertaken and operated in a manner that causes no detrimental effect upon the amenity of the neighbourhood by reason of the creation of excessive noise, lighting nuisance or other emissions.
4. Any advertising sign or device is to comply with the provisions of Council's policies on advertising.

Nature and Extent of Approved Use

5. The approved demountable buildings must only be used to service current enrolments and must not be used to facilitate an increase in enrolments.
6. The number of students must not exceed 1105.
7. A minimum of 328 car parking spaces must be provided on site.

Currency Period

8. This development approval lapses if the use has not happened by **20 August 2027**, unless an application to extend the currency period is approved by Council.

Land Amalgamation

9. Lot 1 on SP228052 and Lot 30 on SP170751 must be amalgamated.

Traffic

10. The drop off/pick up/ carpark configuration, accessed from the Goodchap Street/Eumundi Noosa Road roundabout entry, as detailed in the approved plans must be upgraded in accordance with an Operational Works approval.
11. An internal one-way vehicular link from the new staff car park to the Goodchap Street/Eumundi Noosa Road roundabout exit as detailed in the approved plans must be provided in accordance with an Operational Works approval.
12. The applicant will comply with the requirements of any deed of agreement entered into with Council with respect to:
 - a. The upgrade of the drop off/pick up/ carpark configuration accessed from the Goodchap Street/Eumundi Noosa Road roundabout entry; and
 - b. The provision of an internal one-way vehicular link from the new staff car park to the Goodchap Street/Eumundi Noosa Road roundabout exit.

ENGINEERING**Stormwater Drainage**

13. The site must be provided with a stormwater drainage system connecting to the existing school drainage system and the lawful point of discharge.
14. Any damage caused to existing services and assets as a result of the development works must be repaired at no cost to the asset owner at the following times:
 - a. where the damage would cause a hazard to pedestrian or vehicle safety, immediately; or
 - b. where otherwise, upon completion of the works associated with the development.

Any repair work which proposes to alter the alignment or level of existing services and assets must first be referred to the relevant service authority for approval.

- B. Enter into a Deed of Agreement with the applicant that provides for the carrying out of upgrade works to the drop off/pick up/ carpark configuration accessed from the Goodchap Street/Eumundi Noosa Road roundabout entry and an internal vehicular link.
 - C. Note the report is provided in accordance with Section 63(5) of the *Planning Act 2016*.
-

REPORT**1. PROPOSAL**

The application seeks approval for a Material Change of Use - Educational establishment.

The applicant submits the following:

The proposal involves relocation of an existing demountable and a new additional demountable. An additional 290m² of GFA is proposed. The demountable buildings are

intended to fulfil a temporary role while other development applications for new permanent buildings are pursued and which will require demolition of some existing buildings.

The additional demountables will not be used to facilitate an increase in enrolments but rather to service current enrolments more appropriately. The demountables will be located within the existing central staff carparking area, which will become surplus once the new staff carpark is completed.

The demountable buildings will proceed once the new staff carpark is operational.

The new staff carpark is the first step in the proposed plans by GSLC for refurbishment and upgrade to the existing campus. We again confirm this is not intended to facilitate increased enrolment, but rather to provide a more modern and comprehensive learning facility.

The applicant has also advised:

The demountable buildings are required due to two areas of need, temporary replacement of some existing buildings which will be demolished with future construction, and to provide sufficient suitable spaces for current demand. While the demountables are intended to fulfil a dual role, they are required to fill an immediate need and will therefore be required until that need has been replaced with permanent structures.

The masterplan included with the application details the current intent for future works on the site. Planned works over the next 8 years include a Performing Arts building, a new Administration building and a new classroom building. The current construction program will require the demolition of an approximately 200m² administration building in 2021. The administration functions within that space will be moved to two existing classrooms, the demountable building will be used to house those two displaced classes.

The locality and proposal plan are included below.

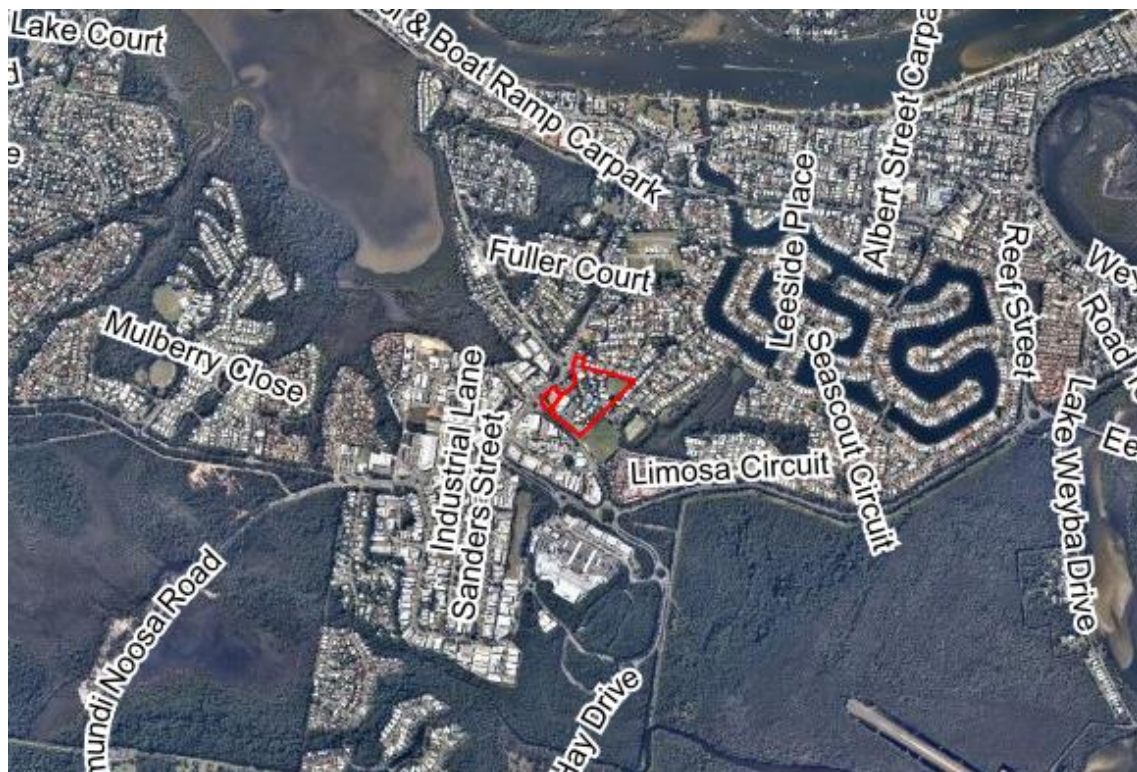


Figure 1 – Locality



Figure 2 – Master Plan



Figure 3 – Site Plan

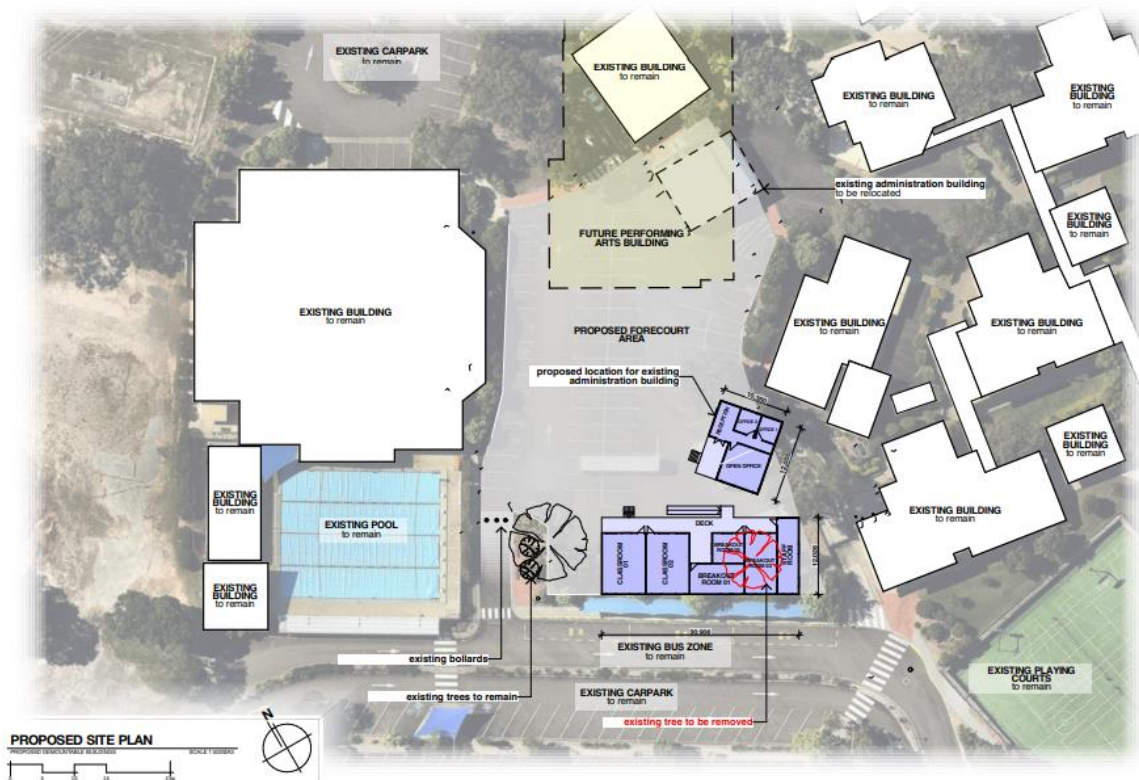


Figure 4 – Floor Plan

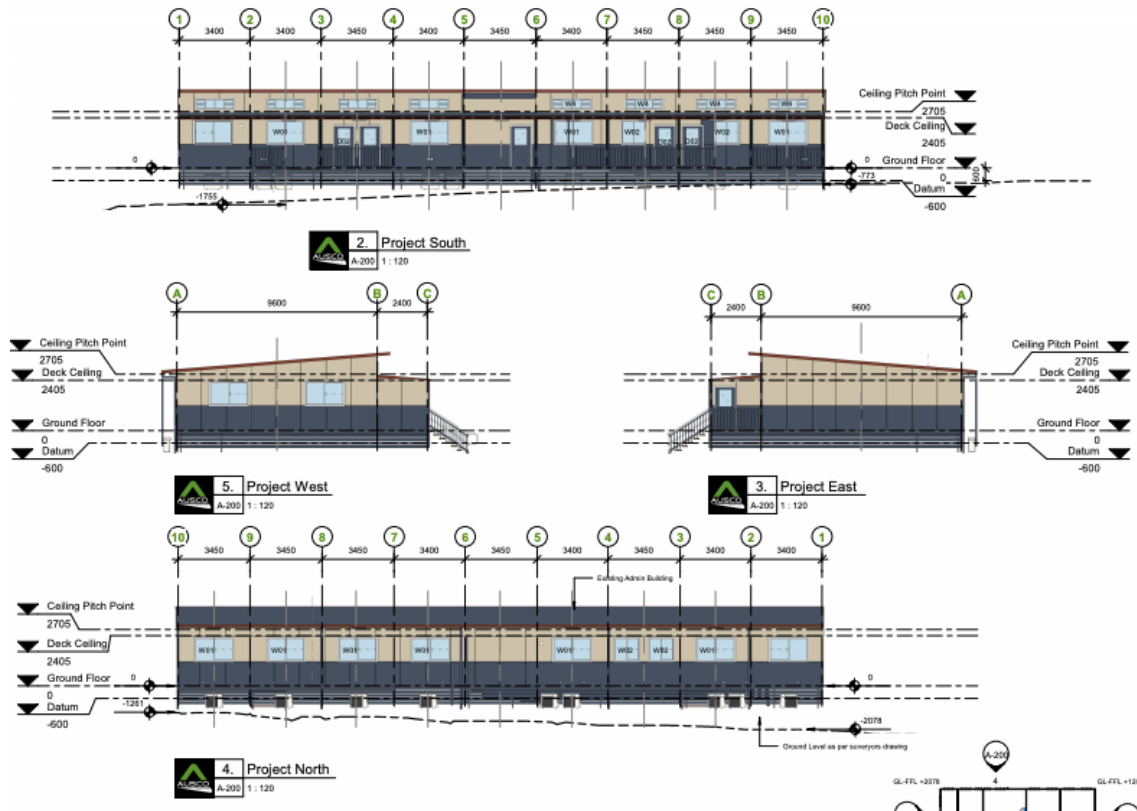


Figure 5 – Elevations – New Demountable Building



Figure 6 - 3-D Renderings – New Demountable Building

2. SITE DETAILS

2.1. Background

A number of development applications exist over the site. An overview of the site history is included below.

Development Applications	
MCU18/0097	Education Type 2 School (Car park)
MCU17/0073	Wellbeing Type 3 Worship
05/0355	Change to Existing Approval – new temporary administration building and classroom
REC15/0022	Reconfiguration of a lot
MCU15/0095	Vehicle Uses Type 5 – Service Station & Retail Business Type 2 Shop
07/1466	Education Type 1 - Childcare
05/0355	Change Relevant Period, Change to Development Approval, Condition to a Condition of Approval
05/0355	Extension to Educational Establishment
23134 DA	Educational Establishment, Place of Worship & Industrial Uses with Staged Lot Reconfiguration

When Council approved the application for the car park on the corner of Eumundi Noosa Road and Walter Hay Drive Council resolved to: *advise the applicant that any proposed layout (as indicated in the submitted masterplan – Attachment 3) which seeks to move the primary vehicle access to the site from the Goodchap Street roundabout to Walter Hay Drive and fails to provide an appropriate internal link between the existing and proposed car park areas, is considered to result in a highly undesirable traffic outcome and is unlikely to be supported by Council as a result.*

It is noted from the school’s master plan that the school still intends move the primary vehicle access and not provide the desired internal link.

2.2. Site Description

The site comprises two parcels of land (Lot 30 SP170751 & Lot 1 SP228052) both known as 115 Eumundi Noosa Road. The smaller 5,014m² vacant parcel of land, Lot 30 SP170751, is used for the new staff car park. The larger 56,755.06m² parcel of land contains the existing Good Shepard Lutheran College school development. The proposed additional demountable buildings are proposed on the larger lot.

2.3. Surrounding Land Uses

The site is surrounded by industrial, residential, community and open space recreation land uses.

3. ASSESSMENT

3.1. Instruments for Statutory Assessment

Under the *Planning Act 2016* the application must be assessed against each of the following statutory planning instruments to the extent they are relevant to the development:

- State Planning Policy;
- South East Queensland Regional Plan;
- Planning Regulation 2017;
- Noosa Plan 2020.

The following codes from the Noosa Plan are applicable to this development:

- Noosaville Local Plan Code
- Community Facilities Zone Code
- Community Activities Code
- Works Codes

The subject site is located in the Noosaville Locality and is zoned Community Facilities. The proposed use is identified as a consistent use within the zone and is required to follow a code assessable application process.

The application has been found to generally comply with all applicable statutory instruments. The pertinent issues arising out of the assessment are discussed below:

Criteria	Planning Scheme	Proposal	Complies
Site Area	N/A	56,755.06m ² 5,014m ²	
Gross floor area	Individual buildings to not exceed 1,000m ²	Approx. 290m ²	✓
Site cover	50% max	Approx. 43 %	✓
Landscaped open space	15% min	>15%	✓
Building height			
• storeys	2 storeys max	1 storey	✓
• metres	8 metres	Approx. 4 metres	✓

Criteria	Planning Scheme	Proposal	Complies
Boundary setbacks			
• Frontage	6 metres min	> 6 metres	✓
• Side	3 metres min	> 6 metres	✓
• Side	3 metres min	> 6 metres	✓
• Rear	3 metres min	> 3 metres	✓
Length of wall	30 metres max	30.850 metres	X
Carparking	182 required	278 proposed	✓

Car parking/Vehicle circulation/Impact on local road network

The primary issue associated with the proposal is that the location of the demountable buildings and relocation of the administration building results in the loss of existing car parking accessed from the Goodchap Street roundabout and the opportunity for vehicle circulation which this area provides for. The loss of internal circulation within the site has the potential to result in additional queuing at the Goodchap Street roundabout and exacerbate the existing impacts on the local road network.

When the application was made the existing carparking on site comprised 226 spaces. The applicant advises that the proposed carparking now comprises 278 spaces, after addition of the new 153 space staff carpark (MCU18/0097) and proposed removal of the existing 94 space staff carpark and other minor changes to car parking on the site. The applicant has based this figure on the loss of car parking that would be associated with development in accordance with its Master Plan.

The applicant maintains that the traffic engineering report submitted with the application demonstrates that the proposed carparking provision of 278 spaces (which includes 255 college cars, plus 8 setdown and 15 child care spaces) complies with both Council and TMR requirements and actual parking demand analysis.

The proposed location of the demountable building does not require the removal of all 94 car parking spaces, and review of the plans indicates that at least 50 car parking spaces can be retained in this area. It is recommended that a condition be included requiring the maintenance of these 50 spaces via the provision of at least 328 car parking spaces. The loss of additional spaces should be addressed as part of any future applications which seek to develop the site.

When reviewing the proposal Council's consulting traffic engineer advised:

- i. *My previous site inspections have indicated operational issues at the main set-down / pick-up area accessed via the Goodchap Street roundabout, with queuing from the set-down / pick-up area extending back into the roundabout for extended periods (more than 15 minutes) and this impacting negatively on its operation. The Hayes Traffic Engineering (HTE) report of June 2020 suggests that this no longer occurs, presumably due to management measures implemented by the college.*
- ii. *It is evident from the detailed traffic count and parking information contained in the HTE report that there is substantial set-down / pick-up activity that occurs in the existing informal parking area that will soon be formalised as staff parking, and in particular that when the main set-down / pick-up facility reaches capacity, that the set-down / pick-up activity then transfers further down the road to that existing informal area. When the existing informal parking area is converted to formal staff parking, that overflow pick-up / set-down activity from the main area off the Goodchap St roundabout will then need to be accommodated on other parts of the site.*

- iii. *My concern is that without satisfactory improvements to the existing formal set-down / pick-up areas / zones on the site and how they operate, that the increased peak period set-down / pick-up activity at the main area off the Goodchap Street roundabout, as a result of the informal area no longer being available, will again cause queuing to extend back unsatisfactorily into the Goodchap Street roundabout.*
- iv. *Those concerns would likely be overcome if the existing internal staff parking area is retained and used for overflow set-down / pick-up activity, or if improvements to the existing main set-down / pick-up area are implemented along the lines of those suggested in Section 7 of the HTE report together with preparation and implementation of an appropriate operational management plan detailing how the set-down / pick-up areas would be managed to ensure that queuing back into the Goodchap St roundabout does not occur.*
- v. *If Council agrees to elimination of the internal staff parking area, without appropriate improvements to on-site set-down / pick-up areas together with implementation of an appropriate parking and set-down area management plan, then the opportunity to have those improvements implemented in the future will likely be lost. This is because the College could at the time of future applications then simply say that they are not increasing the on-site student population such that the then existing parking and set-down areas do not need to be modified / improved. That is, the most appropriate time for Council to seek improvements to the existing set-down / pick-up areas and on-site parking management, is prior to removal of the existing on-site staff parking area.*

In response to this request and subsequent to discussions between Council's consulting traffic engineer and the applicant's traffic engineer the applicant agreed to undertake works to upgrade the drop off/pick up/ carpark configuration accessed from the Goodchap Street/Eumundi Noosa Road roundabout entry and for the provision of an internal one way vehicular link from the new staff car park to the Goodchap Street/Eumundi Noosa Road roundabout exit. The following images detail the concept drawing for the upgrade works and the two options for the internal one way vehicular link.

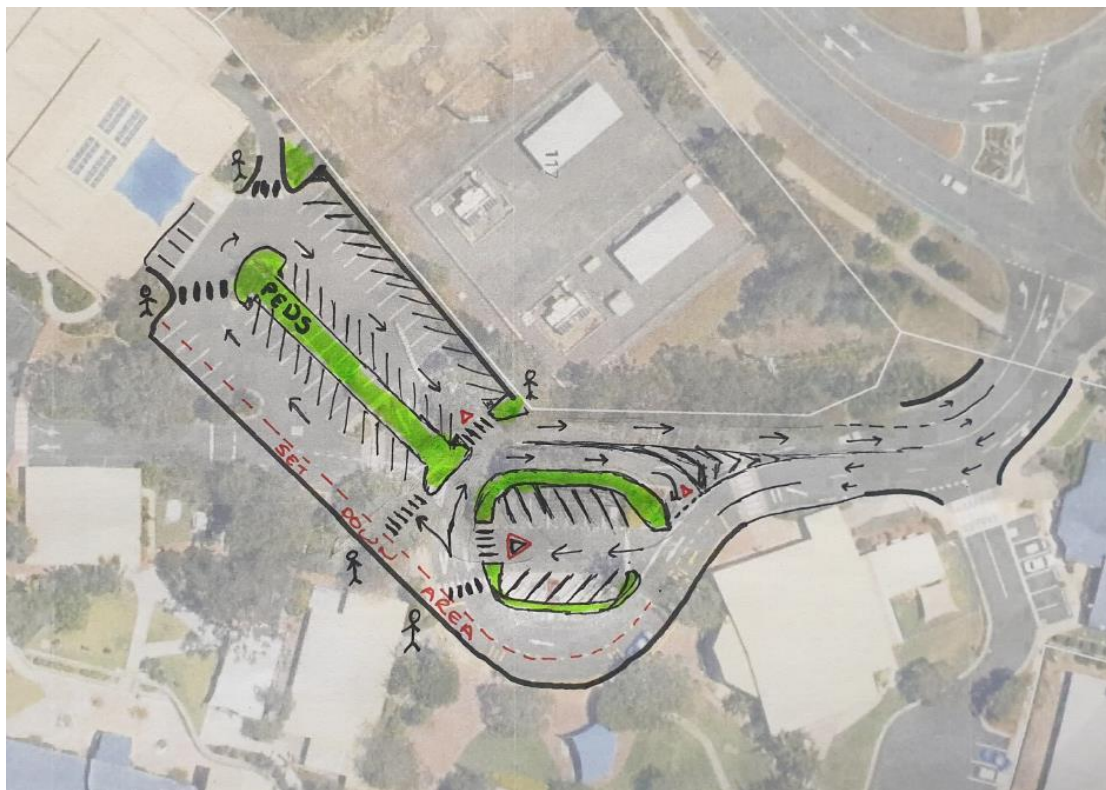


Figure 7 – Concept drawing for upgrade to the drop off/pick up/ carpark configuration accessed from the Goodchap St/Eumundi Noosa Rd roundabout entry



Figure 8 – Proposed options for internal one way vehicular link

The applicant has requested that a timeframe of 18 months, from the commencement of the use of the demountable buildings, be allowed for the completion of the upgrade works on the basis that:

- The upgrade works require the preparation of additional material for an Operational Works application for the works; and
- The timeframe for obtaining an Operational Works application will add further delay to the delivery of the works.
- The commencement of the use of the demountable buildings is required to facilitate future development of the site as anticipated by the Master Plan (further approvals required).

A period of 18 months has also been requested to implement the internal one-way vehicular link. Furthermore, the applicant has requested that within 12 months from the commencement of the use of the demountable buildings that they be permitted to submit a detailed traffic impact assessment prepared by a suitably qualified RPEQ (traffic engineer) in accordance with any applicable planning scheme requirements to support a request to delete the requirement to complete the internal vehicular link. The applicant requests this as they do not consider the internal link is desirable or necessary for management of the school's traffic.

It is necessary to enter of Deed of Agreement to facilitate the 18 month delay and further review as requested by the applicant. Furthermore, entering into a Deed of Agreement provides certainty that the works and requirements of the deed and related conditions within the Development Approval are met. Accordingly, a Deed of Agreement has been prepared which has been executed by the applicant. The deed sets out the terms of agreement between the parties as to the scope of the works, timeframe for completion of these works and the provision of a \$900,000 security for the performance of the works, being 1.5 times the cost of the works.

In this instance the applicant's proposed delay and request for further review are supported on the basis that this will allow a traffic study to be completed and determine the actual functioning and impacts of the new carpark on the corner of Eumundi Noosa Road and Walter Hay Drive. In the circumstances where Council does not agree to delete the requirement the applicant must complete the works in accordance with the terms of the deed within the timeframe stipulated...

Built Form

Acceptable Outcome AO18.2 of the Community Facilities Zone Code seeks for the maximum length of a wall to be 30 metres. The proposed demountable buildings have a length of 30.85 metres. Despite exceeding the Acceptable Outcome the proposal is considered to comply with the relevant Performance Outcome as:

- The demountable buildings are not inconsistent with the scale and bulk of surrounding development noting that the site includes a number of larger buildings, as would be expected for an education facility as it needs to accommodate a significant number of students;
- The low form of the demountable buildings and the setbacks to surrounding properties means that the proposal will not present an appearance of bulk to adjacent properties, roads or other areas in the vicinity of the site;
- Significant screening vegetation is located to the Walter Hay Drive frontage which screens views of the area where the demountable buildings are to be located; and
- The demountable buildings are to be located on an existing hardstand area and will not require the removal of vegetation

4. CONSULTATION

4.1. Referral Agencies

The applicant was referred to the following Referral Agencies:

Energex - the Department is a referral agency for Electrical Infrastructure

The Department has responded advising that it has no requirements.

4.2. Internal Council Referrals

The application was forwarded to the following internal Council officers:

- Coordinator, Development Engineering

The application was also referred to an external traffic consultant and planning solicitor.

5. CONCLUSION & REASONS FOR DECISION

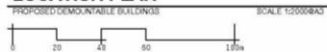
The application seeks to utilise an existing car parking area for the purpose of placing demountable buildings including the relocation of an existing administration building. The demountable buildings are intended to fulfil a temporary role while other development applications for new permanent buildings are pursued and which will require demolition of some existing buildings. Whilst a new staff car park has recently been constructed at the corner of Eumundi-Noosa Road and Walter Hay Drive the loss of the car parking area within the site raises concerns. The concerns relate to the impact the loss of this area will have on vehicle circulation and how resultant queuing at the Goodchap Street roundabout may impact on the local road network. Accordingly, conditions have been included which require upgrade of the drop off/pick up/ carpark configuration accessed from the Goodchap Street/Eumundi Noosa Road roundabout entry and for the provision of an internal one way vehicular link from the new staff car park to the Goodchap Street/Eumundi Noosa Road roundabout exit. A Deed of Agreement has been prepared and executed by the applicant to allow for an 18 month deferral of the works and the opportunity for a traffic report to be submitted demonstrating that the operation of the new staff car no longer requires the creation of the internal one way vehicle link.

Departments/Sections Consulted:

- | | | |
|--|---|---|
| <input type="checkbox"/> Chief Executive Officer
Executive Officer
Executive Support | <input type="checkbox"/> Community Services
Community Development
Community Facilities
Libraries & Galleries
Local Laws
Waste & Environmental Health | <input type="checkbox"/> Corporate Services
Financial Services
ICT
Procurement & Fleet
Property
Revenue Services |
| <input type="checkbox"/> Executive Services
Community Engagement
Customer Service
Governance
People and Culture | <input checked="" type="checkbox"/> Environment & Sustainable Development
Building & Plumbing Services
x Development Assessment
Economic Development
Environmental Services
Strategic Land Use Planning | <input type="checkbox"/> Infrastructure Services
Asset Management
Buildings and Facilities
Civil Operations
Disaster Management
Infrastructure Planning,
Design and Delivery |



LOCATION PLAN



PROPOSED DEMOUNTABLE BUILDINGS
PROPOSED DEMOUNTABLE BUILDINGS
LOCATION: 115_NOODSAVILLE_OLD_4566

SK-01
LOCATION PLAN

JOB: **GSL07**
DATE: 1/7/20

BURLINGBROWN

17 SOUTH ST. SOUTHWEST QLD 4215 AUSTRALIA
P: 07 5522 2244 / FAX: 07 5522 2277
WWW.BURLINGBROWN.COM
BURLINGBROWN.COM

PRELIMINARY
ISSUE
NOT FOR
CONSTRUCTION



JOB: **GSL07**

DATE: 20/7/20

BURLINGBROW

11 BURKE ST, SUDBURY QLD 4588
P/B 8630 SUDBURY QLD 4551 AUSTRALIA
P +61 7 5532 2864 / FAX 05 931 451 257
WWW.BURLINGBROW.COM
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PRELIMINARY
ISSUE
NOT FOR
CONSTRUCTION

P3



PROPOSED SITE PLAN
 PROPOSED DEMOUNTABLE BUILDINGS
 SCALE 1:5000@A3

PROPOSED DEMOUNTABLE BUILDINGS
 LOCATION: 115 NOOSAVILLE QLD 4566.

RELOCATED EXISTING & NEW GFA CALCULATIONS
 RELOCATED EXISTING GFA = 103m²
 NEW GFA = 290m²

Manufacturing - Floor					
Tag	Type	Frame Crs.	Pen Material	Insulation	
FL01	Particleboard, 22mm, F11 flooring grade, LC150 joists	400	0.35mm Galv Steel Pan	R1.5 Glass Wool	
FL02	Decking, Modwood 22mm	480	-	-	

Manufacturing - Walls					
Tag	Frame	Frame Crs.	Cladding	Lining	Insulation
WL01	Engineered steel frame, 75mm, "Lipped C" section	800	-	Plasterboard, 10mm, TSF (Blanco)	-
WL02	Engineered steel frame, 75mm, "Lipped C" section	400	Scyon Matrix Panel (Deep Ocean & Paperbark, refer elevations, express joint painted black)	Plasterboard, 10mm, TSF (Blanco)	R2.0 glasswool batts
WL03	Engineered steel frame, 75mm, "Lipped C" section	400	3.6mm Rough Ply	Plasterboard, 10mm, TSF (Blanco), one side only	R2.0 glasswool batts
WL03	Engineered steel frame, 75mm, "Lipped C" section	400	Scyon Matrix Panel (Deep Ocean & Paperbark, refer elevations, express joint painted black)	Plasterboard, 10mm, TSF (Blanco)	R2.0 glasswool batts

Manufacturing Doors													
Tag	Qty.	Style/Type	Size				Head	Glazing	Frame Type	Finish		Accessories	
			Leaf 1	Leaf 2	H	H (R)				W (R)	Leaf Finish		Frame Finish
D00	8	Swing Door	920	0	2040	2085	950	2040	Clear	Aluminium w/ Aluminium trims	Clear Anodised w/ Black trims	Timber SC (Deep Ocean)	Half Glazed, lever escape sct (Satin Chrome), hold open door closer

Manufacturing Windows												
Tag	Qty.	Style/Type	Size				Head	Glazing	Frame Type	Finish		Accessories
			H	H (R)	W	W (R)				Leaf Finish	Frame Finish	
W01	15	Half Slider Window	1075	1080	1900	1810	2275	Grey	Aluminium	Clear Anodised	Black	Fibreglass Mesh Aluminium Flyscreen
W02	4	Half Slider Window	1075	1080	1155	1185	2275	Grey	Aluminium	Clear Anodised	Black	Fibreglass Mesh Aluminium Flyscreen
W4	8	Window w/Side Louvers	482	487	1900	1810	812	Grey	Aluminium	Clear Anodised	Black	Fibreglass Mesh Aluminium Flyscreen

Manufacturing - Rooms						
Name	Area	Perim.	Floor Covering	Skirting	Cornice	
Breakout Room 1	Not Placed	Not Placed	Carpet Tiles	Aluminium skirt 100mm (Clear Anodised)	55mm Set plaster cornice	
Breakout Room 2	Not Placed	Not Placed	Carpet Tiles	Aluminium skirt 100mm (Clear Anodised)	55mm Set plaster cornice	
Staff Room	Not Placed	Not Placed	Carpet Tiles	Aluminium skirt 100mm (Clear Anodised)	55mm Set plaster cornice	
Breakout Room 1	30.81 m ²	26.32 m				
Breakout Room 2	23.25 m ²	19.30 m				
Breakout Room 3	47.00 m ²	28.82 m	Carpet Tiles	Aluminium skirt 100mm (Clear Anodised)	55mm Set plaster cornice	
Classroom 1	63.37 m ²	32.30 m	Carpet Tiles	Aluminium skirt 100mm (Clear Anodised)	55mm Set plaster cornice	
Classroom 2	62.90 m ²	32.20 m	Carpet Tiles	Aluminium skirt 100mm (Clear Anodised)	55mm Set plaster cornice	
Deck	15.92 m ²	16.11 m	Modwood	NA	NA	
Deck	65.31 m ²	59.54 m	Modwood	NA	NA	
Staff Room	30.38 m ²	25.30 m				

Manufacturing - Electrical Equipment					
Tag	Description	Phases	Qty.	Installed	
EQ01	PE Cell		3	By Ausco	
EQ02	Smoke Alarm 240V		1	By Ausco	

Manufacturing - Electrical Fixtures					
Tag	Description	Qty.	Installed		
EE01	Draw wire, with plate	31	By Ausco		
EE02	GPO, 2 gang, 10A, single pole	32	By Ausco		
EE03	Isolator Switch, 20A, single pole WP	9	By Ausco		
EE05	Switch, 2 gang, 1 way, single pole	4	By Ausco		
EE06	Floor Box, flush mounted - Commander F4BP 2 x GPO 2 gang	2	By Ausco		
EE06	10A single pole & 4 x Draw wire with plate	2	By Ausco		
LE09	General purpose outlet, weatherproof, 10A, single pole	6	By Ausco		
EF10	Switch, 2 gang, 1 way, single pole - Ceiling Fan	4	By Ausco		

Manufacturing - Lighting Fixtures					
Tag	Description	Lamps	Qty.	Installed	
LT01	Light, Emergency Exit compliant to AS2293.1, ceiling mounted		1	By Ausco	
LT02	Vandal resistant light, 15W, clear		1	By Ausco	
LT03	Fluorescent batten, 2x35W, diffused		2	By Ausco	
LT04	LED 3W Emergency Surface Mount		1	By Ausco	

Manufacturing - Mechanical					
Tag	Description	Qty.	Installed		
ME01	AC, Split system, indoor unit, 7.1KW pipework concealed in wall	5	By Ausco		
ME02	AC, Split system, indoor unit, 5.0KW pipework concealed in wall	4	By Ausco		
ME03	Split System Reverse Cycle, Outdoor unit, packed and installed on site	9	By Ausco		
ME04	Ceiling fan, 1400mm	15	By Ausco		

Manufacturing - Complexing					
Rear Wall external	- Flexible Cap sealant with Down pipe over				By Ausco
Front wall external	- Flexible Cap sealant & painted finish				By Ausco
Internal walls	- Fully flushed and painted finish				By Ausco
Internal Ceiling	- Fully flushed and painted finish				By Ausco
External Soffit/Eave	- 80mm T* mold 'White' (8 x 60DL & 4 x 240DL)				By Ausco
External Barge	- 80x40 CCS angle under gutter 'Manor red' (8 x 60DL)				By Ausco
No Floor coverings.					By Others

Manufacturing - Ceiling					
Tag	Frame	Frame Crs.	Lining	Insulation	
CLD1	Engineered steel frame, 75mm "Lipped C" section	400	Veralux, 6mm, H-mould (White), to eaves & verandah	-	
CLD2	Engineered steel frame, 75mm "Lipped C" section	400	Plasterboard, 10mm, TSF (White)	R4.0 Glass Wool Bats	

Manufacturing - Roof					
Tag	Frame	Frame Crs.	Cladding	Lining	Insulation
RF01	Engineered steel frame purlins, 75mm, "Lipped C" section	1100	Custom Orb (Deep Ocean)	-	R1.8 Glass Wool Fall

Manufacturing - Trims (General)			Manufacturing - Trims (Gutters)		
Description	Description				
CCS pre-finished barge (Manor Red)	CCS prefinished gutter (Manor Red)				

Manufacturing - Plumbing Fixtures					
Tag	Description	Qty.	Installed		
PL01	CCS Slotted Gutter (Manor red)	3	By Ausco		
PL02	100x75mm CCS Straight Downpipe (Deep Ocean)	5	By Ausco		
PL03	100x75mm Offset CCS Down Pipe (Deep Ocean)	7	By Ausco		

Manufacturing - Structural Framing					
Tag	Qty.	Comments	Description		
B	2	Type B Wall Brace	Ausco Type 'B' wall bracing		
BF01	3	Subframe black	Perimeter, 150mm PFC, 12,000 x 3,450mm		

- General Notes & Disclaimers**
- Wall/Ceiling/Roof frames built to Ausco BackBone framing design standards.
 - Building chassis designed to Ausco Standard Chassis drawings.
 - All work must be done in accordance with the relevant Australian/New Zealand Standard (s) and the National Construction Code.
 - Furniture, plumbing, & electrical representations are indicative. Appearance may vary depending on supplier.
 - Loose items to be packed for transport.
 - Site, stairs, ramp and building skirting indicative only. Size, fall and location to suit site conditions. Constructed to comply with AS1428.1.
 - Manufactured to Wind Speed: B190
 - Manufactured in: MQB
 - Intended Location: Noosaville, QLD

Client Approval
 Good Shepard Lutheran College

Approved by:

Company:

Date: (dd-mm-yyyy):

Signature:

Drawings - Architectural		
Sheet	Content	Rev
A-000	Schedules - Building Shell	1
A-001	Site Plan	1
A-100	Ground Floor Plan	1
A-101	Roof Plan	1
A-200	Elevations	1
A-300	Ground Floor RCP	1
A-500	Section & Details	1

1	Issued for AEC, civil, stairs & windows	15/07/2020	CB
2	Issue for Rev	20/08/2020	CB
3	Issue for Rev	27/08/2020	CB
4	Adjusted for design changes and added 10% Vance stairs and stairs	22/07/2019	BP
5	Issued for AEC and civil. Revisions Office Fixtures	15/07/2019	BP
6	For Client Approval	31/08/2018	IC
Rev.	Description	Date	By

FOR APPROVAL

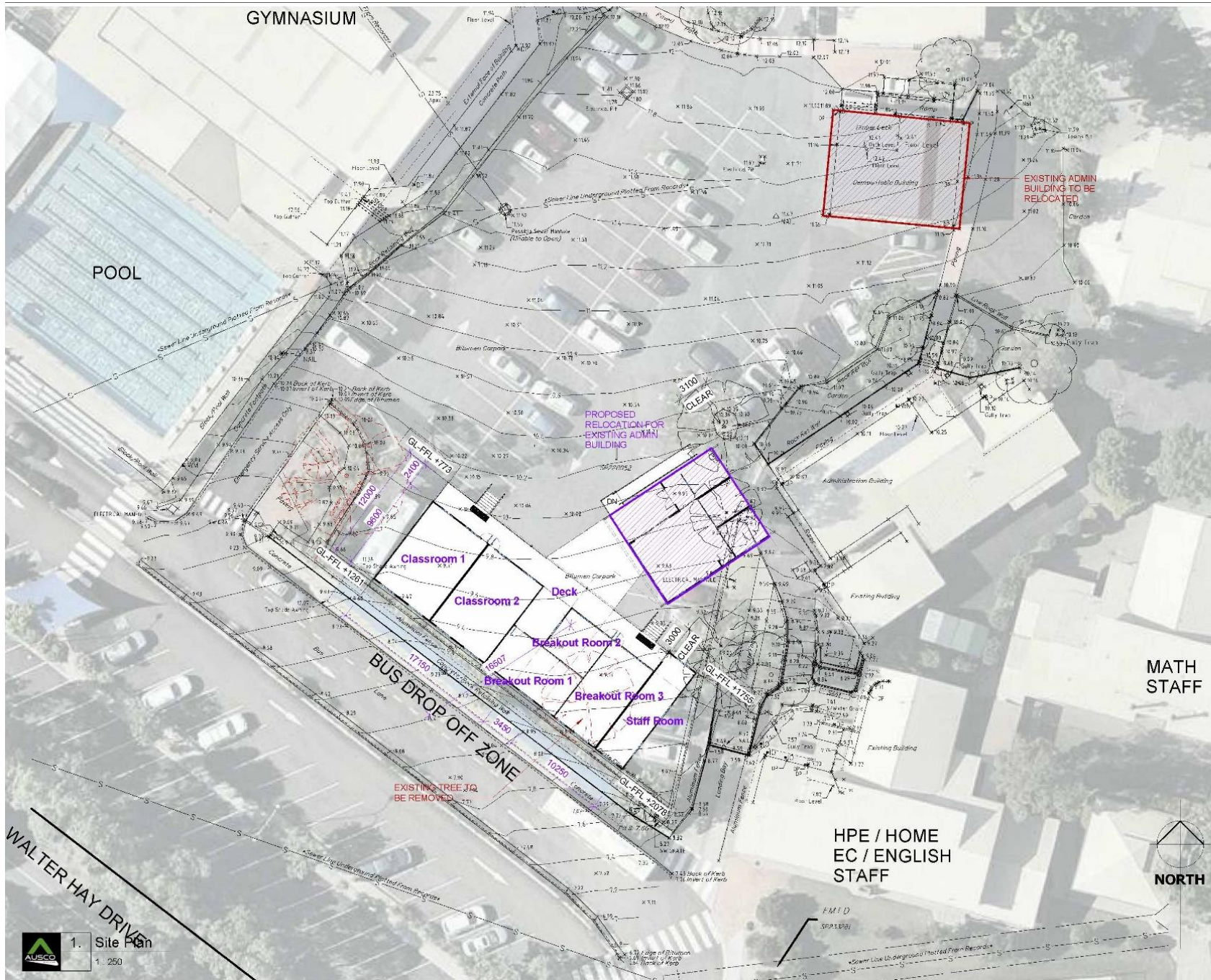


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Schedules - Building Shell (MQB)

Project: 30.85x12m Learning Centre-SG (B190)
 Client: Good Shepard Lutheran College

Drawn By:	Issue Date:	Scale:	Sheet:
IC	MAR 18	1:1	A2
Checked By:	Issue Date:	DIMENSIONS ARE IN MM	
AAD	MAR 18	DO NOT SCALE	
Project No:	Issue No:		
0240100047	-		
Drawn To:	Sheet:	Issue:	
-	A-000	1	



General Notes & Disclaimers

- Wall/Ceiling/Roof frames built to Ausco Backbone framing design standards.
- Building chassis is designed to Ausco Standard Chassis drawings.
- All work must be done in accordance with the relevant Australian/New Zealand Standard(s) and the National Construction Code.
- Furniture, plumbing, & electrical representations are indicative. Appearance may vary depending on supplier.
- Loose items to be packed for transport.
- Site, stairs, ramp and building skirting indicative only. Size, fall and location to suit site conditions. Constructed to comply with AS1428.1.

Manufactured to Wind Speed: B190
 Manufactured in: MQB
 Intended Location: Noosaville, QLD

Client Approval

Client: Good Shepard Lutheran College

Approved by: _____

Company: _____

Date (dd-mm-yyyy): _____

Signature: _____

Drawings - Architectural		
Sheet	Content	Rev
A-000	Schedules - Building Shell	1
A-001	Site Plan	1
A-100	Ground Floor Plan	1
A-101	Roof Plan	1
A-200	Dimensions	1
A-300	Ground Floor RCP	1
A-500	Section & Details	1

Rev	Description	Date	By
1	Issue name, Audo, tick, stain & version	15/02/2019	IC
2	Issue name, Audo, tick, stain & version	19/02/2019	IC
3	Issue name, Audo, tick, stain & version	20/02/2019	IC
4	Issue name, Audo, tick, stain & version	26/02/2019	JP
5	Issue name, Audo, tick, stain & version	26/02/2019	JP
6	Issue name, Audo, tick, stain & version	14/03/2019	IC

FOR APPROVAL



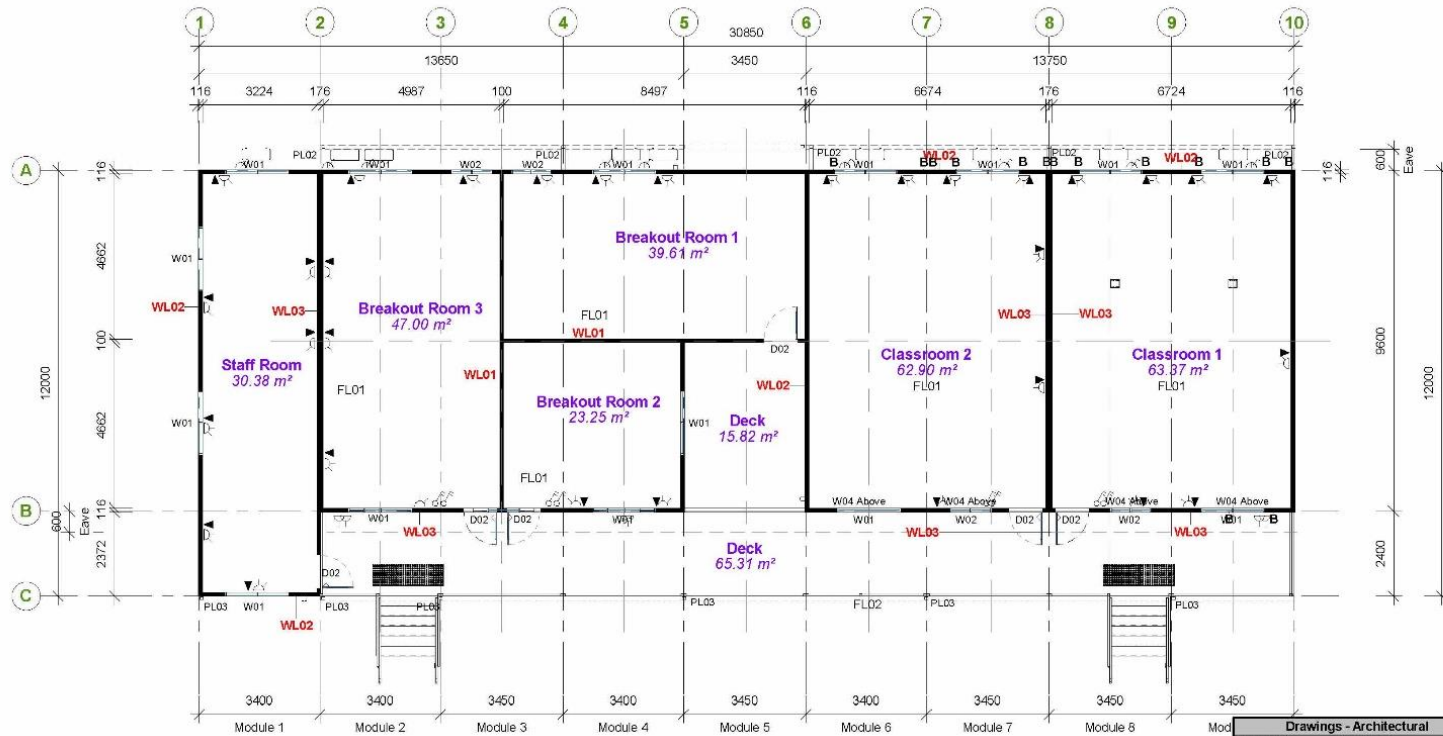
Site Plan (MQB)

Project: 30.85x12m Learning Centre-SG (B190)
 Client: Good Shepard Lutheran College

Drawn By: IC Date: MAR 18 Scale: 1:250 Sheet: A2
 Checked By: AAD Date: MAR 18 DIMENSIONS ARE IN MM DO NOT SCALE

Project No: 0240100047
 Drawing No: A-001 1

1. Site Plan
 1:250



1. Ground Floor
1:100

Sheet	Content	Rev
A-000	Schedules - Building Shell	I
A-001	Site Plan	I
A-100	Ground Floor Plan	I
A-101	Roof Plan	I
A-200	Elevations	I
A-300	Ground Floor RCP	I
A-500	Section & Details	I

Manufacturing_Doors													
Tag	Qty	Style/Type	Size				Finish		Accessories				
			Leaf 1	Leaf 2	H	H (R)	W (R)	Head					
D02	5	Swing Door	920	0	2040	2095	950	2040	Clear	Aluminium w/ Aluminium trim	Clear Anodised w/ Black trim	Timber SC (Deep Ocean)	Half escape set (Stain Chrome), hold open door closer

Manufacturing - Floor					
Tag	Type	Frame Crs.	Pan Material	Insulation	
FL01	Particleboard, 22mm, F11 flooring grade, LC150 joints	400	0.35mm Galv Steel Pan	R1.5 Glass Wool	
FL02	Decking, Medwood 22mm	400	-	-	

Manufacturing - Rooms							
Name	Area	Perim.	Floor Covering	Skirting	Cornice		
Breakout Room 1	Not Placed	Not Placed	Carpet Tiles	Aluminium skit 100mm (Clear Anodised)	55mm Set plaster cornice		
Breakout Room 2	Not Placed	Not Placed	Carpet Tiles	Aluminium skit 100mm (Clear Anodised)	55mm Set plaster cornice		
Staff Room	Not Placed	Not Placed	Carpet Tiles	Aluminium skit 100mm (Clear Anodised)	55mm Set plaster cornice		
Breakout Room 1	39.61 m²	26.32 m	Carpet Tiles	Aluminium skit 100mm (Clear Anodised)	55mm Set plaster cornice		
Breakout Room 2	23.25 m²	19.30 m	Carpet Tiles	Aluminium skit 100mm (Clear Anodised)	55mm Set plaster cornice		
Breakout Room 3	47.00 m²	28.82 m	Carpet Tiles	Aluminium skit 100mm (Clear Anodised)	55mm Set plaster cornice		
Classroom 1	63.37 m²	32.30 m	Carpet Tiles	Aluminium skit 100mm (Clear Anodised)	55mm Set plaster cornice		
Classroom 2	62.90 m²	32.20 m	Carpet Tiles	Aluminium skit 100mm (Clear Anodised)	55mm Set plaster cornice		
Deck	15.82 m²	16.11 m	Medwood	NA	NA		
Deck	65.31 m²	69.56 m	Medwood	NA	NA		
Staff Room	30.38 m²	25.30 m	Carpet Tiles	Aluminium skit 100mm (Clear Anodised)	55mm Set plaster cornice		

Manufacturing_Windows										
Tag	Qty	Style/Type	Size				Finish	Frame Type	Accessories	
			H	H (R)	W	W (R)				Head
W01	15	Half Slider Window	1075	1090	1800	1810	2275	Grey	Aluminium	Fibreglass Mesh Aluminium Flyscreen (Black)
W02	4	Half Slider Window	1075	1090	1155	1165	2275	Grey	Aluminium	Fibreglass Mesh Aluminium Flyscreen (Black)
W4	8	Window w/ Side Louvers	482	487	1800	1810	812	Grey	Aluminium	Fibreglass Mesh Aluminium Flyscreen (Black)

Manufacturing - Walls				
Tag	Frame	Frame Crs.	Cladding	Insulation
WL01	Engineered steel frame, 75mm, "Lipped C" section	800	-	Plasterboard, 10mm TSF (Blanc)
WL02	Engineered steel frame, 75mm, "Lipped C" section	400	Scyon Matrix Panel (Deep Ocean & Paperbark refer elevations, express joint painted black)	Plasterboard, 10mm TSF (Blanc) R2.0 glasswool batts
WL03	Engineered steel frame, 75mm, "Lipped C" section	400	3.6mm Rough Ply	Plasterboard, 10mm TSF (Blanc) R2.0 glasswool batts
WL03	Engineered steel frame, 75mm, "Lipped C" section	400	Scyon Matrix Panel (Deep Ocean & Paperbark refer elevations, express joint painted black)	Plasterboard, 10mm TSF (Blanc) R2.0 glasswool batts

General Notes & Disclaimers

- Wall/Ceiling/Roof frames built to Ausco Backbone framing design standards.
- Building chassis designed to Ausco Standard Chassis drawings.
- All work must be done in accordance with the relevant Australian/New Zealand Standard(s) and the National Construction Code.
- Furniture, plumbing, & electrical representations are indicative. Appearance may vary depending on supplier.
- Loose items to be packed for transport.
- Site, stairs, ramp and building skirting indicative only. Size, fall and location to suit site conditions. Constructed to comply with AS1428.1.
- Manufactured to Wind Speed: B190
- Manufactured in: MQB
- Intended Location: Noosaville, QLD

Client Approval

Client: Good Shepard Lutheran College

Approved by: _____

Company: _____

Date (dd-mm-yyyy): _____

Signature: _____

Rev	Description	By
1	Issue for approval	IC
2	Revised floor plan	IC
3	Edge Physical Block 2	IC
4	Revised building location and site plan	IC
5	Working of building and site plan	IC
6	For Client Approval	IC

FOR APPROVAL



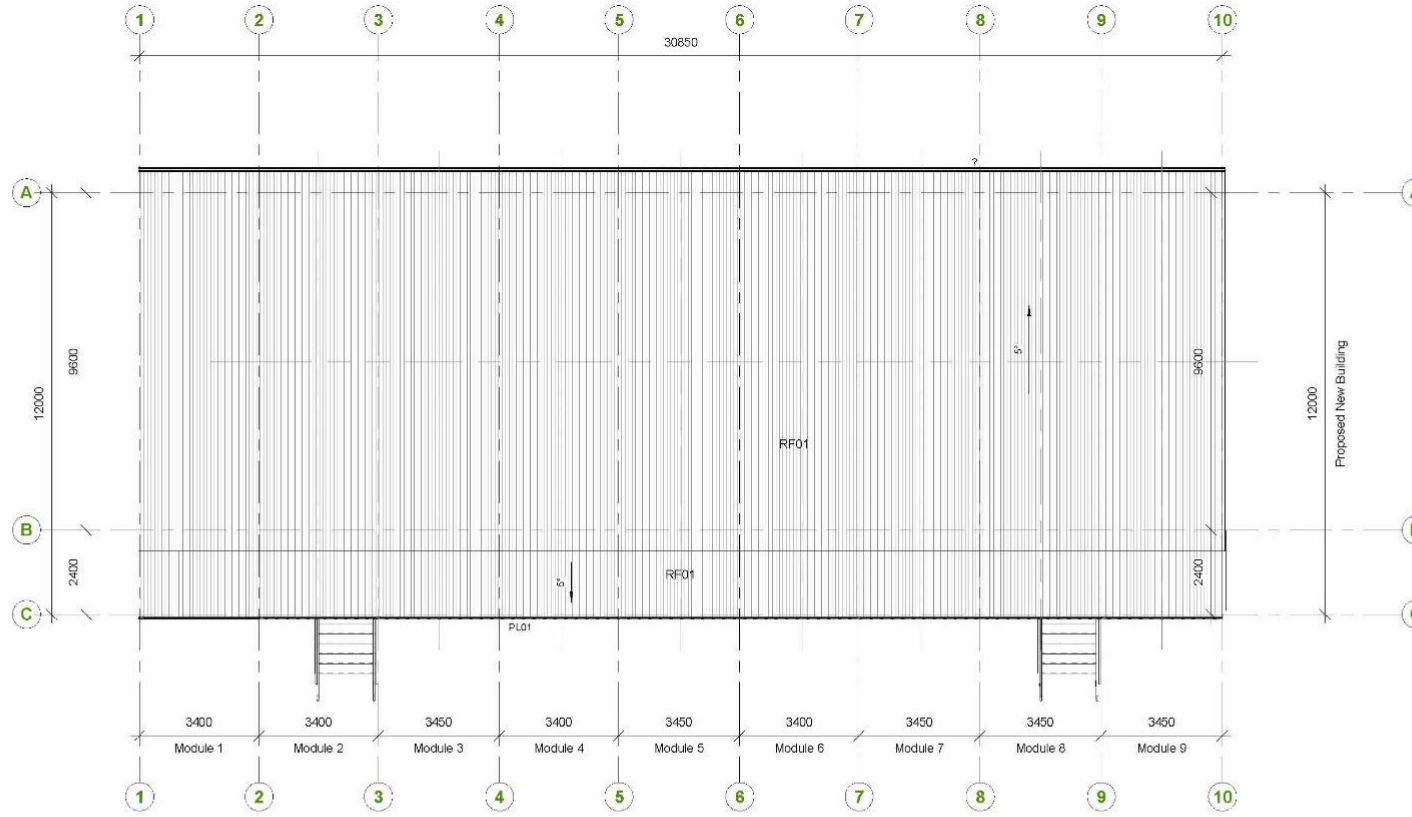
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Ground Floor Plan (MQB)

Project: 30.85x12m Learning Centre-SG (B190)

Client: Good Shepard Lutheran College

Drawn by: IC	Draw Date: MAR 18	Scale: 1:100	A2
Checked by: AAD	Check Date: MAR 18	DIMENSIONS ARE IN MM DO NOT SCALE	
Project No: 0240100047	Draw No: -	Sheet: A-100	Total: 1



1. Ground Floor Roof
1:100

NO.	Description	Date	By
1	Minor gaps, Acker end, stairs & windows	25/02/2019	IC
2	Shovel full form	20/02/2019	IC
3	Edge Bracing Face 2	20/02/2019	IC
4	Acquired Building location and address for Acker end, raised floor and stairs	20/02/2019	IP
5	Building of Building and Edge Bracing for Acker end	20/02/2019	IP
6	For Clerk Approval	20/02/2019	IC

FOR APPROVAL



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Roof Plan (MQB)

Project: **30.85x12m Learning Centre-SG (B190)**

Client: **Good Shepard Lutheran College**

General Notes & Disclaimers

- Wall/Ceiling/Roof frames built to Ausco Backbone framing design standards.
- Building chassis designed to Ausco Standard Chassis drawings.
- All work must be done in accordance with the relevant Australian/New Zealand Standard(s) and the National Construction Code.
- Furniture, plumbing, & electrical representations are indicative. Appearance may vary depending on supplier.
- Loose items to be packed for transport.
- Site, stairs, ramp and building skirting indicative only. Size, fall and location to suit site conditions. Constructed to comply with AS1428.1.
- Manufactured to Wind Speed: B150
- Manufactured in: MQB
- Intended Location: Noosaville, QLD

Client Approval

Client: **Good Shepard Lutheran College**

Approved by: _____

Company: _____

Date (dd-mm-yyyy): _____

Signature: _____

Drawn By: **IC** Draw Date: **MAR 18** Scale: **1:100**

Checked By: **AAD** Check Date: **MAR 18** **DIMENSIONS ARE IN MM DO NOT SCALE**

Project No: **0240100047** Over No: **-**

Drawn In: **-** Sheet: **A-101** Inst: **I**

Manufacturing - Roof					
Tag	Frame	Frame Crs.	Cladding	Lining	Insulation
RF01	Engineered steel frame purlins, 75mm, "Lipped C" section	1100	Custom Orb (Deep Ocean)		R1.0 Glass Wool Felt

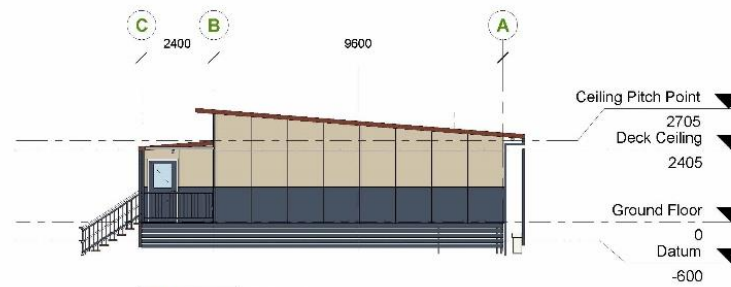
Drawings - Architectural		
Sheet	Content	Rev
A-000	Schedules - Building Shell	1
A-001	Site Plan	1
A-100	Ground Floor Plan	1
A-101	Roof Plan	1
A-200	Elevations	1
A-300	Ground Floor RCP	1
A-500	Section & Details	1



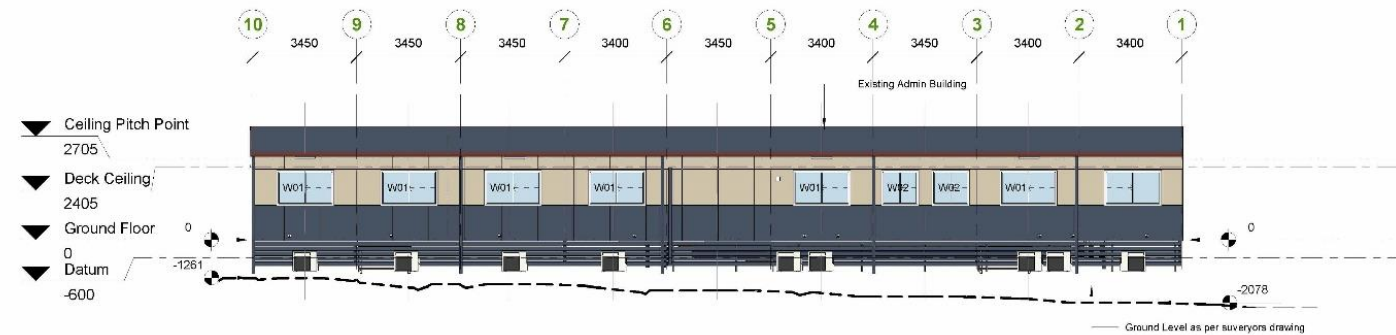
2. Project South
AUSCO A-200 1 : 120



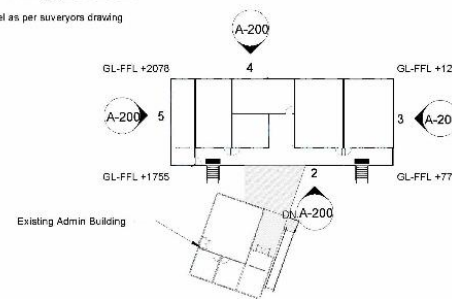
5. Project West
AUSCO A-200 1 : 120



3. Project East
AUSCO A-200 1 : 120



4. Project North
AUSCO A-200 1 : 120



- General Notes & Disclaimers**
- Wall/Ceiling/Roof frames built to Ausco Backbone framing design standards.
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 - Loose items to be packed for transport.
 - Site, stairs, ramp and building skirting indicative only. Size, fall and location to suit site conditions. Constructed to comply with AS1428.1.
- Manufactured to Wind Speed: B190
Manufactured in: MQB
Intended Location: Noosaville, QLD

Client Approval

Client: Good Shepard Lutheran College

Approved by: _____

Company: _____

Date (dd-mm-yyyy): _____

Signature: _____

Drawings - Architectural		
Sheet	Content	Rev
A-000	Schedules - Building Shell	1
A-001	Site Plan	1
A-100	Ground Floor Plan	1
A-101	Roof Plan	1
A-200	Elevations	1
A-300	Ground Floor RCP	1
A-500	Section & Details	1

No.	Description	Date	By
1	Issue for approval: cad, stairs & windows	13/03/2023	IC
2	Issue for approval: roof	20/03/2023	IC
3	Issue for approval: roof	27/03/2023	IC
4	Adjusted building location and access RCP, access stairs and ramp	28/03/2023	IC
5	Issued for design and construction: all drawings	11/04/2023	IC
6	For Client Approval	30/08/2023	IC

FOR APPROVAL



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Elevations (MQB)

Project: **30.85x12m Learning Centre-SG (B190)**

Client: **Good Shepard Lutheran College**

Drawn By: IC	Issue Date: MAR 18	Scale: As indicated	Sheet: A2
Checked By: AAD	Check Date: MAR 18	DIMENSIONS ARE IN MM DO NOT SCALE	
Project No: 0240100047	Client No: -	Sheet: -	Issue: -



TRANSPORT INFRASTRUCTURE LEGEND

- Childcare
 - 15 - CAR PARKING SPACES
- College
 - 211 - CAR PARKING SPACES

Schools Existing Car Parking

Planning for Safe Transport Infrastructure at Schools

Category	No.	Rate	Rate
Staff	130 Full-time equivalent	Staff: 0.7/staff member	91
Visitors	+1140 Students P-12	Visitors: 1/15 students	76
Prep	54 Prep	Prep: 1/8-10 students	7
Pick-up/Drop-off		Pick-up/Drop-off: 20% of visitor supply	16
Total Req.		Car Parks Pick-Up / Drop-Off	174
Total Provided		Car Parks Pick-Up / Drop-Off	195
			16

Children excluded from above calculations.
*Projected max. student population: 1140.

The Noosa Plan, Drive Ways and Car Parking Code

Category	No.	Rate	Rate
Staff	130 Full-time equivalent	Staff: 1/staff member	130
Visitors	1140 Students	Visitors: 1/30 students	38
Staff	7 Full Time	Staff: 1/2 Employees	3.5
Visitors	7 Full Time (Staff)	Visitors: 3/1 required for staff	10.5
Total Req.		Car Parks	182
Total Provided.		Car Parks	228

** Numbers have been generated by using the ratio of the current staff number. This may not be the case as the increase in numbers will be needed in the future by not increasing the number of students. The same is for the care taken when also may not increase in size as the increase in numbers will lead to an increase campus size.

300 :
GS L00

DATE:
14/04/18

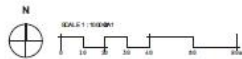
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Good Shepherd Lutheran College
MASTER PLAN
LOCATION: LOCATION_115 Eumundi Rd Noosaville_Qld_4566





TRANSPORT INFRASTRUCTURE LEGEND

- Childcare ● 15 - CAR PARKING SPACES
- College ● 263 - CAR PARKING SPACES

Schools Proposed Car Parking

Planning for Safe Transport Infrastructure at Schools

Category	No.	Rate	Rate
Staff	130 Full-time equivalent	Staff: 0.7/staff member	91
Visitors	*1140 Students P-12	Visitors: 1/15 students	76
Prep	54 Prep	Prep: 1/8-10 students	7
Pick-up/Drop-off		Pick-up/Drop-off: 20% of visitor supply	16
Total Req.		Car Parks	174
		Pick-Up / Drop-Off	16
Total Provided		Car Parks	246
		Pick-Up / Drop-Off	17

(Childcare excluded from above calculations)
 *Projected max. student population 1140.

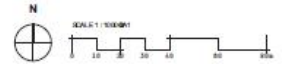
The Noosa Plan, Drive Ways and Car Parking Code

Category	No.	Rate	Rate
Staff	130 Full-time equivalent	Staff: 1/staff member	130
Visitors	1140 Students	Visitors: 1/30 students	38
Staff	7 Full-time	Staff: 1/2 Employees	3.5
Visitors	7 Full-time (Staff)	Visitors: 3/1 required for staff	10.5
Total Req.		Car Parks	182
Total Provided:		Car Parks	276

**Numbers have been generated by using the ratio of the current staff number. This may not be the case as the increase in numbers will be created in some cases by not increasing the number of streams. The same is for the cars taken when also may not increase in size as the increase in numbers won't lead to an increase campus size.



Good Shepherd Lutheran College
MASTER PLAN
 LOCATION: LOCATION_115 Eumundi Rd, Noosaville, QLD, 4566.



GSL00

DATE: 13/4/18

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 ISSUE
 18/07/18
 CONSULTATION



8 OPERATIONAL PLAN PROGRESS REPORT – 4TH QUARTER 2020-21

Author	Chief Executive Officer, Brett de Chastel CEO's Office
Index	ECM/ Subject/ Corporate Planning
Attachments	<ol style="list-style-type: none"> 1. Operational Plan Progress 2. Key Performance Indicators 3. Amended Operational Plan 2021/22 <i>(Attachment provided separately to this report)</i>

EXECUTIVE SUMMARY

Not applicable.

RECOMMENDATION

That Council note the report by the Chief Executive Officer to the General Committee Meeting dated 16 August 2021 regarding the 2020-21 and 2021-22 Operational Plans and:

- A. Note the progress with the implementation of the 2020-21 Operational Plan to 30 June 2021 provided as Attachment 1 to the report;
- B. Note Council's Key Performance Indicators provided as Attachment 2 to the report; and
- C. Adopt the amended Operational Plan 2021/22 provided as Attachment 3 to the report.

REPORT

The purpose of this report is to provide Council with an overview of progress in implementing the annual Operational Plan, provide details of Council's quarterly Key Performance Indicators (KPIs) and present an updated 2021/22 Operational Plan which corrects some errors identified in the version adopted by Council at the Special Meeting on 30 June 2021.

To provide context about how our organisational reporting to Council works, the following graphic is provided:

Corporate Plan	Annual report to Council on progress towards Council's long term goals by the CEO
Operational Plan	Quarterly reports to Council on progress with the implementation of the Operational Plan including Key Performance Indicators by the CEO
Branch Plans	Quarterly reports to Council on past actions, current actions and future actions for smaller projects and business as usual activities by each Director
Financial Performance	Monthly reports to Council on financial performance by Financial Services Manager
Capital Works	Quarterly reports to Council on progress by Asset Planning Manager

1. 2020-21 OPERATIONAL PLAN UPDATE

Only the major initiatives are included in the Operational Plan with day to day “business as usual” activities included in Branch Plans.

The Branch Plans are being used by Managers to manage day to day activities. They are an effective tool for ensuring that all of the “business as usual” activities are undertaken and that any minor projects are followed through. They are reported to Council by Directors on a quarterly basis and those reports are on this round of Council meetings.

Details of each Operational Plan project is set out in Attachment 1 with an assessment of whether the issue is completed, on track or behind schedule. Comments are also provided for the information of Councillors about the status of each issue. It is important to note that this is “as at 30 June” i.e. the end of the fourth quarter and in some instances, the multi-year actions have been advanced further since that time.

There are 35 initiatives in the 2020/21 Operational Plan. The current status of those projects is:

Status	Quarter 1 (July – Sept 2020)	Quarter 2 (Oct – Dec 2020)	Quarter 3 (Jan – Mar 2021)	Quarter 4 (Mar – June 2021)
Not started	4	3	0	0
Behind Schedule	7	6	8	9
On Track	23	25	26	9
Completed	1	1	1	17

Note - some of these initiatives are multi-year projects and have been identified as “on track” where the initiative will be completed in the next financial year.

The table below highlights some specific Operational Plan issues that may be of interest to Council with a particular emphasis on some projects that are behind schedule.

Initiatives	Comment
Complete asset management plans for pathways and boardwalks and for parks and playgrounds.	The pathways and boardwalks AMP has been completed and adopted by Council. The remaining AMP for parks and playgrounds has been delayed due to staff changes. It is expected to be completed in December 2021.
Establish a place making team and commence a pilot project	Internal governance arrangements were put in place in November 2020 but more work needs to be done for organisational readiness to make this a success. A workshop is planned with Councillors to progress further in the coming weeks.
Design and construction of stage 3 of the Rufous Street project including the construction of the new Peregian Beach Community House	Construction is now progressing well after the initial delays caused by the previous contractor going into liquidation.
Finalising the design of the Peregian Digital Hub extension	Plans have now been drawn up and the Fire Tech funding of approximately \$800k will support additional high-tech fitout. This project was delayed due to the delays in the Peregian Beach community house project (see above)
Undertake an evaluation of Council’s response to the Covid19 pandemic including its impact on Council	This has been delayed due to other priorities (including the latest lockdown). The intent is to undertake a review of what went well, what can be learnt from our Covid response etc.

Initiatives	Comment
Continue to partner with The Nature Conservancy to implement the Oyster Reef Restoration Project in the Noosa River	Engineering and bathymetric analysis has been completed and the State assessment and referral agency has identified no significant obstacles to approvals. Staff will report to Council once we receive the TNC annual report and KPIs on this project.
Deliver economic stimulus projects funded by the Commonwealth and State government Covid19 grants	Most of these projects have been completed but there are a couple that will carry over to the first few months of 2021/22. Arrangements are being put in place with the relevant government agencies to ensure that time and cost extensions are approved.
Review of Council's Corporate Plan	With the planned retirement of the CEO, the development of a new corporate plan will be undertaken in early 2022 once the new CEO is on board.

2. KEY PERFORMANCE INDICATORS

As Council would be aware, KPIs were first developed for our organisation at the beginning of 2014/15. 16 of those KPIs are reported to Council on a quarterly basis. The KPIs are included in Attachment 2.

As advised previously, the Executive Team has undertaken a review of these KPIs and will transition those KPIs which are at a Departmental Level into the relevant quarterly department update reports to Council from the first quarter of the 2021/22 year.

The key issues arising from an assessment of the KPIs are as follows:

Our People

- Given that this is the end of financial year KPI report, there are a couple of "annual type" KPIs worth noting. The first of these is staff turnover. Staff turnover in 2020/2021 is the lowest it has been in the last 7 years ie 6.6%. For the information of Council, our historical staff turnover has been as per the table below:

Year	Staff turnover rate (percentage)
2014/15	11.06%
2015/16	13.06%
2016/17	8.9%
2017/18	8.2%
2018/19	10.9%
2019/20	9.6%
2020/21	6.6%

- In relation to Workplace Health and Safety, our Lost Time Injury Duration results have been quite variable over the last 12 months. There have been a number of longer term issues which have impacted on the statistics.
- Personal leave shows that personal leave had been reducing compared to previous years but there has been a significant increase in the number of long-term illnesses. This was particularly the case in relation to personal leave greater than 5 days reflecting some long-term illnesses of some staff.

- Accrued annual leave has continued to increase as staff are constrained in options to travel for leave and many staff have also been too busy to take leave (reflecting high workloads). This peaked in May 2021 as many staff worked on try to finalise projects before the end of the financial year and Council budgets. Staff burnout remains a risk due to high workloads and staff are encouraged to take leave to refresh and recharge.

Our Customers

- The number of customer requests has continued to increase and is at an all-time high. This has presented some challenges with meeting customer requests within the target dates and our management team is currently refocusing on this issue. One of our Infrastructure Services Managers is leading a project looking at how we can better manage customer requests across the organisation. This includes looking at new monitoring provisions which allows for escalation of requests if not addressed within certain timeframes.
- While the number of customer requests is increasing, the response time for our front line staff in answering telephone calls and dealing with matters in the first instance is still quite good.
- For building, plumbing and development applications, we are seeing record application numbers. This is not a Noosa phenomenon with other local governments reporting similar record application numbers. Further, all councils are competing for limited resources with town planners and building surveyors in particular being in short supply in south-east Queensland. This is no doubt as a result of the various government stimulus programs to encourage building development across the country and also reflecting the high demand for new housing as a result of the influx of interstate migrants. For the development assessment area, they are also dealing with the additional superseded planning scheme applications which could be made up to 31 July 2021. Now that no further superseded planning scheme applications can be made, the branch will be able to work through to clear the backlog over time. Other councils are facing similar issues but we have the added burden of the superseded planning scheme applications at this point in time.

Our Finances

- Our financial KPIs measure solvency, investment performance and outstanding rates. All of these KPIs continue to be on track and in particular, there is no significant change in trend for rate arrears. Our ratepayers are paying their rates at the same level as pre-pandemic times.
- Council receives a financial performance report at the end of each month which provides a more detailed analysis of Council's financial position. Council receives a detailed report on Capital Works progress every quarter.

Our Systems and Processes

- The use of online services continues to increase year on year. The proportion of payments continues to be high as cash payments are being limited due to the COVID-19 pandemic.

3. AMENDMENT TO 2021/22 OPERATIONAL PLAN

Council adopted the 2021/22 Operational Plan as part of the suite of budget documents at a Special Meeting on 30 June 2021. Following that meeting, three errors were identified as well as some formatting and other minor changes required to finesse the document. The three errors that require correction are:

1. Page 13 - A change to the Outcome for the Operational Initiative "*Implement the Noosa Bushland Reserve Strategic Management Plan and Fire Management Plan*" to replace the current text with: "*Clear prioritisation of resources towards bushland management and active involvement of the community in the restoration of degraded bushland areas*" and assign Environmental Services as the Responsible Area.
2. Page 14 – Replace the Operational Initiative "*Noosa Heads Main Beach SEMP*" with "*Implement Noosa River SEMP*".
3. Page 20 - A change to the Outcome for the Operational Initiative "*Continue to implement the WFP strategy across operational areas*" to replace the current text with "*Current and future workforce needs are identified to ensure Council has the resources needed to meet service delivery outcomes*".

The amended Operational Plan is provided at Attachment 3.

4. CONFIDENTIAL ITEMS

At the request of Councillors, this part of the report identifies whether or not there have been any matters dealt with in confidential session within Council or Committee meetings which have subsequently been made public. There were none in this quarter. The community can keep up-to-date with this information by checking Council's website – <https://www.noosa.qld.gov.au/decision-making>

Previous Council Consideration

Quarterly reports are provided to Council outlining our progress with the Operational Plan.

Finance

The projects within the Operational Plan are reviewed and funded as part of Council's annual budget process.

Risks & Opportunities

A failure to achieve the outcomes set out in the Operational Plan would be problematic. In some cases, projects may take longer than anticipated to achieve the best outcome.

Consultation

External Consultation - Community & Stakeholder

Nil.

Internal Consultation

The details of each of the Operational Plan activities have been provided by relevant Departments.








Departments/Sections Consulted:

- | | | |
|---|---|--|
| <input checked="" type="checkbox"/> Chief Executive Officer
Executive Support | <input checked="" type="checkbox"/> Community Services
Director
Community Development
Community Facilities
Libraries & Galleries
Local Laws
Waste & Environmental Health | <input checked="" type="checkbox"/> Corporate Services
Director
Financial Services
Fleet
ICT
Procurement
Property
Revenue Services |
| <input checked="" type="checkbox"/> Executive Services
X Director
Community Engagement
Customer Service
Governance
People and Culture | <input checked="" type="checkbox"/> Environment & Sustainable Development
Director
Building & Plumbing Services
Development Assessment
Economic Development
Environmental Services
Strategic Land Use Planning | <input checked="" type="checkbox"/> Infrastructure Services
Director
Asset Management
Buildings and Facilities
Civil Operations
Disaster Management
Infrastructure Planning,
Design and Delivery |

ATTACHMENT 1








OPERATIONAL PLAN 2020-21 PROGRESS REPORT

THE NOOSA ENVIRONMENT

No.	Project	Responsibility	Update	Status
1	Continue the implementation of Council's Fire Management Plans	Director Environment & Sustainable Development	Council is currently implementing on-ground actions related to our existing fire management plans. A new Bushland Reserve Fire Management Plan was endorsed by Council in June 2021. Site-specific multi-agency plans for some of our highest risk sites are also being developed, to further complement and strengthen our existing actions. Advertising for the new position of Fire Management Officer will be undertaken in July 2021.	Completed 
2	Implement the Noosa Environment Strategy	Environmental Services Manager	With an adopted Environment Strategy, appropriate monitoring mechanisms are now being put in place for implementation and actions are progressing. The first annual report on the progress of the Implementation Plan of the Environment Strategy was reported to Council in August 2020.	Completed 
3	Adopt the Noosa River Management Plan and commence implementation	Environmental Services Manager	Feedback from both previous Draft River Plan consultation periods has been collated and was reported to Council in January 2021. The Noosa River Stakeholder Advisory Committee has been formed with 14 local representatives following an open EOI process, and met for the first time in April. This stakeholder group will support the finalisation and implementation of the Plan, as well as the resolution of other long-standing issues associated with the Noosa River.	On track 
4	Continue to implement and undertake a review of Zero Emissions Noosa (ZEN) Strategy and Action Plan	Director Environment & Sustainable Development	The Climate Change Response Plan was open for public comment 19 March to 30 April 2021. The CCRP is currently being finalised for the August 2021 Council meetings.	On track 
5	Finalise the strategic review of landfill emission reduction opportunities	Waste and Environmental Health Manager	Eleven additional methane extraction wells were installed in March 2021. Methane capture has increase significantly over the 4th quarter. Extensive capping works to prevent fugitive emissions to be completed as part of capital works over the next 18 months. LFG contractor (LMS) currently exploring options to utilise methane for power generation on site.	On track 
6	Continue to partner with The Nature Conservancy to implement the Oyster Reef Restoration Project in the Noosa River	Director Environment & Sustainable Development	The Project Manager has had extensive one-on-one meetings with key stakeholders. Engineering and bathymetry works have been completed and a pre-lodgement meeting with SARA (State Assessment and Referral Agency) was held in early June, which identified no significant obstacles to approvals. TNC are currently working to provide the required follow-up information following this meeting, prior to final submission of permit applications.	Behind Schedule 
7	Continue the implementation of the Yurol and Ringtail Forestry Project	Chief Executive Officer	The Transition Committee met on 7 July 2021. The project is continuing well with timber plantation harvesting continuing and plans for revegetation being finalized.	Completed 






OPERATIONAL PLAN 2020-21 PROGRESS REPORT

THE NOOSA COMMUNITY

No.	Project	Responsibility	Update	Status
1	Support the community in the ongoing recovery efforts from COVID-19	Director Community Services	Support from across organisation continuing for businesses, residents and community organisations. Successful festive season particularly the Christmas Convoy. Ongoing work through Community Grants program and various Council teams particularly Community Development, Economic Development and Environmental Health.	Completed 
2	Support the community in the ongoing recovery efforts from the bushfires	Director Community Services	Appointment of temp. Community Development Officer - Recovery, has been made. Work plan developed and a number of initiatives completed inc First Year Anniversary events at Peregian, Coorobah and North Shore. Cat C and D projects well underway.	Completed 
3	Continue with the design and construction of Stage 3 of the Rufous Street project including the construction of the new Peregian Beach Community House	Director Community Services	Tender for new Community House and Greenspace closed. Evaluation of tender responses complete. Tender report adopted by Council. Construction commenced and on track. Design of refurb for old Community House underway.	Behind Schedule 
4	Review options for mobile/outreach library services	Libraries & Galleries Manager	Replacement plan endorsed by Council in February. Tender awarded for new vehicle in July. ITQ for kiosks released in July.	Completed 
5	Progress implementation of Master Plans for the Noosa District Sports Complex and the Cooroy Sports Complex	Community Development Manager	Noosa District - Preliminary plans for link road complete; detailed design commenced; concept plans for wellbeing hub developed; lighting installed at Cricket, Rugby League and Touch Football; second field relocated for Rugby League. Cooroy - external funding sought for lighting; consultation with clubs on amenities/clubhouse redevelopment.	Completed 
6	Implement a new Heritage Portal	Heritage Coordinator	New Heritage Portal site now live.	Completed 
7	Develop a new Waste Management Strategy	Waste and Environmental Health Manager	Contract to develop strategy awarded to Mike Ritchie and Associates. Scoping of staging of strategy production has been agreed and relevant Council data provided. Work on the draft strategy currently underway. Kerbside component of the Strategy is nearing completion following two Councillor workshops. Final development of strategy will be driven by the	On track 









OPERATIONAL PLAN 2020-21 PROGRESS REPORT

THE NOOSA ECONOMY

No.	Project	Responsibility	Update	Status
1	Support business recovery efforts post COVID-19	Economic Development Manager	Most Business Precincts in the Noosa Shire report a strong recovery. The accommodation sector is particularly strong, and the evidence points to high demand for remote workers relocating from metro areas.	Completed 
2	Undertake a review of the Local Economic Plan and develop a new five year Plan	Economic Development Manager	Following workshop sessions with Councillors and Business Roundtable members an Economic Strategy 2021 Discussion Paper is under development.	On track 
3	Continue to progress Council's Industry Development Program across our priority sectors focussing on digital, education and training, and rural enterprise	Economic Development Manager	Noosa Council is continuing to facilitate the Noosa Education and Training Alliance, with this group now an incorporated group. The Peregian Digital Hub is operating at capacity. FireTech Living Lab program will continue to be rolled out over next 18 months.	Completed 
4	Finalise the design of the Peregian Digital Hub extension (refit of Community House) as part of the Stage 3 Rufous Street project	Economic Development Manager	The Digital Hub expansion plans have been drawn-up and the FireTech datalab funding of approximately \$800k will support additional high-tech fitout of the old community house.	Behind Schedule 
5	Deliver economic stimulus projects funded by Commonwealth and State Government COVID-19 grants	Director Infrastructure Services	The majority of projects are on track for completion within the guidelines of the grant funding and negotiations with State Government have commenced on those projects that may require time and cost extensions. Quotes have been awarded for remaining projects to be completed in 4th Quarter.	On track 









OPERATIONAL PLAN 2020-21 PROGRESS REPORT

LONG TERM PLANNING FOR NOOSA SHIRE

No.	Project	Responsibility	Update	Status
1	Finalise the Climate Change Adaptation Plan and initiate implementation of actions	Director Environment & Sustainable Development	Draft Coastal Hazards Adaptation Plan public consultation is complete. Review of submissions and further targetted consultation via a newly formed CHAP Roundtable underway. Whole of Shire Climate Change Response Plan has completed consultation and will be reported to Council in August.	On track 
2	Continue to implement the Noosa Transport Strategy priority actions as determined by Council	Director Infrastructure Services	Go Noosa program continuing as business as usual for peak holidays, electric bus negotiation with TransLink continuing, in principle agreement from TransLink for Free Weekend Buses all year and for Kin Kin Flexi Link cabs. Car park supply and management and Noosa Heads bus stop analysis in progress. Investigating Noosa National Park bus for peak holidays and funding review of new transport initiatives.	Completed 
3	Finalise the adoption of the new Noosa Planning Scheme	Director Environment & Sustainable Development	Noosa Plan 2020 commenced 31 July and has already had one administrative amendment. Wide range of supporting material is available on line. Special interest presentations have occurred. Further draft amendments are in progress.	Completed 
4	Establish a Placemaking Team and commence pilot project	Director Environment & Sustainable Development	Commenced internal governance structure in Nov 2020 and continuing with with organisational readiness program and developing, evaluation and monitoring criteria.	Behind Schedule 
5	Finalise the development of the Walking and Cycling Strategy	Director Infrastructure Services	The Noosa Cycling and Walking Strategy and Implementation Plan adopted by Council in July 2021.	Completed 
6	Complete Asset Management Plans for pathways and boardwalks and for parks and playgrounds	Director Infrastructure Services	The Pathways and Boardwalk Asset Management Plan has been adopted by Council. The Parks and Playgrounds Asset Management Plan is delayed due to staffing constraints within the Asset Management Branch. Expected completion December 2021.	Behind Schedule 
7	Implement recommendations arising from the Noosa Spit Shoreline Erosion Management Plan (SEMP)	Director Infrastructure Services	Submission for permits and approvals completed. Additional information requested by the State that will involve further investigation. Detailed specification and drawings have been completed. Tender to be advertised in line with approval conditions when received. Expected to commence project in winter 2022.	On track 
8	Review the Noosa Council Corporate Plan	Chief Executive Officer	Councillors determined to delay the review of the Corporate Plan until the commencement of the new CEO in early 2022.	Behind Schedule 

OPERATIONAL PLAN 2020-21 PROGRESS REPORT

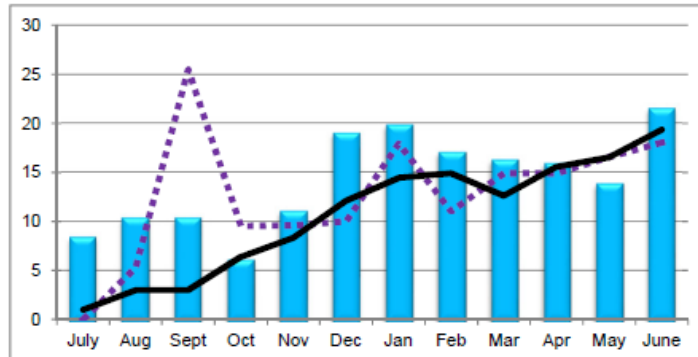
EXCELLENCE AS A COUNCIL

No.	Project	Responsibility	Update	Status
1	Continue to develop a Workforce Planning Strategy	Director Executive Services	Continued focus is on succession planning for key positions and the inclusion of workforce planning within Branch Plans ahead of revised broader strategy to be developed in 2021/22.	Behind Schedule 
2	Continue the transition to Technology One CiAnywhere for Council's enterprise management system	Director Corporate Services	E-recruitment project completed. Early adopter project for fees and charges completed and incorporated in budget system. Corporate performance management system implementation planning underway. Review of CIA request management system implementation in progress to identify improvement opportunities. Procure to Pay stage 2 project underway.	Completed 
3	Review Council's Community Engagement Strategy	Director Executive Services	Given the change in timing for the development of the new Corporate Plan, action will be taken to commence the review of the strategy in 2021/22. A project plan is to be developed and a workshop with Council is planned for August/September 21.	Behind Schedule 
4	Undertake an evaluation of Council's response to the COVID-19 pandemic including its impact on Council	Chief Executive Officer	This will commence shortly and look at what went well in our Covid response and lessons learnt that can be incorporated into future responses.	Behind Schedule 
5	Undertake the biennial Community Satisfaction Survey	Director Executive Services	The Survey was undertaken in April this year. The final report is expected in July and the results will be formally reported to a future meeting of Council.	Completed 
6	Continue to develop our staff through leadership/supervisor development programs and the employee training program	People & Culture Manager	Training needs identified for the commencement of the development of 2021/22 programs. Leadership Group session held in Q4 as a continuation of those held earlier in 2020/21.	Completed 
7	Review Business Continuity Plans based on COVID-19 experience	Relevant Directors	Council's Pandemic Management Sub-Plan reviewed and updated based on learnings over previous 12 months. ICT Business Continuity Plan updated and reviewed.	On track 
8	Monitor and continue to improve workplace health and safety performance	Director Executive Services	Continuing to implement the deliverables from the Workplace Health & Safety Management System Plan (April 2020-March 2021)	Completed 

ORGANISATIONAL PERFORMANCE REPORTING
OUR PEOPLE

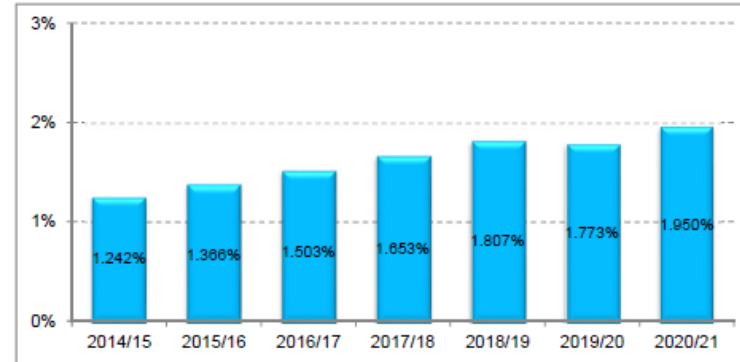
ATTACHMENT 2

Measure
Average Lost time injury duration
Purpose
Safety of the workplace

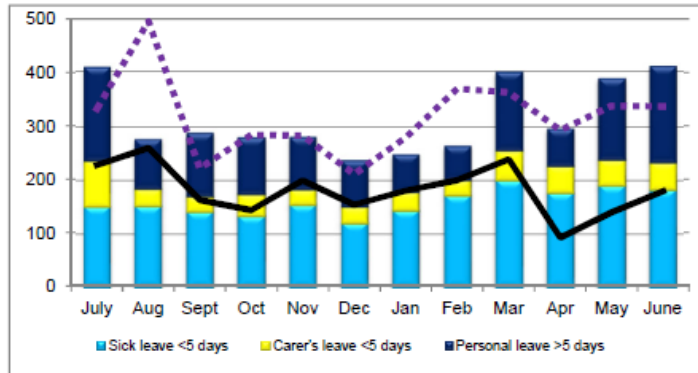


Comment
Duration is defined as the average days lost per lost time injury. The formula is No. of work days lost / No. of lost time injuries.

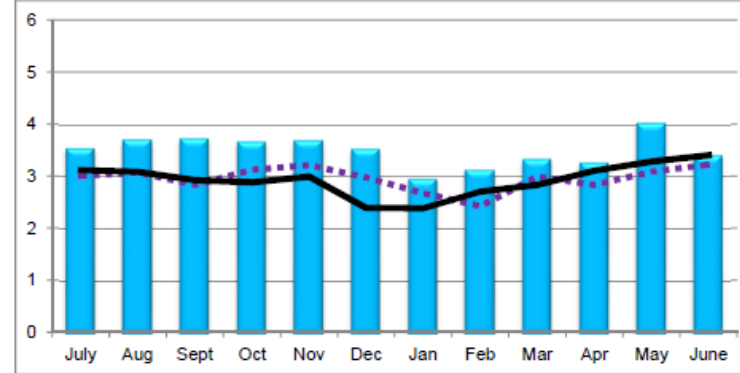
Measure
Council % of LGW
Purpose
Safety of the workplace



Measure
Personal leave total days x month
Purpose
Low levels of sick leave can equate to high morale and vice versa

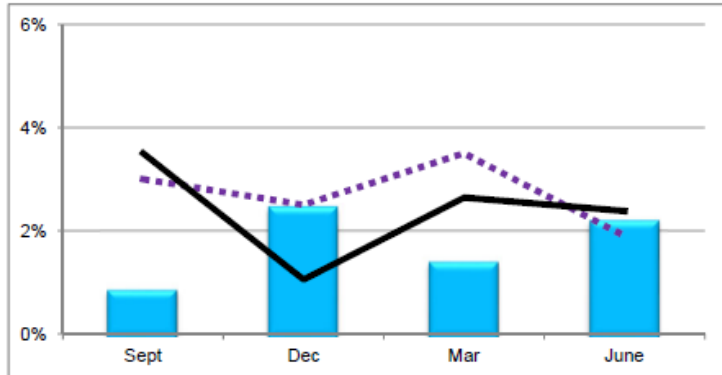


Measure
Accrued Annual Leave weeks (median)
Purpose
Potential financial burden if accrued leave is not taken and risk of staff burnout



2018/19 data is shown by dotted purple line. 2019/20 data is shown by black line

Measure
Staff turnover rate as percentage of establishment level
Purpose
To track staff turnover over time and identify trends

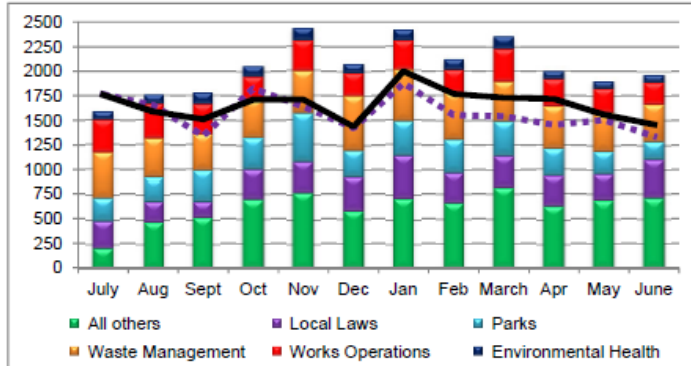


Comment
 2020/21 - 6.6%; 2019/20 - 9.6%; 2018/19 - 10.9%; 2017/18 - 8.2%; 2016/17 - 8.9%;
 2015/16 - 13.06%; 2014/15 - 11.06%.
 Data recorded on a quarterly basis.

2018/19 data is shown by dotted purple line. 2019/20 data is shown by black line

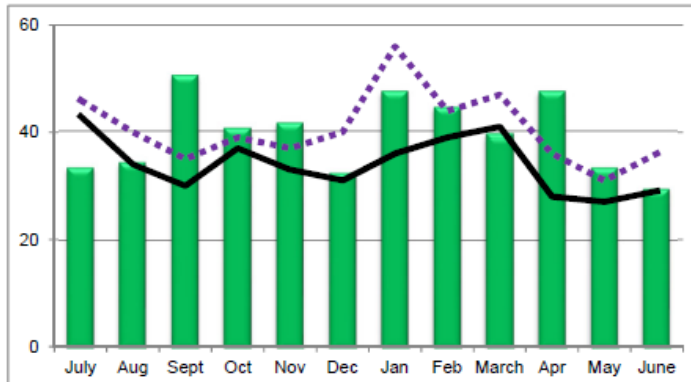
OUR CUSTOMERS

Measure
Number of requests received x month
Purpose
Level of customer demand & whether service levels appropriate

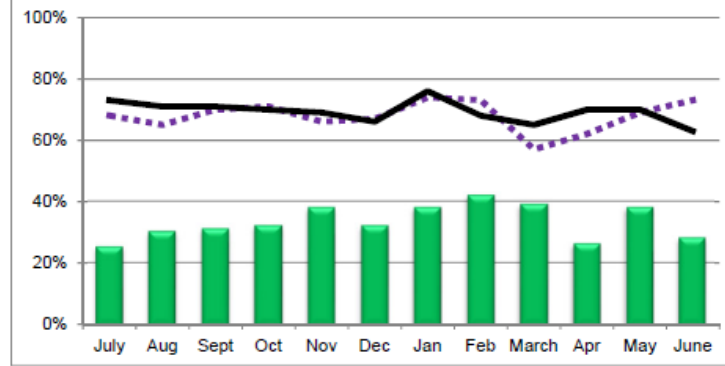


Comment
Categories show the 'Work Groups' that on average receive the highest number of requests each month.

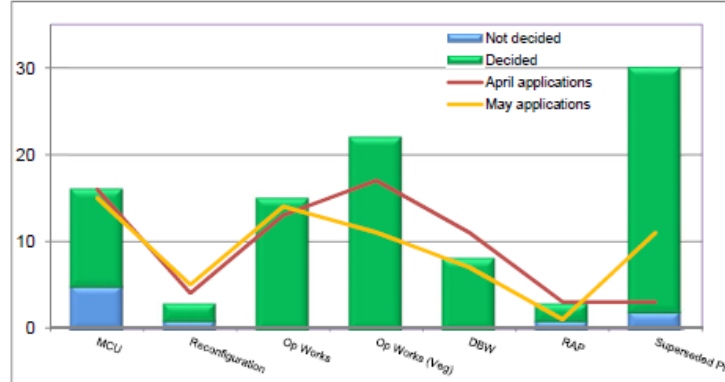
Measure
Average seconds of "wait" time in phone queue
Purpose
Service timeliness / capacity to respond



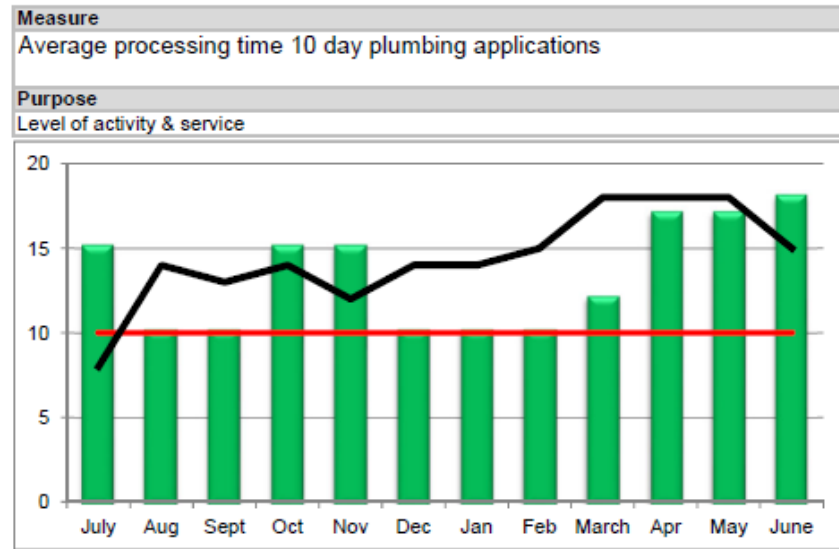
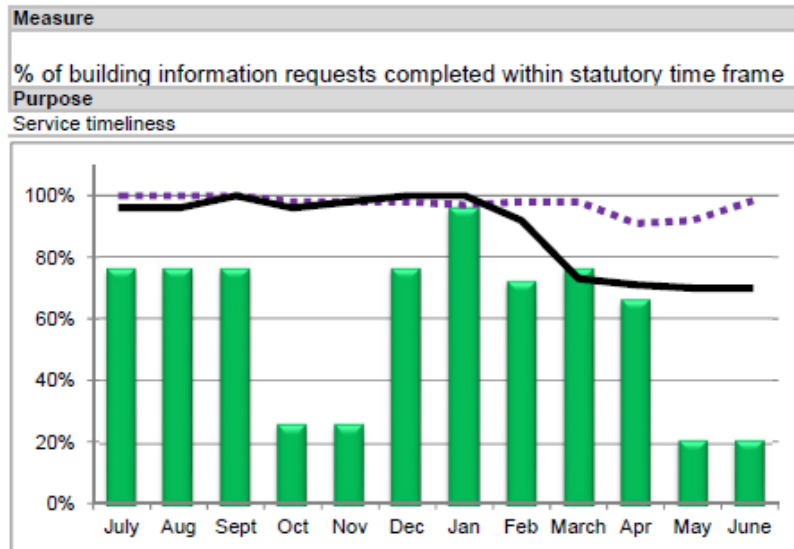
Measure
% of requests completed within target date x month
Purpose
Indicator of whether service levels are satisfactory



Measure
Number of planning applications decided within statutory timeframe
Purpose
Service timeliness



Comment
June total applications - 97. Not decided in timeframe - 9.
May total applications - 64. Not decided in timeframe - 8.
April total applications - 67. Not decided in timeframe - 11.

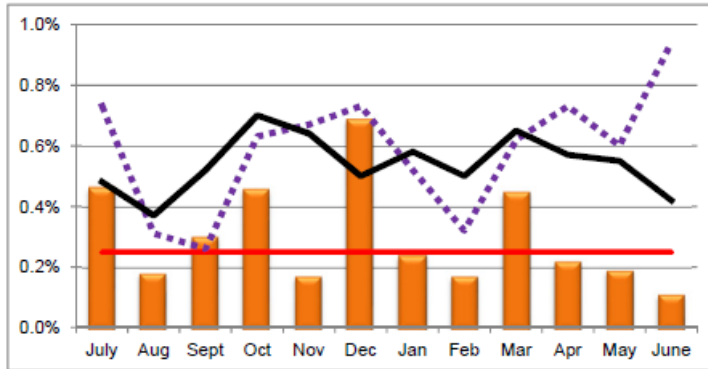


Comment
 Legislation introduced on 1 July 2019 has reduced the statutory time from 20 days to 10 days

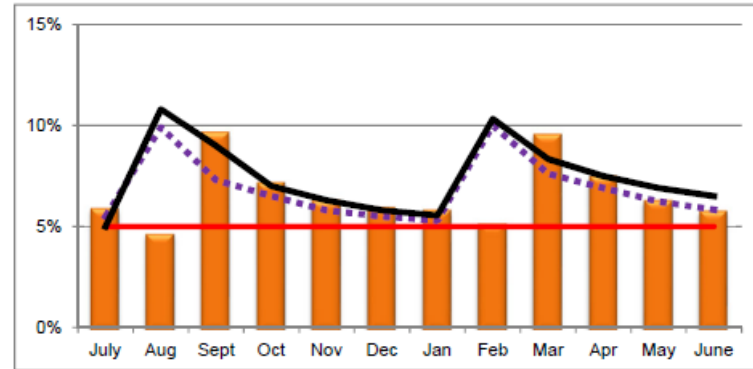
2018/19 data is shown by dotted purple line. 2019/20 data is shown by black line

OUR FINANCES

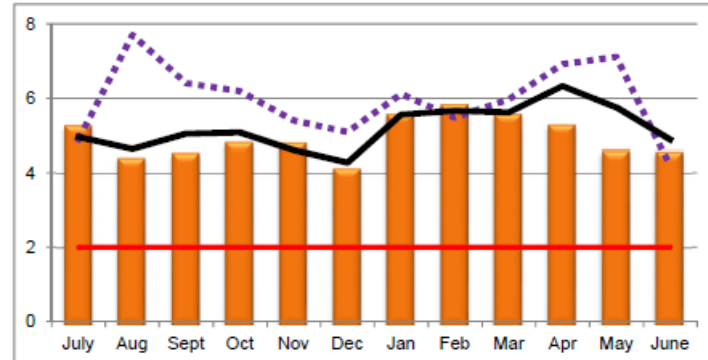
Measure
 Investment return 0.25% above benchmark (UBS Bank Bill index)
Purpose
 Performance of invested ratepayer funds



Measure
 Rate arrears ratio <5%
Purpose
 Measures the efficiency of Council's collection of rates and charges



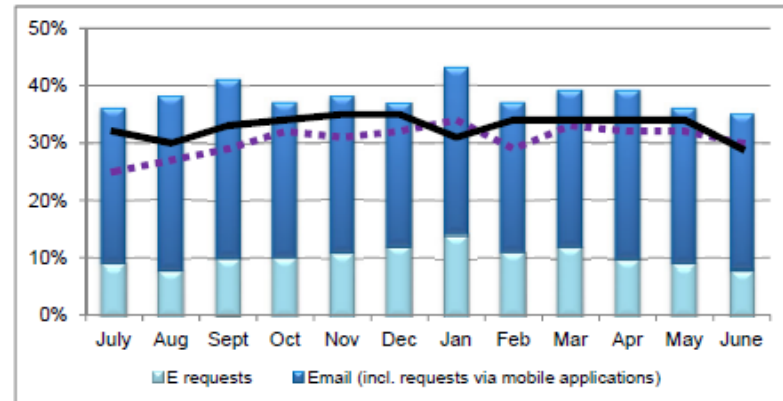
Measure
 Working capital ratio > 2 (times)
Purpose
 Measures Council's ongoing solvency



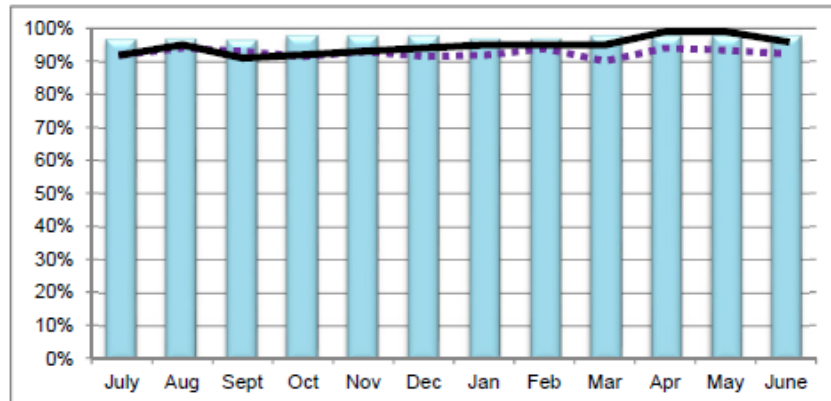
2018/19 data is shown by dotted purple line. 2019/20 data is shown by black line

OUR SYSTEMS & PROCESSES

Measure
% of requests for service that were lodged electronically
Purpose
Identify growth of online services



Measure
% of payments made electronically
Purpose
Identify growth of online services



Comment
 This KPI includes all payments made to Council via electronic means (including BPAY, direct debit, via Council's website, at Australia Post outlets etc)

2018/19 data is shown by dotted purple line. 2019/20 data is shown by black line

9 BUDGET REVIEW 1 (BR1) FOR THE 2021/22 FINANCIAL YEAR

Author	Manager Financial Services, Trent Grauf Corporate Services Department
Index	ECM/ Subject/ 7.29 – 2021-2022 Budget
Attachments	<ol style="list-style-type: none"> 1. Proposed Operating Budget Submissions 2. Proposed Capital Budget Submissions 3. Revised Capital Program 4. Revised Statement of Income and Expenditure 5. Revised Budget Financial Statements

EXECUTIVE SUMMARY

The *Local Government Act 2009* and *Local Government Regulation 2012* require Council to undertake regular reviews of the adopted budget to ensure it remains reflective of planned activities to be funded through the financial year. This first budget review for the 2021/22 financial year (BR1) incorporates:

- Any capital or operating projects that were incomplete with unspent budgets at the close of the 2020/21 financial year and are eligible for carryover into the current budget year.
- Any new or emergent actions arising from Council resolution, Executive Team or Capital Works Executive action since the adoption of the original budget in June 2021.

In summary the budget review is proposing to decrease Council's operating position by \$1.0 million; reducing from a \$309k surplus down to a \$692k deficit. Capital grant revenue has increased by \$4.4 million and the revised capital expenditure program has increased by \$6.8 million to \$53.7 million.

Item	Original Budget (\$'000)	Adjustments (\$'000)	Proposed Budget (BR1) (\$'000)
Operating Revenue	\$106,634	\$614	\$107,248
Operating Expenditure	\$106,325	\$1,616	\$107,941
Operating Result	\$309	(\$1,002)	(\$692)
Capital Grants and Contributions Revenue	\$20,562	\$4,421	\$24,984
Capital Works Expenditure	\$46,897	\$6,797	\$53,694

RECOMMENDATION

That Council note the report by the Manager Financial Services to the General Committee Meeting dated 16 August 2021 and approve the proposed changes to the budget for the 2021/22 financial year as outlined in the Revised Budget Financial Statements attached to the report.

REPORT

Section 170(3) of the *Local Government Regulation 2012* allows Council, by resolution, to amend the budget at any time before the end of the financial year.

The key criteria for budget reviews include:

1. Council must aim for compliance with its Financial Sustainability Policy.
2. Any eligible capital or operating project must be underway with a commitment to deliver and complete the project.
3. Capital submissions will be reviewed and authorised by the Executive Team before inclusion as a budget review submission, where the group will consider justification for the request, deliverability as well as organisational and community priorities before endorsing any capital works.
4. All operating and capital submissions for additional spend, reallocation of savings or additional revenue will be confirmed by the Executive Team based on business risk assessment.

The revised statement of comprehensive income, included as Attachment 4, identifies the financial statement line items that have been affected by the proposed budget adjustments. The budget financial statements, included in Attachment 5, also identify the impact of the proposed budget adjustments to Council's financial sustainability indicators.

1. Operating Budget Adjustments

The proposed operational budget adjustments will result in a \$1.0 million decrease to Council's operating position. The following table summarises the operational carryovers by type of funding, with a detailed list contained in Attachment 1. It is noted that the majority of budget submissions are grant or levy related programs and projects, where funds had already been received in prior years and there is no long-term cash flow implication for Council (i.e. the expenditure is not recurring or will be built into the base budget).

The financial statements in Attachments 4 and 5 also outline the revised budget position.

Type	Submissions	Expense (\$'000)	Revenue (\$'000)
Grant Funded	17	1,421	(364)
Levy Funded	1	161	-
General Revenue Funded	1	33	-
Additional Revenue	1	-	(250)
Total	8	1,616	(614)

2. Proposed Carryovers - Capital Expenditure Projects

To inform the determination of capital carryovers, the following table summarises the 2020/21 full year financial result for the capital works program. It identifies a total unspent 2020/21 budget of \$6.7 million, which is set as the target ceiling of funding available for carryover. This ensures that cash reserves are not eroded in accordance with the Financial Sustainability Policy.

Item	Amount (\$'000)
Current Budget 2020/21 (BR3)	\$31,243
Total Expenditure 2020/21	\$24,517
Total Unspent	\$6,725

A total of 50 existing projects have been proposed for carryover from the 2020/21 year with a total value of \$5.9 million. In addition, a total of 11 emergent works and variations with a project budget of \$0.9 million are proposed for inclusion in the revised budget. These works have been funded through grants and subsidies as well as general reserves. The total proposed capital works adjustment is \$6.8 million.

The following table summarises the proposed revised 2021/22 capital budget by program, with the full list contained in Attachment 2.

Item	Amount (\$'000)
Original Budget	\$46,897
Carryovers	\$5,868
Emergent Works and Variations	\$930
Proposed Revised Capital Expenditure Budget	\$53,694

The following table summarises the proposed revised 2021/22 capital budget by program, with the full list contained in Attachment 2.

Program	2021/22 Original Budget	Carryovers	Emergent Items	Proposed BR1 Total Budget
Capital Works				
Bridges	7,461	134	-	7,595
Coastal Canals and Waterways	1,675	155	20	1,850
Cemeteries	180	-	-	180
Community Facilities	4,209	1,915	-	6,124
Corporate Buildings	15	5	-	20
Environmental Assets, Tracks and Trails	1,441	259	-	1,700
Gravel Road Network	410	-	-	410
Holiday Parks	0	(30)	70	40
Libraries and Galleries	475	347	-	822
Parks and Playgrounds	4,932	(227)	-	4,704
Pathways and Boardwalks	2,771	648	155	3,574
Public Transport Infrastructure	275	77	-	352
Sealed Road Network	14,090	386	-	14,476
Sports Grounds and Facilities	50	-	-	50
Stormwater Drainage	987	767	148	1,903
Transport and Infrastructure Management	675	42	501	1,218
Waste Management	2,360	200	-	2,560
Other Works				
Fleet - Plant Replacement	1,685	1,042	36	2,763
Asset Management	750	26	-	776
ZEN	400	50	-	450
Information Technology	600	69	-	669
Planning	160	-	-	160
Loan Redemption	1,297	-	-	1,297
Grand Total	46,897	5,867	930	53,694

Previous Council Consideration

The 2021/22 original budget was adopted by Council resolution on 30 June 2021 (*Ref. Special Meeting Minutes, 30 June 2021, Item 3, Page 3*).

Finance

The financial sustainability ratios for asset sustainability and net financial liabilities are forecast to meet the benchmark targets under the revised BR1 budget for 2021/22; however the operating surplus ratio will fall below the target range.

Ratio	Target	Original Budget	BR1
Operating Surplus	0 – 10%	0.3%	(0.6%)
Net Financial Liabilities	< 60%	(8.1%)	(4.9%)
Asset Sustainability	> 90%	107.8%	121.9%

Operating Surplus Ratio

Measures the extent to which revenues raised cover operational expenses only or are available for capital funding purposes or other purposes.

Calculation: Net operating result divided by total operating revenue, expressed as a % (excluding capital revenue or expenses).

Target: between 0% and 10%

Net Financial Liabilities Ratio

Measures the extent to which the net financial liabilities of Council can be repaid from operating revenues.

Calculation: (total liabilities less current assets) divided by total operating revenue, expressed as a %.

Target: not greater than 60%.

Asset Sustainability Ratio

This ratio reflects the extent to which the infrastructure assets managed by Council are being replaced as they reach the end of their useful lives.

Calculation: capital expenditure on the replacement of infrastructure assets (renewals) divided by depreciation expense, expressed as a %.

Target: greater than 90%.

Risks & Opportunities

Council's risk register includes a number of risks that could impact on ongoing financial sustainability. Effective budget management and reporting is an important risk mitigation tool.

Consultation

External Consultation - Community & Stakeholder

Nil.

Internal Consultation

Financial Services have been in contact with all Council branches. Directors of each department have reviewed endorsed all submissions received. The Executive Team has also reviewed and endorsed all submissions received.

Departments/Sections Consulted:

- | | | |
|---|---|--|
| <input checked="" type="checkbox"/> Chief Executive Officer
Executive Support | <input checked="" type="checkbox"/> Community Services
Director
Community Development
Community Facilities
Libraries & Galleries
Local Laws
Waste & Environmental Health | <input checked="" type="checkbox"/> Corporate Services
X Director
X Financial Services
Fleet
ICT
Procurement
Property
Revenue Services |
| <input checked="" type="checkbox"/> Executive Services
Director
Community Engagement
Customer Service
Governance
People and Culture | <input checked="" type="checkbox"/> Environment & Sustainable Development
Director
Building & Plumbing Services
Development Assessment
Economic Development
Environmental Services
Strategic Land Use Planning | <input checked="" type="checkbox"/> Infrastructure Services
Director
Asset Management
Buildings and Facilities
Civil Operations
Disaster Management
Infrastructure Planning,
Design and Delivery |

2021/22 Budget Review 1 - Operating Submissions

ATTACHMENT 1

Item	Details	Expense	Revenue	TOTAL
Grant Funded				
Art Gallery and Butter Factory	Floating Land 2021. Planning work commenced in 2020/21 funded via grants received in advance.	70,361		70,361
Library Services	Be Connected Grant for Building Digital Skills program. Funds received in 2020/21 but not fully expended.	2,500		2,500
	Engaging Science 2020 grant program. Funds received in 2020/21 but not fully expended.	435		435
	Indigenous Welcome Book grant. Funds received in 2020/21 but not fully expended.	6,236		6,236
	Best Start / First Five Forever grant. Funds received in 2020/21 but not fully expended.	22,170		22,170
Community Development	ActiveKIT Program. New grant approved for 2021-22	100,000	-100,000	0
	COTA Queensland Seniors Connect grant. Funds received in 2020/21 but not fully expended.	1,000		1,000
RADF (Various Areas)	RADF 2020-21 program funds received but not fully expended (Library Makerspace, Gallery Masterclass, Grow Your Arts, etc.)	42,912		42,912
Tourism and Economic Development	FireTech International Conference grant. Funds received in 2020/21 but not fully expended.	50,000		50,000
	FireTech Connect Conference 2020 (QLD Gov't). Funds received in 2020/21 but not fully expended.	4,238		4,238
Transport and Traffic Planning	Community Road Safety Grant. Funds received in 2020/21 but not fully expended.	9,361		9,361
Environmental Services	Conservation Projects on Council Land funded as part of the \$4 million Community Stimulus Program	200,000	-100,000	100,000
	Final grant payment for Conservation Projects on Council Land undertaken in 2020/21 funded as part of the \$1.8 million Works for Queensland program		-10,753	-10,753
Bushfire Recovery (Various Areas)	Cat D 2019 Bushfire Exceptional Assistance Funding - carryover of unspent 2 year project funds	634,086		634,086
	Cat C 2019 Bushfire Community Recovery Funding - carryover of unspent 2 year project funds	117,593		117,593
	Queensland Bushfires Cat C Grant - further funding for Aged Care Sector	76,000	-76,000	0
	Local Economic Recovery Grant (LER). Program underway	84,823	-77,478	7,345
Grant Funded Total		1,421,714	-364,231	1,057,484
Levy Funded				
Tourism and Economic Levy	Balance of unspent historical LEP levy program restricted cash applied into Economic Promotion and Industry Assistance programs	161,000		161,000
Levy Funded Total		161,000		161,000
Additional Revenue				
Financial Services	Eligibility and backlog of claims under Fuel Tax Credit system reviewed with catchup claim identified from the last 4 financial years, plus forecast revenue for 2021/22		-250,000	-250,000
Additional Revenue Total			-250,000	-250,000
General Rate Funded				
Beaches and Canals	Noosa River and Canal Dredging program - additional background work from 2020/21 required for permit extension	33,050		33,050
General Rate Funded Total		33,050		33,050
Grand Total		1,615,764	-614,231	1,001,534

Project Description	2021-22 Original Budget	Carryover	Variation	Emergent Works	2021-22 Revised Budget BR1	Comments
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Capital Works	42,005,321	4,679,730	120,854	773,248	47,579,152	
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Bridges						
Tewantin Doonella Bridge Renewal	1,950,000	26,593			1,976,593	Multi-year project. Design underway, with construction scheduled for 2021-22 to 2022-23
Cooran Tablelands Road Bridge Renewal	654,576	115,074			769,650	Multi-year project. Tender & grant funding negotiations underway.
Kin Kin Wahpunga Lane Bridge Renewal	1,355,322	25,555			1,380,877	Multi-year project. Tender & grant funding negotiations underway.
Cooroy Belli Creek Road Bridge Renewal	900,000	-20,165			879,835	Multi-year project. Design underway, with construction scheduled for 2021-22
Noosa Heads Garth Prowd Bridge Renewal	1,000,000	4,314			1,004,314	Multi-year project. Design underway, with construction scheduled for 2021-22 to 2022-23
Black Mountain Lawnville Road Bridge Renewal	1,470,874	-16,914			1,453,960	Multi-year project. Design underway, with construction scheduled for 2021-22
Cooroy Gumtree Drive Pedestrian Bridge Construction	130,000				130,000	
Total Bridges	7,460,772	134,457	0	0	7,595,229	

Coastal Canals and Waterways						
Noosa Heads Dog Beach SEMP	1,090,000	51,547			1,141,547	Multi-year project. Works scheduled for 2021-22
Noosa Waters Revetment Wall	50,000	78,768			128,768	Construction currently underway for revetment wall works. Expected completion Q1.
Replace Dune Fencing at First Cutting - CatD2019	0	25,000			25,000	Construction commencing August for dune fencing work. Expected completion Q1.
Renewal of revetment wall at O-Boats Gympie Tce, Noosaville	175,000				175,000	Project is design ready, with scope revised to also T-Boats emergent works.
Noosa Heads Main Beach Sand Recycling System Pipework Renewal	100,000				100,000	
Noosa Main Beach Removable Sand Break Seating Structure	75,000				75,000	
Noosa Main Beach Shower & Rock Wall Seating Improvements	185,000				185,000	
Noosa Heads Main Beach Accessibility Mat	0			20,000	20,000	\$10k funding contribution from Sandy Bolton towards beach mat. Scope and timing to be confirmed.
Total Coastal Canals and Waterways	1,675,000	155,315	0	20,000	1,850,315	

Cemeteries						
Cooroy Cemetery Plant & Equipment Shed	180,000				180,000	
Total Cemeteries	180,000	0	0	0	180,000	

Community Facilities						
Rufous St - Stage 3 Community House, Car Park & Landscape	2,100,000	1,346,491			3,446,491	Multiyear project. Construction works underway.
Rufous St - Stage 3 Digital Hub Expansion	0	4,936			4,936	Multiyear project. Construction works underway.
Rufous St - Stage 3 Project Management	0	29,767			29,767	Multiyear project. Construction works underway.
NAC Replacement of Light Pole Fittings	0	59,500			59,500	Replacement works delayed to 2021-22
Pomona School of Arts Hall - Amenities Upgrade - W4Q	0	183,590	-70,000		113,590	W4Q funded project under construction, with grant time extension approved.
Tewantin Sports Complex - Navy Cadets - W4Q	0	134,391	70,000		204,391	W4Q funded project under construction, with grant time extension approved.
NAC Switchboard Replacement	0	135,000			135,000	Replacement works delayed to 2021-22
Living Fire Tech Lab - Disaster Rec Cat D	1,963,000	-28,092			1,934,908	Multiyear project. Planning underunderway. Construction scheduled for 2021-22.
Peregian Beach Rufous St Public Art - CatD2019	0	49,864			49,864	Fire Recovery Grant Project (Cat D). Not yet commenced.
Sunshine Beach NAC Dosing Controller Renewals	17,000				17,000	
Sunshine Beach NAC Pool Cleaner Renewal	29,000				29,000	
Tewantin ReGen Wellbeing and Community Hub Feasibility Study	100,000				100,000	
Total Community Facilities	4,209,000	1,915,446	0	0	6,124,446	

Corporate Buildings						
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Project Description	2021-22 Original Budget	Carryover	Variation	Emergent Works	2021-22 Revised Budget BR1	Comments
Noosa Depot Roof Replacment		5,000			5,000	Carryover of final invoice costs for depot works completed in 2020/21
Tewantin Emergency Generator	15,000				15,000	
Total Corporate Buildings	15,000	5,000	0	0	20,000	
Environmental Assets, Bushland, Tracks and Trails						
Trails Master Plan and Implementation Plan	0	65,553			65,553	Multiyear project. Planning underunderway. Construction scheduled for 2021-22.
Trail 5 Upgrade	1,440,725	193,440			1,634,165	Multiyear project. Planning underunderway. Construction scheduled for 2021-22.
Total Environmental Assets, Bushland, Tracks and Trails	1,440,725	258,993	0	0	1,699,718	
Gravel Road Network						
Shire Gravel Resheeting Annual Program	410,000				410,000	
Total Gravel Road Network	410,000	0	0	0	410,000	
Holiday Parks						
Boreen Point Campground Upgrade Works - U&R	0	-30,171	70,000		39,829	U&R grant funded project under construction, with grant time extension approved.
Total Holiday Parks	0	(30,171)	70,000	0	39,829	
Libraries & Galleries						
Whole of Shire Mobile Library Service Solution	350,000	346,916			696,916	Vehicle on order, with procurement underway for kiosks
New Regional Art Gallery Pre-Feasibility Study	125,000				125,000	
Total Libraries & Galleries	475,000	346,916	0	0	821,916	
Parks & Playgrounds						
Noosa Hinterland Priority Playground	4,582,000	-421,248			4,160,752	Multiyear project. Construction works underway. Scheduled for completion December.
Sunshine Beach Skate Park New Shade Structure - U&R	0	130,137			130,137	U&R funded project about to commence construction, with grant time extension approved.
Lake Cooroibah Foreshore - CatD2019	0	50,000			50,000	Fire Recovery Grant Project (Cat D). Not yet commenced.
Replace Shade Shelters at Noosa Banks - CatD 2019	0	13,821			13,821	Fire Recovery Grant Project (Cat D). Not yet commenced.
Sunshine Beach Metal Skate Ramp Renewal	350,000				350,000	
Total Parks & Playgrounds	4,932,000	-227,290	0	0	4,704,710	
Pathways & Boardwalks						
Noosa Heads Noosa Parade Road Corridor Upgrade - Design	2,000,000	-152,833			1,847,167	Multiyear project. Planning underunderway. Construction scheduled for 2021-22 to 2022-23.
Cooroy Maple Street Raised Pedestrian Crossing - LGGSP	316,000	567,407			883,407	Multiyear project. Construction works underway. Scheduled for completion Q2.
Tewantin, Hilton Terrace CNLGGP & Ivory Palms	0	69,909	20,000		89,909	Commencement of works delayed, with \$20k variation identified.
Noosaville Sea Eagle Drive & Shire Drive Pathway Upgrades	0	176,418			176,418	Works underway, with reseal work to be finalised in Q1 2021-22 to finish project.
Peregian Beach Boardwalk - U&R	0	32,371			32,371	U&R funded project under construction, with grant time extension approved.
Noosa Heads First Point-Picture Point Lighting Renewal	60,000				60,000	
Sunshine Beach Belmore Terrace Pathway Renewal	100,000				100,000	
Castaways Beach Flagship Ct Missing Pathway Link Expansion	22,000				22,000	
Cooroy Maple St Pathway Overlander Av to Bruce Hwy	110,000				110,000	
Cooroy Tewantin Rd Missing Pathway Link	80,500				80,500	
Noosaville Bluebell Ct Missing Pathway Link	13,000				13,000	
Pomona Stan Topper Park Pathway Link	12,000				12,000	
Tewantin Tinaroo Place Missing Pathway Link	12,000				12,000	

Project Description	2021-22 Original Budget	Carryover	Variation	Emergent Works	2021-22 Revised Budget BR1	Comments
Tewantin Poinciana Avenue Pathway	45,000	-45,000			0	Duplicate project proposed for removal. Forecast for 2022/23 (\$150k budget)
Park Rd Boardwalk Renewal - Temporary Path Removal				135,000	135,000	Council resolution in April 2021 to remove the temporary footpath and remediate site
Total Pathways & Boardwalks	2,770,500	648,272	20,000	135,000	3,573,772	
Public Transport Infrastructure						
Shire Bus Shelter Disabled Compliant Program Annual - PTIAP	275,000	77,391			352,391	Delays with completing all scheduled bus shelter replacements for 2020-21; to be undertaken in 2021-22.
Total Public Transport Infrastructure	275,000	77,391	0	0	352,391	
Sealed Roads Network						
Shire Reseal & Rehabilitation Renewal Program Annual	5,290,000	273,112			5,563,112	LRCI grant funded reseal works currently underway
Tewantin Bypass Stage 1	8,800,000	113,379			8,913,379	
Total Sealed Roads Network	14,090,000	386,491	0	0	14,476,491	
Sports Ground and Facilities						
Cooroy Sports Complex Master Plan Implementation	50,000				50,000	
Total Sports Ground and Facilities	50,000	0	0	0	50,000	
Stormwater Drainage						
Gympie Terrace Stormwater	560,000	33,689			593,689	
Shire Bioretention Basin Renewals Program Annual	75,000				75,000	
Noosaville, Project Ave Stormwater Drainage Easement Upgrade	152,324	63,982			216,306	
Sunrise Beach Sobraon Street Slope Stabilisation - W4Q & LRCI	0	669,677			669,677	
Dath Henderson Culvert Repairs				148,248	148,248	Emergent renewal works to culverts on Dath Henderson Road
Noosaville Foreshore Park Stormwater Renewals	200,000				200,000	
Total Stormwater Drainage	987,324	767,349	0	148,248	1,902,921	
Transport and Infrastructure Management						
Whole of Shire Forward Planning & Design Program	400,000				400,000	
Tewantin, Hilton Tce & Ernest St Intersection Upgrade	0		30,854		30,854	Late Unitywater invoice received for mains relocation on on Hilton Terrace
Transport Strategy, Walking & Cycling Strategy & CNLG Grant	0	42,054			42,054	
Noosa Heads Bus Station Options Analysis and Concept Design	0			200,000	200,000	TMR contribution for planning works (50/50 TMR & council contribution)
Tewantin Doonella St & Memorial Ave Intersection Upgrade	275,000				275,000	
Noosa Drive New Pathway Reef Hotel to Noosa Parade Planning & Design				270,000	270,000	Successful grant funding for planning works (50/50 grant & council contribution) to occur over 2021-22 and 2022-23
Total Transport and Infrastructure Management	675,000	42,054	30,854	470,000	1,217,908	
Waste Management						
500974 - Noosa Heads "The Woods" Bin Storage Enclosure	0	41,076			41,076	Completion of works delayed to 2021-22
500976 - Masterplan Landfill SW Controls & Design	0	63,356			63,356	Multiyear project. Construction to commence 2021-22.
510042 - Noosaville Eumundi Road Landfill Outbound Weighbridge	500,000	53,885			553,885	Multiyear project. Construction to commence 2021-22.
510043 - Noosaville Eumundi Road Landfill Liner, Cell capping design	1,610,000	22,462			1,632,462	Multiyear project. Construction to commence 2021-22.
510044 - Noosaville Eumundi Road Landfill Expansion of Resource Recov	250,000	18,727			268,727	Multiyear project. Construction to commence 2021-22.
Total Waste Management	2,360,000	199,506	0	0	2,559,506	

<i>Project Description</i>	<i>2021-22 Original Budget</i>	<i>Carryover</i>	<i>Variation</i>	<i>Emergent Works</i>	<i>2021-22 Revised Budget BR1</i>	<i>Comments</i>
Other Capital	4,892,000	1,187,047	-	36,191	6,115,238	
Asset Management						
Shire Bridge Annual Level 3 Inspections Annual	150,000				150,000	
Zero Emissions Noosa Project Implementation	400,000	50,000			450,000	Carryover of costs for final invoice on Noosa River Holiday Park power heads installed in 2020/21 yet to be invoiced
Shire CCTV Drainage Condition Assessment Program Annual	200,000				200,000	
Shire Road Infrastructure Asset Data Mgt & Condition Annual	200,000				200,000	
Asset Management Systems Implementation	200,000				200,000	
Noosa Junction Streetscape	0	26,047			26,047	Levy funded planning and design work underway for Noosa Junction
Total Asset Management	1,150,000	76,047	0	0	1,226,047	
Fleet - Plant Replacement						
Plant and Fleet Replacement Program	1,685,000	1,042,000			2,727,000	Carryover for plant and fleet due to delays in delivery
VHF Vehicle Installation - Cat D 2019				36,191	36,191	Reallocation of available Bushfire Recovery Grant to fund VHF
Total Fleet - Plant Replacement	1,685,000	1,042,000	0	36,191	2,763,192	
Information Technology						
Implementation of CI Anywhere Functionality for TechnologyOne	600,000	69,000			669,000	Implentation of automated invoicing and Governance system review delayed from 2021-22
Total Information Technology	600,000	69,000	0	0	669,000	
Other						
QTC Capital Debt Redemption	1,297,000				1,297,000	
Total Other	1,297,000	0	0	0	1,297,000	
Planning						
Shire Project Place Spaced Approach - Placemaking Pilot Program	160,000				160,000	
Total Planning Scheme Expansion	160,000	0	0	0	160,000	
Grand Total	46,897,321	5,866,777	120,854	809,439	53,694,391	

Noosa Shire Council
2021/22 Capital Budget Review 1 - Capital Program

ATTACHMENT 3

Renewal Projects

Program	Description	Grants	External Funds	Loans	Levy	Reserves	General Rates	Total
Capital Works								
Bridges	Black Mountain Lawnville Road Bridge Renewal	755,437					698,523	1,453,960
Bridges	Cooran Tablelands Road B Bridge Renewal	477,288					292,362	769,650
Bridges	Cooroy - Cooroy Belli Ck Bridge Renewal	450,000					429,835	879,835
Bridges	Cooroy Gumtree Drive Pedestrian Bridge Construction	0					130,000	130,000
Bridges	Kin Kin Wahpunga Lane Bridge Renewal	763,661					275,555	1,380,877
Bridges	Noosa Heads Garth Prowd Bridge Renewal	700,000					304,314	1,004,314
Bridges	Tewantin Doonella Bridge Renewal	800,000					1,176,593	1,976,593
Coastal Canals and Waterways	Noosa Heads Main Beach Sand Recycling System Pipework Renewal					100,000		100,000
Coastal Canals and Waterways	Noosaville Noosa Waters Lock & Weir Annual Renewal Program	0				50,000		50,000
Coastal Canals and Waterways	Noosaville Gympie Terrace Revetment Wall Renewal						175,000	175,000
Coastal Canals and Waterways	Noosa Waters Revetment Wall						78,768	78,768
Coastal Canals and Waterways	Replace Dune Fencing at First Cutting - CatD2019						25,000	25,000
Community Facilities	Sunshine Beach NAC - Dosing Controller Renewals						17,000	17,000
Community Facilities	Sunshine Beach NAC - Pool Cleaner Renewal						29,000	29,000
Community Facilities	NAC Replacement of Light Pole Fittings						59,500	59,500
Community Facilities	Tewantin Sports Complex - Navy Cadets - W4Q						204,391	204,391
Community Facilities	NAC Switchboard Replacement						135,000	135,000
Gravel Road Network	Shire Gravel Resheeting Program	0					410,000	410,000
Libraries & Galleries	Shire Mobile Library Service Solution						696,916	696,916
Parks & Playgrounds	Sunshine Beach Metal Skate Ramp Renewal						350,000	350,000
Parks & Playgrounds	Replace Shade Shelters at Noosa Banks - CatD 2019						13,821	13,821
Pathways & Boardwalks	Sunshine Beach Belmore Terrace Pathway Renewal	0					100,000	100,000
Pathways & Boardwalks	Noosa Heads First Point - Picture Point Lighting Renewal						60,000	60,000
Pathways & Boardwalks	Peregian Beach Boardwalk - U&R						32,371	32,371
Pathways & Boardwalks	Park Rd Boardwalk Renewal - Temporary Path Removal						135,000	135,000
Public Transport Infrastructure	Shire Bus Shelter Disabled Compliant Program: Year 8	148,550					178,841	327,391
Sealed Roads Network	Shire Reseal Program	1,854,736					3,708,376	5,563,112
Stormwater Drainage	Noosaville Gympie Terrace Stormwater Renewals						593,689	593,689
Stormwater Drainage	Shire Bio-Retention Basin Renewals Program						75,000	75,000
Stormwater Drainage	Noosaville Noosaville Foreshore Park Stormwater Renewals						200,000	200,000
Stormwater Drainage	Dath Henderson Culvert Works						148,248	148,248
Streetscapes and Road Corridors	Noosa Heads Noosa Parade Corridor Upgrade						732,167	1,847,167
Transport and Infrastructure Management	Shire Forward Planning & Design Program Construction Ready Designs						400,000	400,000
Capital Works Total		5,949,672				150,000	11,865,271	19,421,604
Other Capital								
Asset Management	Shire CCTV Drainage Program						200,000	200,000
Asset Management	Shire Road Infrastructure Asset Data Management & Condition Program	0					200,000	200,000
Asset Management	Shire Bridge Annual Level 3 Bridge & Structure Inspections						150,000	150,000
Fleet - Plant Replacement	Council Fleet and Plant Replacement Program						2,727,000	2,727,000
Fleet - Plant Replacement	VHF Vehicle Installation - Cat D 2019						36,191	36,191
Other Capital Total		0					3,313,191	3,313,191
Grand Total		5,949,672				150,000	15,178,462	22,734,795

Upgrade, New and Expansion Projects

Program	Description	Grants	External Funds	Loans	Levy Reserves	General Rates	Total
Capital Works							
Cemeteries	Cooroy Cemetery Plant & Equipment Shed					180,000	180,000
Coastal Canals and Waterways	Noosa Heads Dog Beach SEMP					1,141,547	1,141,547
Coastal Canals and Waterways	Noosa Heads Main Beach Removable Sand Break Seating Structure				75,000	0	75,000
Coastal Canals and Waterways	Noosa Heads Main Beach Shower & Rock Wall Seating Improvements					185,000	185,000
Coastal Canals and Waterways	Noosa Heads Main Beach Accessibility Mat					20,000	20,000
Commercial Land & Property	Peregian Beach Digital Hub FireTech Living Lab Upgrade	1,326,152				608,756	1,934,908
Community Facilities	Peregian Beach 5 Rufous St Redevelopment Stage 3 Construction	2,015,647				1,430,844	3,446,491
Community Facilities	New Regional Art Gallery Pre-Feasibility Study					125,000	125,000
Community Facilities	Rufous St - Stage 3 Digital Hub Expansion					34,703	34,703
Community Facilities	Pomona School of Arts Hall - Amenities Upgrade - W4Q					113,590	113,590
Community Facilities	Peregian Beach Rufous St Public Art - CatD2019					49,864	49,864
Corporate Buildings	Tewantin Emergency Generator Roof					15,000	15,000
Corporate Buildings	Noosa Depot Roof Replacment					5,000	5,000
Holiday Parks	Boreen Point Campground Upgrade Works - U&R					39,829	39,829
Parks & Playgrounds	Cooroy Hinterland Playground	1,952,139				2,208,612	4,160,752
Parks & Playgrounds	Sunshine Beach Skate Park New Shade Structure - U&R					130,137	130,137
Parks & Playgrounds	Lake Cooroibah Foreshore - CatD2019					50,000	50,000
Pathways & Boardwalks	Noosaville Sea Eagle Drive & Shire Drive Pathway Upgrades					176,418	176,418
Pathways & Boardwalks	Tewantin Poinciana Avenue Pathway Upgrade	0				0	0
Pathways & Boardwalks	Castaways Beach Flagship Court Missing Pathway Link Expansion					22,000	22,000
Pathways & Boardwalks	Cooroy Maple Street Pathway Marara Street to Lowermill Road Upgrade					883,407	883,407
Pathways & Boardwalks	Cooroy Tewantin Road Missing Pathway Link Expansion					80,500	80,500
Pathways & Boardwalks	Noosaville Bluebell Court Missing Pathway Link Expansion					13,000	13,000
Pathways & Boardwalks	Pomona Stan Topper Park Pathway Link New					12,000	12,000
Pathways & Boardwalks	Tewantin Tinaroo Place Missing Pathway Link Expansion					12,000	12,000
Pathways & Boardwalks	Noosa Hinterland recreation trails upgrade (Pomona Section)	1,127,508				328,993	1,699,718
Pathways & Boardwalks	Cooroy Maple Street Pathway Overlander Avenue to Bruce HWY Overpass New					110,000	110,000
Pathways & Boardwalks	Tewantin, Hilton Terrace CNLGGP & Ivory Palms	22,500				67,409	89,909
Sealed Roads Network	Tewantin Beckmans Road Bypass Stage 1 - Roundabout		8,800,000			113,379	8,913,379
Sports Ground and Facilities	Cooroy Sports Complex Master Plan Implementation (Planning and Design)	0				50,000	50,000
Sports Ground and Facilities	Tewantin ReGen Wellbeing and Community Hub Feasibility Study					100,000	100,000
Stormwater Drainage	Noosaville Project Avenue Stormwater Drainage Easement Upgrade					216,306	216,306
Stormwater Drainage	Sunrise Beach Sobraon Street Slope Stabilisation - W4Q &LRCI	395,173				274,504	669,677
Transport and Infrastructure Management	Tewantin Doonella St & Memorial Ave Intersection Upgrade				0	275,000	275,000
Transport and Infrastructure Management	Noosa Drive New Pathway Reef Hotel to Noosa Parade Planning & Design	135,000				135,000	270,000
Transport and Infrastructure Management	Tewantin, Hilton Tce & Ernest St Intersection Upgrade Constr				0	30,854	30,854
Transport and Infrastructure Management	Transport Strategy, Walking & Cycling Strategy &CNLG Grant				0	42,054	42,054
Transport and Infrastructure Management	Noosa Heads Bus Station Options Analysis and Concept Design	100,000				100,000	200,000
Waste Management	Noosa Heads "The Woods" Bin Storage Enclosure					41,076	41,076
Waste Management	Noosaville Eumundi Road Landfill Expansion of Resource Recovery Area			250,000		18,727	268,727
Waste Management	Noosaville Eumundi Road Landfill Outbound Weighbridge			500,000		53,885	553,885
Waste Management	Noosaville Eumundi Road Landfill Cell Expansion (Cells 1.1 and 2.2)			1,610,000		22,462	1,632,462
Waste Management	Masterplan Landfill SW Controls & Design					63,356	63,356
Capital Works Total		7,074,119	8,800,000	2,360,000	75,000	9,605,212	28,157,549
Other Capital							
Asset Management	Asset Management Systems Implementation	0				200,000	200,000
Asset Management	QTC Capital Debt Redemption					1,297,000	1,297,000
Asset Management	W4Q, U&R and CSP Grant Funding Allocation	3,159,842				-3,159,842	0
Asset Management	Noosa Junction Streetscape	0				26,047	26,047
Information Technology	Technology One CI Anywhere Systems Implementation					669,000	669,000
Planning Scheme	Shire Project Place Based Approach - Placemaking Program					160,000	160,000
ZEN Program	Zero Emissions Noosa Project Implementation					450,000	450,000
Other Capital Total		3,159,842				-357,795	2,802,047
Grand Total		10,233,961	8,800,000	2,360,000	75,000	9,247,417	30,959,596

Noosa Council

ATTACHMENT 4

Statement of Income and Expenditure

For the Year Ended 30 June 2022

	Original Budget	Proposed Adjustments	Revised BR1 Budget
	(\$'000)	(\$'000)	(\$'000)
Revenue			
Recurrent Revenue			
Rates, levies and charges	74,591	-	74,591
Fees and charges	7,185	-	7,185
Interest received	3,270	-	3,270
Sale of Goods and major services	10,224	-	10,224
Sale of contract and recoverable works	23	-	23
Rental & lease income	1,885	-	1,885
Other recurrent income	974	250	1,224
Grants, subsidies, contributions and donations	5,432	364	5,797
Unitywater Distributions	3,050	-	3,050
	106,634	614	107,248
Expenses			
Recurrent Expenses			
Employee benefits	37,695	6	37,701
Materials & services	47,693	1,610	49,303
Finance costs	1,114	-	1,114
Depreciation	19,589	-	19,589
Other expenses	233	-	233
	106,325	1,616	107,941
Operating Result	309	(1,002)	(692)



2021/2022
BUDGET REVIEW 1 (BR1)
FINANCIAL STATEMENTS

Annual Result - Total Council	Current Budget	Original Budget	BR1	Forecast								
Statement of Comprehensive Income	2021	2022	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000
Income												
Revenue												
Operating revenue												
Net rates, levies and charges	\$ 69,324	\$ 74,591	\$ 74,591	\$ 76,530	\$ 78,519	\$ 80,559	\$ 82,653	\$ 84,801	\$ 87,005	\$ 89,266	\$ 91,586	\$ 93,966
Fees and charges	\$ 7,048	\$ 7,185	\$ 7,185	\$ 7,390	\$ 7,617	\$ 7,852	\$ 8,094	\$ 8,344	\$ 8,601	\$ 8,839	\$ 9,084	\$ 9,336
Rental income	\$ 1,197	\$ 1,885	\$ 1,885	\$ 1,922	\$ 1,961	\$ 2,000	\$ 2,040	\$ 2,081	\$ 2,122	\$ 2,165	\$ 2,208	\$ 2,252
Interest received	\$ 870	\$ 669	\$ 667	\$ 655	\$ 657	\$ 666	\$ 675	\$ 686	\$ 678	\$ 677	\$ 686	\$ 705
Sales revenue	\$ 10,036	\$ 10,246	\$ 10,246	\$ 10,538	\$ 10,863	\$ 11,197	\$ 11,542	\$ 11,898	\$ 12,265	\$ 12,605	\$ 12,954	\$ 13,313
Other income	\$ 865	\$ 974	\$ 1,224	\$ 1,002	\$ 1,033	\$ 1,065	\$ 1,098	\$ 1,131	\$ 1,166	\$ 1,199	\$ 1,232	\$ 1,266
Grants, subsidies, contributions and donations	\$ 6,173	\$ 5,432	\$ 5,796	\$ 5,534	\$ 5,638	\$ 5,743	\$ 5,851	\$ 5,960	\$ 6,072	\$ 6,185	\$ 6,301	\$ 6,419
Unitywater Distributions	\$ 5,650	\$ 5,650	\$ 5,653	\$ 5,650	\$ 5,650	\$ 5,650	\$ 5,650	\$ 5,650	\$ 5,650	\$ 5,650	\$ 5,650	\$ 5,650
Total operating revenue	\$ 101,162	\$ 106,633	\$ 107,248	\$ 109,221	\$ 111,937	\$ 114,732	\$ 117,603	\$ 120,550	\$ 123,559	\$ 126,585	\$ 129,700	\$ 132,907
Capital revenue												
Government subsidies and grants - capital	\$ 12,023	\$ 20,562	\$ 24,984	\$ 5,577	\$ 1,312	\$ 2,200	\$ 1,022	\$ 1,512	\$ 1,812	\$ 1,312	\$ 1,012	\$ 1,012
Contributions - Assets and other non-monetary	\$ 2,000	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500
Contributions - Monetary	\$ 1,476	\$ 1,397	\$ 1,397	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200
Total capital revenue	\$ 15,498	\$ 23,459	\$ 27,881	\$ 8,277	\$ 4,012	\$ 4,900	\$ 3,722	\$ 4,212	\$ 4,512	\$ 4,012	\$ 3,712	\$ 3,712
Total revenue	\$ 116,660	\$ 130,092	\$ 135,129	\$ 117,498	\$ 115,949	\$ 119,632	\$ 121,325	\$ 124,762	\$ 128,071	\$ 130,597	\$ 133,412	\$ 136,619
Capital income												
Total capital income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total income	\$ 116,660	\$ 130,092	\$ 135,129	\$ 117,498	\$ 115,949	\$ 119,632	\$ 121,325	\$ 124,762	\$ 128,071	\$ 130,597	\$ 133,412	\$ 136,619
Expenses												
Operating expenses												
Employee benefits	\$ 34,868	\$ 37,670	\$ 37,676	\$ 38,494	\$ 39,447	\$ 40,424	\$ 41,425	\$ 42,451	\$ 43,502	\$ 44,580	\$ 45,684	\$ 46,816
Materials and services	\$ 46,551	\$ 47,718	\$ 49,328	\$ 48,800	\$ 49,784	\$ 51,088	\$ 52,612	\$ 54,106	\$ 55,572	\$ 56,979	\$ 58,769	\$ 61,150
Finance costs	\$ 1,538	\$ 1,114	\$ 1,114	\$ 1,154	\$ 1,287	\$ 1,257	\$ 1,228	\$ 1,199	\$ 1,223	\$ 1,262	\$ 1,225	\$ 1,187
Depreciation and amortisation	\$ 18,963	\$ 19,589	\$ 19,589	\$ 20,494	\$ 20,954	\$ 21,392	\$ 21,831	\$ 22,288	\$ 22,762	\$ 23,250	\$ 23,497	\$ 23,204
Other expenses	\$ 189	\$ 233	\$ 233	\$ 238	\$ 242	\$ 247	\$ 252	\$ 257	\$ 263	\$ 268	\$ 273	\$ 279
Total operating expenses	\$ 102,109	\$ 106,325	\$ 107,941	\$ 109,180	\$ 111,714	\$ 114,408	\$ 117,348	\$ 120,302	\$ 123,322	\$ 126,339	\$ 129,448	\$ 132,636
Capital expenses												
Total capital expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total expenses	\$ 102,109	\$ 106,325	\$ 107,941	\$ 109,180	\$ 111,714	\$ 114,408	\$ 117,348	\$ 120,302	\$ 123,322	\$ 126,339	\$ 129,448	\$ 132,636
Net result	\$ 14,551	\$ 23,768	\$ 27,188	\$ 8,318	\$ 4,235	\$ 5,224	\$ 3,977	\$ 4,461	\$ 4,749	\$ 4,258	\$ 3,964	\$ 3,983
Operating result												
Operating revenue	\$ 101,162	\$ 106,633	\$ 107,248	\$ 109,221	\$ 111,937	\$ 114,732	\$ 117,603	\$ 120,550	\$ 123,559	\$ 126,585	\$ 129,700	\$ 132,907
Operating expenses	\$ 102,109	\$ 106,325	\$ 107,941	\$ 109,180	\$ 111,714	\$ 114,408	\$ 117,348	\$ 120,302	\$ 123,322	\$ 126,339	\$ 129,448	\$ 132,636
Operating result	(\$ 947)	\$ 309	(\$ 692)	\$ 41	\$ 223	\$ 324	\$ 255	\$ 249	\$ 237	\$ 246	\$ 252	\$ 271

Annual Result	Current Budget	Original Budget	BR1	Forecast								
	2021	2022	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Statement of Financial Position	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000
Assets												
Current assets												
Cash and cash equivalents	\$ 55,451	\$ 53,042	\$ 49,747	\$ 48,596	\$ 49,607	\$ 50,967	\$ 52,775	\$ 48,958	\$ 46,742	\$ 47,743	\$ 52,139	\$ 56,252
Trade and other receivables	\$ 9,471	\$ 10,087	\$ 10,137	\$ 10,348	\$ 10,589	\$ 10,896	\$ 11,181	\$ 11,474	\$ 11,742	\$ 12,078	\$ 12,390	\$ 12,710
Inventories	\$ 181	\$ 181	\$ 181	\$ 181	\$ 181	\$ 181	\$ 181	\$ 181	\$ 181	\$ 181	\$ 181	\$ 181
Other current assets	\$ 2,912	\$ 2,912	\$ 2,912	\$ 2,912	\$ 2,912	\$ 2,912	\$ 2,912	\$ 2,912	\$ 2,912	\$ 2,912	\$ 2,912	\$ 2,912
Total current assets	\$ 68,015	\$ 66,222	\$ 62,978	\$ 62,037	\$ 63,289	\$ 64,956	\$ 67,049	\$ 63,525	\$ 61,577	\$ 62,915	\$ 67,622	\$ 72,055
Non-current assets												
Investments	\$ 140,633	\$ 140,633	\$ 140,633	\$ 140,633	\$ 140,633	\$ 140,633	\$ 140,633	\$ 140,633	\$ 140,633	\$ 140,633	\$ 140,633	\$ 140,633
Property, plant & equipment	\$ 957,832	\$ 1,003,268	\$ 1,009,996	\$ 1,044,067	\$ 1,066,274	\$ 1,089,590	\$ 1,111,730	\$ 1,142,547	\$ 1,173,528	\$ 1,198,316	\$ 1,220,172	\$ 1,242,108
Other non-current assets	\$ 8,400	\$ 8,219	\$ 8,288	\$ 7,615	\$ 6,914	\$ 6,184	\$ 5,425	\$ 4,636	\$ 3,816	\$ 2,968	\$ 1,908	\$ 1,565
Total non-current assets	\$ 1,106,865	\$ 1,152,120	\$ 1,158,917	\$ 1,192,316	\$ 1,213,821	\$ 1,236,408	\$ 1,257,788	\$ 1,287,816	\$ 1,317,977	\$ 1,341,917	\$ 1,362,712	\$ 1,384,306
Total assets	\$ 1,174,880	\$ 1,218,342	\$ 1,221,895	\$ 1,254,353	\$ 1,277,110	\$ 1,301,364	\$ 1,324,837	\$ 1,351,341	\$ 1,379,555	\$ 1,404,832	\$ 1,430,334	\$ 1,456,361
Liabilities												
Current liabilities												
Trade and other payables	\$ 6,692	\$ 7,018	\$ 7,151	\$ 7,175	\$ 7,314	\$ 7,522	\$ 7,729	\$ 7,936	\$ 8,121	\$ 8,347	\$ 8,585	\$ 8,874
Borrowings	\$ 2,831	\$ 848	\$ 848	\$ 1,109	\$ 1,138	\$ 1,167	\$ 1,196	\$ 1,307	\$ 1,459	\$ 1,496	\$ 1,533	\$ 1,570
Provisions	\$ 7,582	\$ 7,582	\$ 7,582	\$ 7,582	\$ 7,582	\$ 7,582	\$ 7,582	\$ 7,582	\$ 7,582	\$ 7,582	\$ 7,582	\$ 7,582
Other current liabilities	\$ 4,780	\$ 4,780	\$ 4,780	\$ 4,780	\$ 4,780	\$ 4,780	\$ 4,780	\$ 4,780	\$ 4,780	\$ 4,780	\$ 4,780	\$ 4,780
Total current liabilities	\$ 21,885	\$ 20,228	\$ 20,361	\$ 20,646	\$ 20,814	\$ 21,050	\$ 21,287	\$ 21,605	\$ 21,942	\$ 22,205	\$ 22,481	\$ 22,806
Non-current liabilities												
Borrowings	\$ 16,015	\$ 21,989	\$ 21,989	\$ 27,050	\$ 25,912	\$ 24,745	\$ 23,549	\$ 24,342	\$ 25,882	\$ 24,387	\$ 22,853	\$ 21,283
Provisions	\$ 15,307	\$ 15,307	\$ 15,307	\$ 15,307	\$ 15,307	\$ 15,307	\$ 15,307	\$ 15,307	\$ 15,307	\$ 15,307	\$ 15,307	\$ 15,307
Total non-current liabilities	\$ 31,432	\$ 37,406	\$ 37,406	\$ 42,467	\$ 41,329	\$ 40,162	\$ 38,965	\$ 39,758	\$ 41,299	\$ 39,803	\$ 38,270	\$ 36,700
Total liabilities	\$ 53,317	\$ 57,634	\$ 57,767	\$ 63,113	\$ 62,143	\$ 61,212	\$ 60,253	\$ 61,364	\$ 63,241	\$ 62,008	\$ 60,750	\$ 59,506
Net community assets	\$ 1,121,563	\$ 1,160,708	\$ 1,164,128	\$ 1,191,239	\$ 1,214,967	\$ 1,240,152	\$ 1,264,584	\$ 1,289,977	\$ 1,316,314	\$ 1,342,823	\$ 1,369,584	\$ 1,396,855
Community equity												
Asset revaluation surplus	\$ 103,738	\$ 121,483	\$ 121,483	\$ 140,276	\$ 159,769	\$ 179,729	\$ 200,185	\$ 221,118	\$ 242,705	\$ 264,957	\$ 287,754	\$ 311,043
Retained surplus	\$ 1,017,825	\$ 1,039,225	\$ 1,042,645	\$ 1,050,963	\$ 1,055,199	\$ 1,060,422	\$ 1,064,399	\$ 1,068,860	\$ 1,073,608	\$ 1,077,866	\$ 1,081,830	\$ 1,085,813
Total community equity	\$ 1,121,563	\$ 1,160,708	\$ 1,164,128	\$ 1,191,239	\$ 1,214,967	\$ 1,240,152	\$ 1,264,584	\$ 1,289,977	\$ 1,316,314	\$ 1,342,823	\$ 1,369,584	\$ 1,396,855

Annual Result	Current Budget	Original Budget	BR1	Forecast								
	2021	2022	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Statement of Cash Flows	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000
Cash flows from operating activities												
Receipts from customers	\$ 86,722	\$ 92,418	\$ 92,622	\$ 95,230	\$ 97,800	\$ 100,380	\$ 103,114	\$ 105,893	\$ 108,779	\$ 111,587	\$ 114,557	\$ 117,575
Payments to suppliers and employees	(\$ 83,054)	(\$ 85,893)	(\$ 87,376)	(\$ 88,106)	(\$ 89,932)	(\$ 92,150)	(\$ 94,680)	(\$ 97,206)	(\$ 99,751)	(\$ 102,199)	(\$ 105,086)	(\$ 108,554)
Dividend received	\$ 3,050	\$ 3,050	\$ 3,050	\$ 3,050	\$ 3,050	\$ 3,050	\$ 3,050	\$ 3,050	\$ 3,050	\$ 3,050	\$ 3,050	\$ 3,050
Interest received	\$ 3,470	\$ 3,269	\$ 3,270	\$ 3,255	\$ 3,257	\$ 3,266	\$ 3,275	\$ 3,286	\$ 3,278	\$ 3,277	\$ 3,286	\$ 3,305
Rental income	\$ 1,191	\$ 1,875	\$ 1,874	\$ 1,919	\$ 1,958	\$ 1,996	\$ 2,037	\$ 2,077	\$ 2,119	\$ 2,161	\$ 2,205	\$ 2,249
Non-capital grants and contributions	\$ 6,141	\$ 5,405	\$ 5,765	\$ 5,556	\$ 5,631	\$ 5,733	\$ 5,842	\$ 5,951	\$ 6,064	\$ 6,174	\$ 6,291	\$ 6,409
Borrowing costs	(\$ 1,092)	(\$ 516)	(\$ 516)	(\$ 556)	(\$ 689)	(\$ 659)	(\$ 630)	(\$ 601)	(\$ 624)	(\$ 664)	(\$ 627)	(\$ 589)
Other cash flows from operating activities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net cash flow from operating activities	\$ 16,428	\$ 19,608	\$ 18,690	\$ 20,349	\$ 21,074	\$ 21,617	\$ 22,008	\$ 22,451	\$ 22,915	\$ 23,386	\$ 23,675	\$ 23,444
Cash flows from investing activities												
Payments for property, plant and equipment	(\$ 27,380)	(\$ 44,840)	(\$ 51,568)	(\$ 33,250)	(\$ 21,109)	(\$ 22,154)	(\$ 20,884)	(\$ 29,506)	(\$ 29,450)	(\$ 23,043)	(\$ 19,996)	(\$ 20,009)
Payments for intangible assets	(\$ 1,449)	(\$ 760)	(\$ 829)	(\$ 350)	(\$ 357)	(\$ 364)	(\$ 371)	(\$ 378)	(\$ 386)	(\$ 395)	\$ -	\$ -
Grants, subsidies, contributions and donations	\$ 13,498	\$ 21,959	\$ 26,381	\$ 6,777	\$ 2,512	\$ 3,400	\$ 2,222	\$ 2,712	\$ 3,012	\$ 2,512	\$ 2,212	\$ 2,212
Other cash flows from investing activities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net cash flow from investing activities	(\$ 15,330)	(\$ 23,641)	(\$ 26,017)	(\$ 26,823)	(\$ 18,954)	(\$ 19,119)	(\$ 19,033)	(\$ 27,172)	(\$ 26,824)	(\$ 20,926)	(\$ 17,784)	(\$ 17,797)
Cash flows from financing activities												
Proceeds from borrowings	\$ -	\$ 2,360	\$ 2,360	\$ 6,170	\$ -	\$ -	\$ -	\$ 2,100	\$ 3,000	\$ -	\$ -	\$ -
Repayment of borrowings	(\$ 2,670)	(\$ 736)	(\$ 736)	(\$ 847)	(\$ 1,109)	(\$ 1,138)	(\$ 1,167)	(\$ 1,196)	(\$ 1,307)	(\$ 1,459)	(\$ 1,496)	(\$ 1,533)
Net cash flow from financing activities	(\$ 2,670)	\$ 1,624	\$ 1,624	\$ 5,323	(\$ 1,109)	(\$ 1,138)	(\$ 1,167)	\$ 904	\$ 1,693	(\$ 1,459)	(\$ 1,496)	(\$ 1,533)
Total cash flows												
Net change in cash and cash equivalent held	(\$ 1,573)	(\$ 2,409)	(\$ 5,704)	(\$ 1,151)	\$ 1,011	\$ 1,360	\$ 1,808	(\$ 3,817)	(\$ 2,216)	\$ 1,001	\$ 4,395	\$ 4,113
Opening cash and cash equivalents	\$ 57,024	\$ 55,451	\$ 55,451	\$ 49,747	\$ 48,596	\$ 49,607	\$ 50,967	\$ 52,775	\$ 48,958	\$ 46,742	\$ 47,743	\$ 52,139
Closing cash and cash equivalents	\$ 55,451	\$ 53,042	\$ 49,747	\$ 48,596	\$ 49,607	\$ 50,967	\$ 52,775	\$ 48,958	\$ 46,742	\$ 47,743	\$ 52,139	\$ 56,252

Annual Result	Current Budget	Original Budget	BR1	Forecast								
	2021	2022	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Statement of Changes in Equity	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000
Asset revaluation reserve												
Opening balance	\$ 86,524	\$ 103,738	\$ 103,738	\$ 121,483	\$ 140,276	\$ 159,769	\$ 179,729	\$ 200,185	\$ 221,118	\$ 242,705	\$ 264,957	\$ 287,754
Change in asset revaluation surplus	\$ 17,214	\$ 17,744	\$ 17,744	\$ 18,793	\$ 19,493	\$ 19,961	\$ 20,456	\$ 20,932	\$ 21,588	\$ 22,251	\$ 22,797	\$ 23,289
Closing balance	\$ 103,738	\$ 121,483	\$ 121,483	\$ 140,276	\$ 159,769	\$ 179,729	\$ 200,185	\$ 221,118	\$ 242,705	\$ 264,957	\$ 287,754	\$ 311,043
Retained surplus												
Opening balance	\$ 1,003,273	\$1,015,457	\$1,015,457	\$1,042,645	\$1,050,963	\$1,055,199	\$1,060,422	\$1,064,399	\$1,068,860	\$1,073,608	\$1,077,866	\$1,081,830
Net result	\$ 14,551	\$ 23,768	\$ 27,188	\$ 8,318	\$ 4,235	\$ 5,224	\$ 3,977	\$ 4,461	\$ 4,749	\$ 4,258	\$ 3,964	\$ 3,983
Closing balance	\$ 1,017,825	\$1,039,225	\$1,042,645	\$1,050,963	\$1,055,199	\$1,060,422	\$1,064,399	\$1,068,860	\$1,073,608	\$1,077,866	\$1,081,830	\$1,085,813
Total												
Opening balance	\$ 1,089,797	\$1,119,196	\$1,119,196	\$1,164,128	\$1,191,239	\$1,214,967	\$1,240,152	\$1,264,584	\$1,289,977	\$1,316,314	\$1,342,823	\$1,369,584
Net result	\$ 14,551	\$ 23,768	\$ 27,188	\$ 8,318	\$ 4,235	\$ 5,224	\$ 3,977	\$ 4,461	\$ 4,749	\$ 4,258	\$ 3,964	\$ 3,983
Change in asset revaluation surplus	\$ 17,214	\$ 17,744	\$ 17,744	\$ 18,793	\$ 19,493	\$ 19,961	\$ 20,456	\$ 20,932	\$ 21,588	\$ 22,251	\$ 22,797	\$ 23,289
Closing balance	\$ 1,121,563	\$1,160,708	\$1,164,128	\$1,191,239	\$1,214,967	\$1,240,152	\$1,264,584	\$1,289,977	\$1,316,314	\$1,342,823	\$1,369,584	\$1,396,855

Indicator	Current Budget	Original Budget	BR1	Target	Forecast								
	2021	2022	2022		2023	2024	2025	2026	2027	2028	2029	2030	2031
Operating Surplus Ratio	-0.9%	0.3%	-0.6%	0-10%	0.0%	0.2%	0.3%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%
Net Financial Liabilities Ratio	-14.5%	-8.1%	-4.9%	<60%	1.0%	-1.0%	-3.3%	-5.8%	-1.8%	1.3%	-0.7%	-5.3%	-9.4%
Asset Sustainability Ratio	96.1%	107.8%	121.9%	>90%	152.9%	95.7%	102.6%	91.3%	128.6%	126.0%	98.1%	88.0%	83.1%

Operating Surplus Ratio

Measures the extent to which revenues raised cover operational expenses only or are available for capital funding purposes or other purposes.

Calculation: Net operating result divided by total operating revenue, expressed as a % (excluding capital revenue or expenses).

Target: between 0% and 10%.

Net Financial Liabilities Ratio

Measures the extent to which the net financial liabilities of Council can be repaid from operating revenues.

Calculation: (total liabilities less current assets) divided by total operating revenue, expressed as a %.

Target: not greater than 60%.

Asset Sustainability Ratio

This ratio reflects the extent to which the assets managed by Council are being replaced as they reach the end of their useful lives.

Calculation: capital expenditure on the replacement of infrastructure assets (renewals) divided by depreciation expense, expressed as a %.

This includes infrastructure as well as plant and equipment.

Intangibles are excluded.

Target: greater than 90%.

10 FINANCIAL PERFORMANCE REPORT – JULY 2021

Author **Manager Financial Services, Trent Grauf**
Corporate Services Department

Index **ECM/ Subject/ 22.09 – Monthly Financial Performance Report**

- Attachments**
1. **Statement of Income and Expenditure (Profit & Loss and Capital)**
 2. **Statement of Financial Position**
 3. **Statement of Cash Flows**
 4. **Summary of Materials and Services Expenditure**

EXECUTIVE SUMMARY

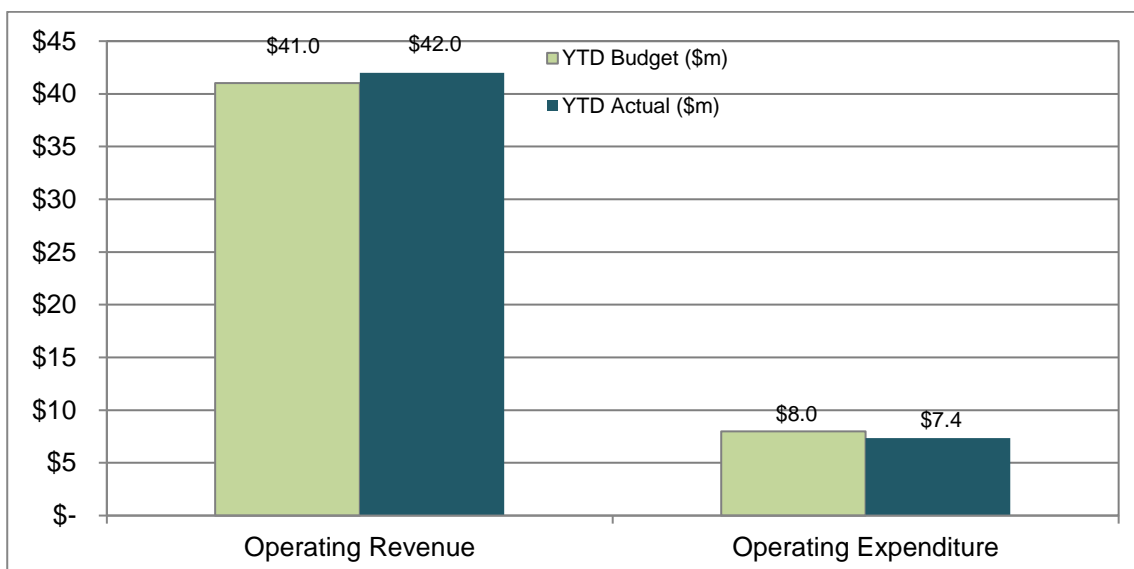
Performance against current budget for the first month of the new financial year aligns with YTD budget. Note that budget review (BR1) carryovers (also included in the Council meeting agenda) have not yet been adopted and are excluded from these results.

YTD Financial Performance Summary					
	Budget \$m	Actual \$m	Variance \$m	Variance %	Status
Operating Revenue	\$41.0	\$42.0	\$1.0	2.4%	On Track
Operating Expense	\$8.0	\$7.4	\$0.6	7.8%	On Track
Operating Position	\$33.0	\$34.6	\$1.6	4.9%	
Capital Revenue	\$0.3	\$2.4	\$2.0	597.5%	Above Budget
Capital Expenditure*	\$0.3	\$0.3	\$0.0	9.7%	On Track

* Reflects constructed assets and intangibles only (excludes contributed)

Financial statements including Statement of Income & Expenditure, Statement of Financial Position (balance sheet), and Statement of Cash Flows are included as attachments for information for Council.

Figure 1: Actual Performance Compared to Budget



Council's performance against key measures of financial sustainability have been calculated as at July 2021. These indicators enable the reader to assess Council's success in managing its budget, cash and debt as well as undertaking sustainable asset management. The table below contains a snapshot of a number of key measures, with full detail included in the report.

YTD Measures of Financial Sustainability				
	Target	Current Budget	Actual YTD	
Operating Surplus Ratio	0-10%	0.3%	82.5%	On Track
Net Financial Liabilities Ratio	<60%	-8.1%	-150.7%	On Track
Cash Cover Ratio	3 months	7.4 months	10.4 months	On Track
Asset Sustainability Ratio	> 90%	107.8%	0.8%	On Track

RECOMMENDATION

That Council note the report by the Manager Financial Services to the General Committee Meeting dated 16 August 2021 outlining July 2021 year to date financial performance against budget, including performance against key financial sustainability indicators.

REPORT

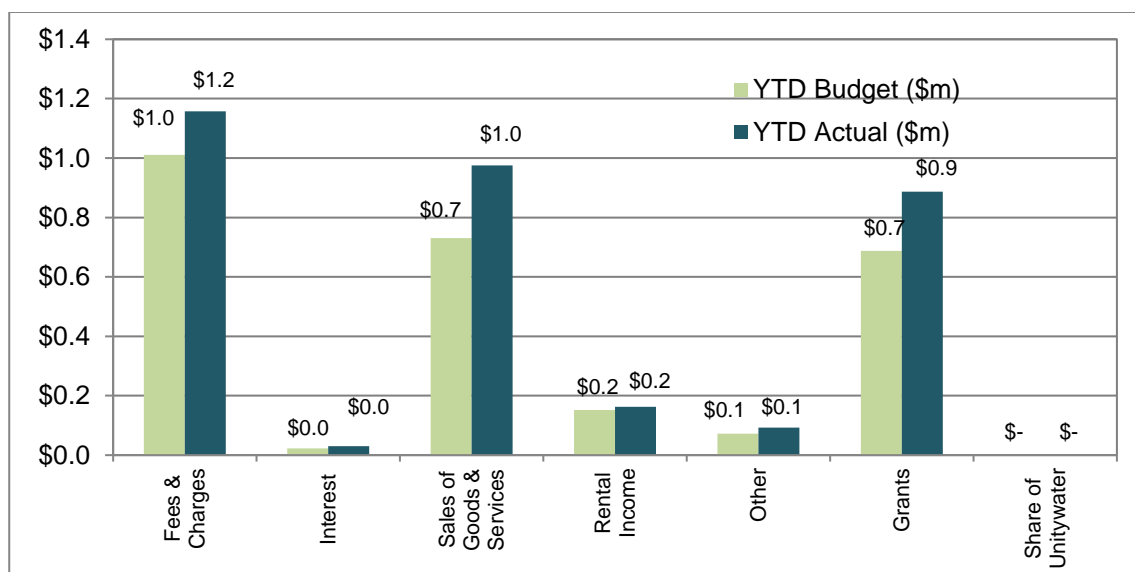
Operating Revenue (YTD Benchmark 8.3%)

Council has received 39% (\$42.0 million) of its operating revenue budget (\$106.6 million). Commentary on each revenue category is provided below.

Category	Summary	Comments
Rates and Levies	\$38.7 million (52%) of the annual budget of \$74.6 million has been earned	<ul style="list-style-type: none"> Waste utility charges \$345k above YTD budget (53% or \$6.8 million of \$12.9 million budget earned) All other rates and charges in line with YTD budget
Fees and Charges	\$1.2 million (16%) of the \$7.2 million annual budget has been earned	<ul style="list-style-type: none"> Development assessment fees \$143k above YTD budget (15% or \$282k of \$1.8 million budget earned) Plumbing application fees \$40k above YTD budget (20% or \$202k of \$1.0 million budget earned)
Sale of Goods and Services	\$975k (10%) of the \$10.2 million budget has been received	<ul style="list-style-type: none"> Waste management sale of recoverable materials \$113k above YTD budget (10% or \$462k of \$4.6 million budget earned). Holiday Park sales \$43k above YTD budget (9% or \$269k of \$2.8 million budget earned) – however will be impacted from COVID-19 pandemic related closures in August. Any revenue impact will be offset by reduced operating costs Community Facilities (NAC, NLC and The J) \$78k above YTD budget (8% or \$218k of \$2.6 million budget earned) – however will be impacted from COVID-19 pandemic related closures in August. Any revenue impact will be offset by reduced operating costs

Category	Summary	Comments
Interest Received	\$30k (5%) of the \$670k annual budget has been earned	<ul style="list-style-type: none"> Interest revenues on cash invested will need ongoing monitoring given low interest rates and impacts on term deposit / cash fund rate return
Unitywater Dividend and Tax	On track	Nil
Other Revenue	\$256k (9%) of the \$2.9 million budget has been earned	<ul style="list-style-type: none"> Other revenue is in line with budget expectations at this stage
Operating Grants, Subsidies	\$887k (16%) of the \$5.4 million budget has been received	<ul style="list-style-type: none"> Operating grants are in line with budget expectations at this stage. 50% (\$1.2 million) of the financial assistance grant was again prepaid in June 2021 and may impact on Council's 2021/22 final operating position if the prepayment approach is discontinued by the Australian government.
Unitywater Distributions	On track	<ul style="list-style-type: none"> Unitywater distributions are fixed each year so little budget variance risk Unitywater have advised that distributions will not change due to any COVID-19 impacts on its financial position

Figure 2: Operating Revenue Position by Type (Excluding Rates)



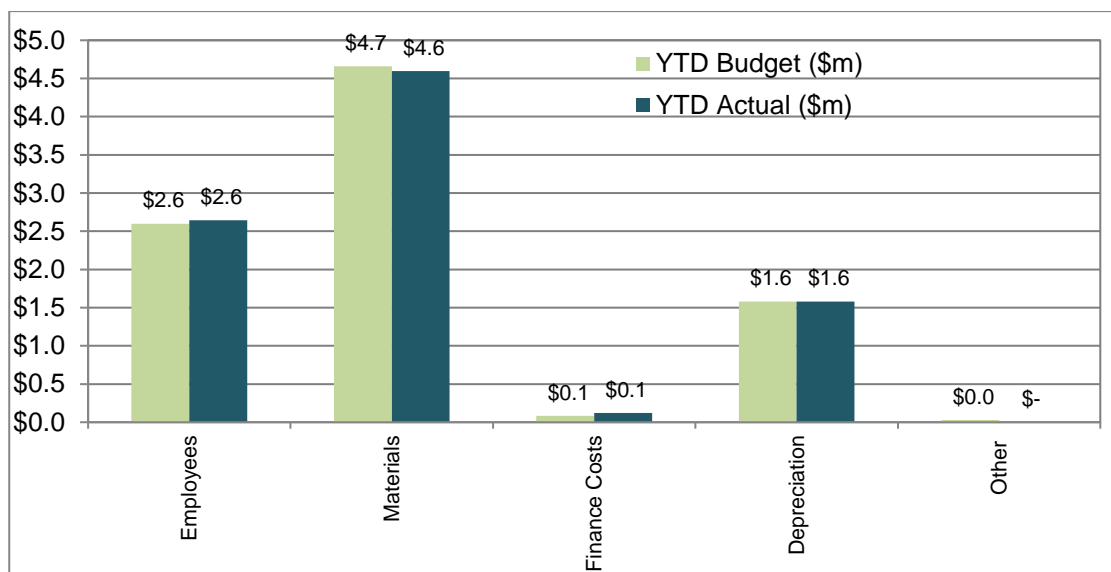
Operating Expenditure (YTD Benchmark 8.3%)

Actual operating expenditure is currently 7% (\$7.4 million) of full year budget (\$106.3 million). Detailed commentary for each expenditure category is provided below.

Category	Summary	Comments
Employee Costs	\$2.5 million (7%) of the annual budget of \$37.7 million has been expended	<ul style="list-style-type: none"> Under expenditure for permanent staff salaries and wages (\$499k) partially offset by additional spend on casual staff and external labour hire (\$71k).

Category	Summary	Comments
Materials and Services	\$3.1 million (7%) of the \$47.7 million annual budget has been expended.	<ul style="list-style-type: none"> Development Assessment legal appeals \$87k below YTD budget (0.4% or \$4k of \$1.1 million budget spent) Waste Management costs for landfill operation and waste collection \$125k below YTD budget (7% or \$769k of \$11.1 million budget spent)
Finance Costs	On track	Nil
Depreciation	On track	Nil
Other Expenses	On track	Nil

Figure 3: Operating Expenditure Position by Type



Tourism and Economic Development Investment

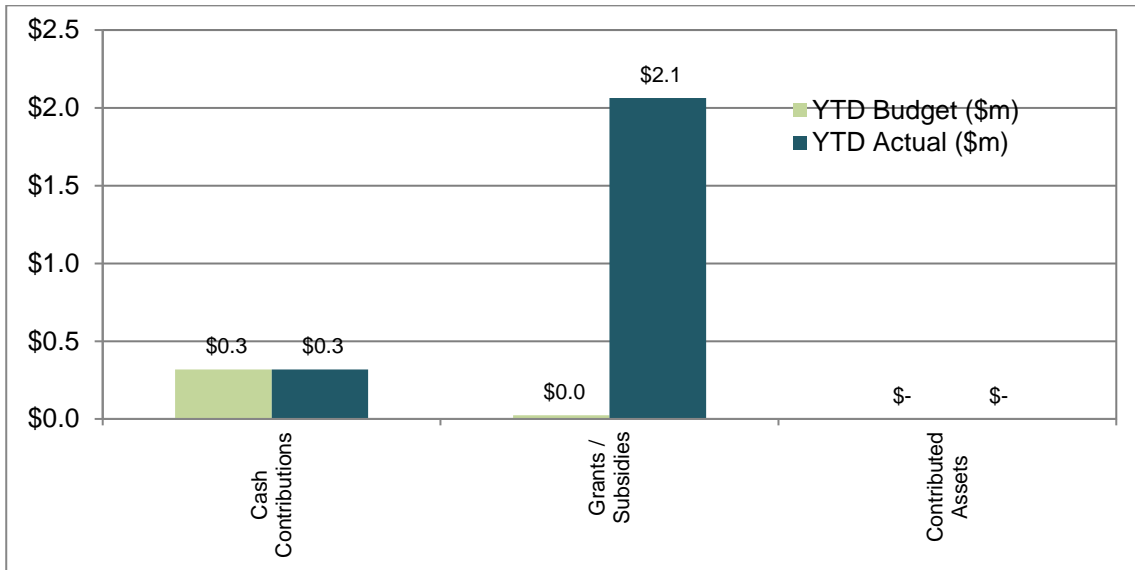
Council resolved to report on a monthly basis investment details for tourism and economic development. Expenditure as at 31 July 2021 is outlined below. The first instalment payment is due to Tourism Noosa under the funding agreement in August 2021 following the end of the rates discount period.

Expenditure	Budget \$m	YTD Budget \$m	Actual \$m
Payment to Tourism Noosa	\$2.52	\$0	\$0
Economic Development	\$0.98	\$0.06	\$0.05
Total	\$3.50	\$0.06	\$0.05

Capital Revenue

YTD capital revenue of \$2.4 million received comprises cash contributions from developers (\$318k) and capital grants (\$2.1 million). Note that the timing of capital grant receipts are generally dependent on the timing of grant conditions and also capital delivery performance, and that the timing of the receipt of developer contributions (both cash and contributed) is unpredictable.

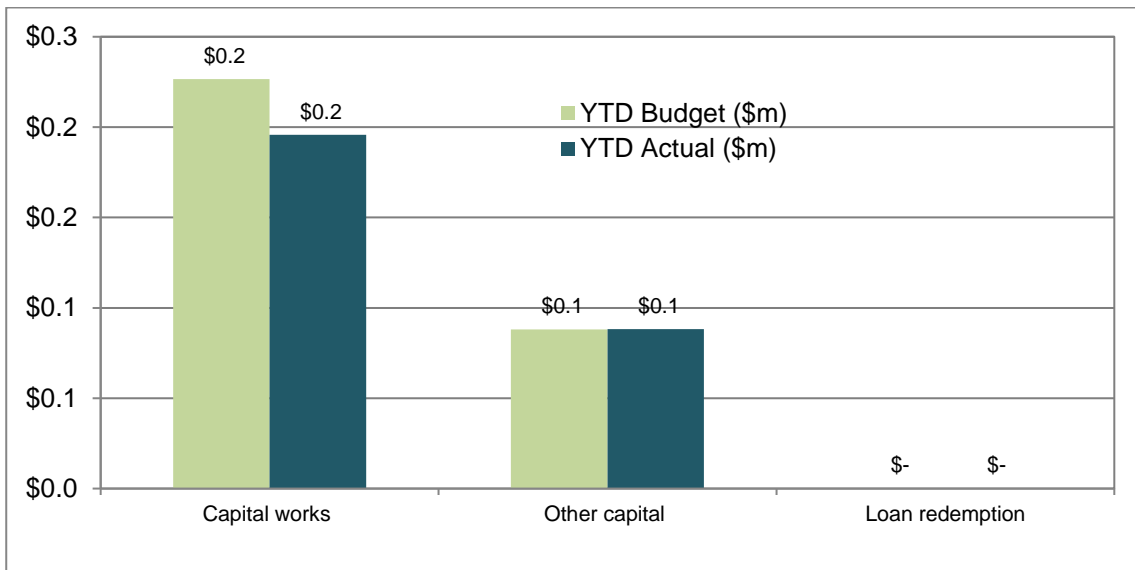
Figure 4: Capital Revenue by Type



Capital Program

Actual capital expenditure (excluding commitments) is \$284k (YTD budget \$315k). Capital carryovers included in the budget review will increase the total capital program. Detailed discussion of progress in the delivery of the capital works program is provided through a separate report by the Asset Planning Manager.

Figure 5: Capital Program Delivery Performance

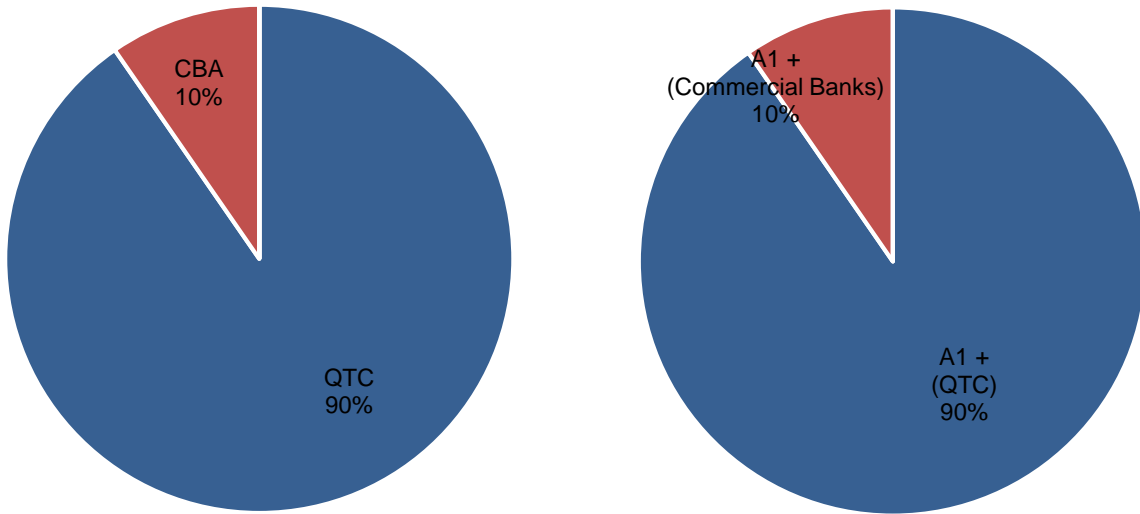


Cash Management and Investment Performance

Total cash on hand at the end of July was \$74 million. Included in this balance are funds held in trust and for restricted purposes (e.g. unexpended levy and grant funds), the prepaid financial assistance grant and unspent monies committed for funding capital projects which are underway and will likely carryover into the 2021/22 financial year.

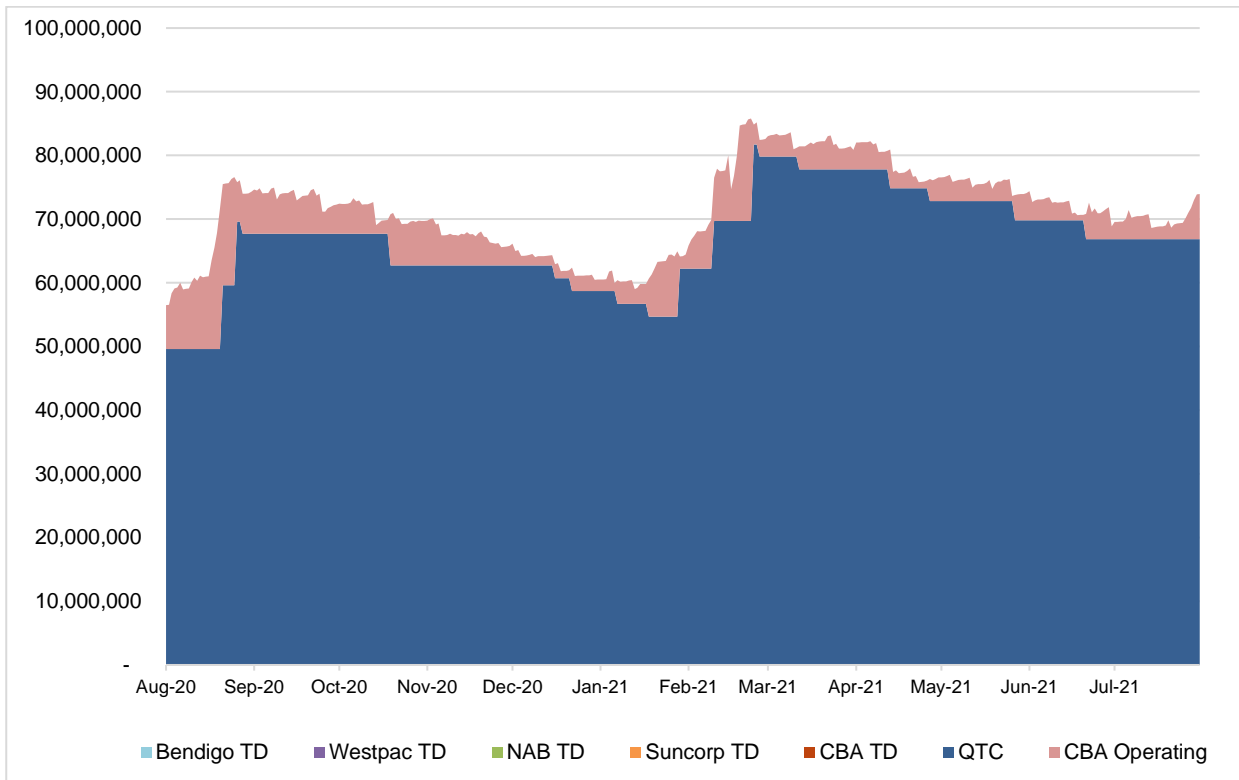
The pie charts on the following page present the mix of cash held at July 2021 by agency (graph on the left) and by credit risk rating (graph on the right). All funds have been invested in accordance with the Investment Policy and in consideration of the principles of ethical investment, preservation of capital, return on investment and counterparty thresholds

Figure 6: Closing Cash Held by Agency and Credit Rating



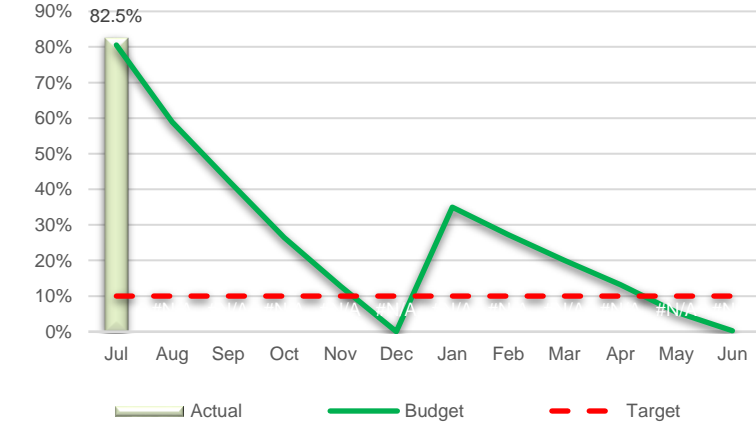
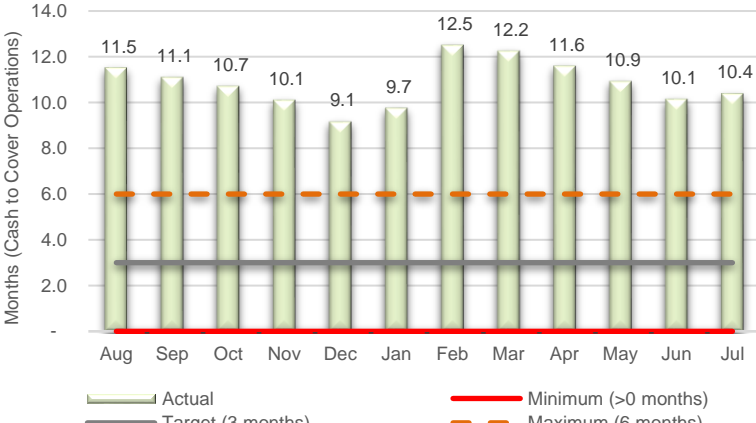
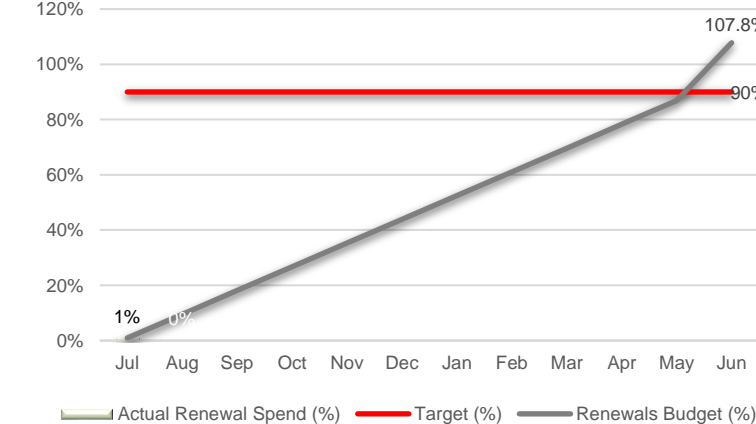
The following chart monitors the year-to-date trend on total cash and the agencies invested. The bi-annual issue of rates and levies occurred in July, which will increase cash balances from July through to August.

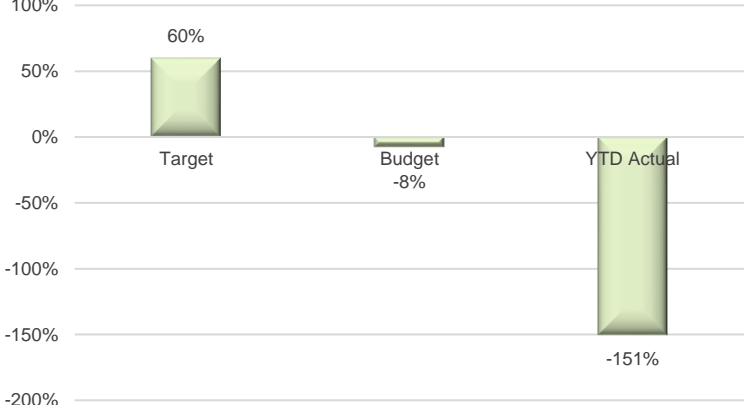
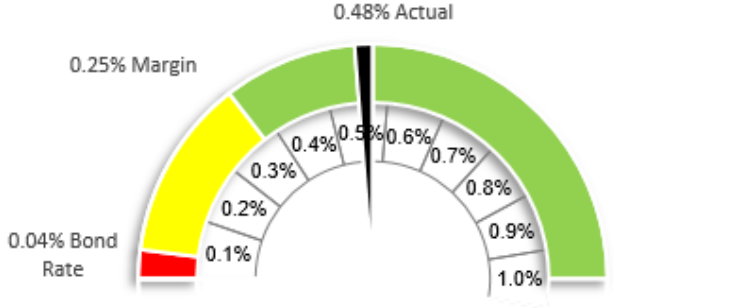
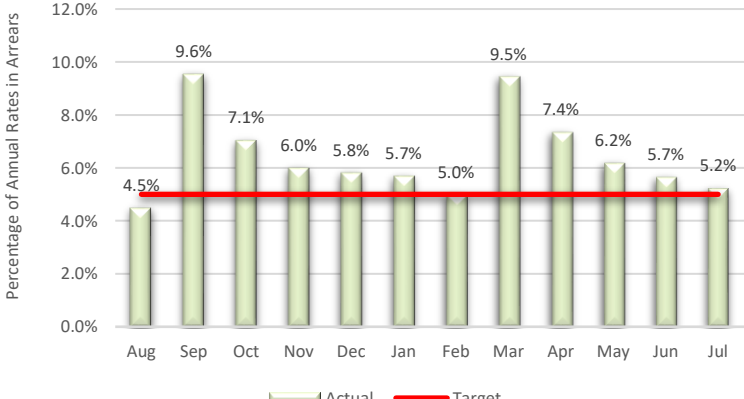
Figure 7: 12 Month Trend of Cash Invested by Agency



Measures of Financial Sustainability

The following table incorporates a set of financial sustainability indicators to further assist in managing Council financial performance. There are no current emerging risks regarding performance noting the financial year has only just commenced.

Category	Comments
<p>Operating Surplus Ratio</p>  <p>Actual Budget Target</p>	<ul style="list-style-type: none"> Intent: Identifies the extent to which revenues cover operational expenses, to ensure community equity is not degraded Target: 0 – 10% Result: 82.5% Comment: The high ratio reflects the levying of rates in July, which will degrade as expenditure occurs on operations through the financial year to 30 June 2022
<p>Cash Expense Cover</p>  <p>Actual Minimum (>0 months) Target (3 months) Maximum (6 months)</p>	<ul style="list-style-type: none"> Intent: Indicates how long council can continue paying its day-to-day expenses from cash at bank without needing additional cash flows Target: > 3 months Result: 10.4 months Comment: Whilst current cash cover remains above target, business as usual expenditure through to 30 June 2022 will degrade Council's cash holdings, albeit not below the target range of 3 – 6 months.
<p>Asset Sustainability Ratio</p>  <p>Actual Renewal Spend (%) Target (%) Renewals Budget (%)</p>	<ul style="list-style-type: none"> Intent: Measures the extent to which assets are being replaced as their condition degrades to ensure service potential is maintained Target: 90% of depreciation budget spent on renewals annually Result: In line with budget Comment: The capital program has only just commenced. It is expected that the ratio will progressively increase each month as expenditure on renewals occurs.

Category	Comments																																							
<p>Net Financial Liabilities Ratio</p>  <table border="1"> <caption>Net Financial Liabilities Ratio Data</caption> <thead> <tr> <th>Category</th> <th>Value</th> </tr> </thead> <tbody> <tr> <td>Target</td> <td>60%</td> </tr> <tr> <td>Budget</td> <td>-8%</td> </tr> <tr> <td>YTD Actual</td> <td>-151%</td> </tr> </tbody> </table>	Category	Value	Target	60%	Budget	-8%	YTD Actual	-151%	<ul style="list-style-type: none"> Intent: Outlines the level that net Council debt can be serviced by operating revenues. A ratio below zero implies that liabilities are less than cash (and other current assets) and there is adequate borrowing capacity available if needed. Target: less than 60% Result: -151% Comment: Council has low debt levels and strong cash holdings. The July rates revenue also inflates the YTD actual outcome 																															
Category	Value																																							
Target	60%																																							
Budget	-8%																																							
YTD Actual	-151%																																							
<p>Investment Return</p>  <table border="1"> <caption>Investment Return Data</caption> <thead> <tr> <th>Metric</th> <th>Value</th> </tr> </thead> <tbody> <tr> <td>Actual</td> <td>0.48%</td> </tr> <tr> <td>Margin</td> <td>0.25%</td> </tr> <tr> <td>Bond Rate</td> <td>0.04%</td> </tr> </tbody> </table>	Metric	Value	Actual	0.48%	Margin	0.25%	Bond Rate	0.04%	<ul style="list-style-type: none"> Intent: Ensure appropriate return on investment yield for cash at bank. Target: 0.25% above current Bloomberg commonwealth 10 year bond rate yield (0.04%) Result: 0.48% Comment: Regardless of the current levels of low long term bond and interest rates (due to current economic conditions), Council's investment return still remains above target 																															
Metric	Value																																							
Actual	0.48%																																							
Margin	0.25%																																							
Bond Rate	0.04%																																							
<p>Rates in Arrears</p>  <table border="1"> <caption>Rates in Arrears Data</caption> <thead> <tr> <th>Month</th> <th>Actual (%)</th> <th>Target (%)</th> </tr> </thead> <tbody> <tr><td>Aug</td><td>4.5%</td><td>5.2%</td></tr> <tr><td>Sep</td><td>9.6%</td><td>5.2%</td></tr> <tr><td>Oct</td><td>7.1%</td><td>5.2%</td></tr> <tr><td>Nov</td><td>6.0%</td><td>5.2%</td></tr> <tr><td>Dec</td><td>5.8%</td><td>5.2%</td></tr> <tr><td>Jan</td><td>5.7%</td><td>5.2%</td></tr> <tr><td>Feb</td><td>5.0%</td><td>5.2%</td></tr> <tr><td>Mar</td><td>9.5%</td><td>5.2%</td></tr> <tr><td>Apr</td><td>7.4%</td><td>5.2%</td></tr> <tr><td>May</td><td>6.2%</td><td>5.2%</td></tr> <tr><td>Jun</td><td>5.7%</td><td>5.2%</td></tr> <tr><td>Jul</td><td>5.2%</td><td>5.2%</td></tr> </tbody> </table>	Month	Actual (%)	Target (%)	Aug	4.5%	5.2%	Sep	9.6%	5.2%	Oct	7.1%	5.2%	Nov	6.0%	5.2%	Dec	5.8%	5.2%	Jan	5.7%	5.2%	Feb	5.0%	5.2%	Mar	9.5%	5.2%	Apr	7.4%	5.2%	May	6.2%	5.2%	Jun	5.7%	5.2%	Jul	5.2%	5.2%	<ul style="list-style-type: none"> Intent: Ensuring that the amount of unpaid rates remains sustainable and does not negatively impact cash flows Target: 5% industry benchmark Result: 5.2% Comment: Rates arrears are in line with performance for the previous 6 and 12 monthly cycles.
Month	Actual (%)	Target (%)																																						
Aug	4.5%	5.2%																																						
Sep	9.6%	5.2%																																						
Oct	7.1%	5.2%																																						
Nov	6.0%	5.2%																																						
Dec	5.8%	5.2%																																						
Jan	5.7%	5.2%																																						
Feb	5.0%	5.2%																																						
Mar	9.5%	5.2%																																						
Apr	7.4%	5.2%																																						
May	6.2%	5.2%																																						
Jun	5.7%	5.2%																																						
Jul	5.2%	5.2%																																						

Previous Council Consideration

Nil.

Finance

As above.

Risks & Opportunities

Council's risk register includes a number of risks that could impact on ongoing financial sustainability. Effective budget management and reporting is an important risk mitigation tool.

Consultation

External Consultation - Community & Stakeholder

Nil.

Internal Consultation

All areas of Council are consulted as part of the regular monitoring of budget performance.

Departments/Sections Consulted:

- | | | |
|--|--|---|
| <p><input checked="" type="checkbox"/> Chief Executive Officer
 Executive Officer
 Executive Support</p> | <p><input checked="" type="checkbox"/> Community Services
 Director
 Community Development
 Community Facilities
 Libraries & Galleries
 Local Laws
 Waste & Environmental Health</p> | <p><input checked="" type="checkbox"/> Corporate Services
 X Director
 X Financial Services
 ICT
 Procurement & Fleet
 Property
 Revenue Services</p> |
| <p><input checked="" type="checkbox"/> Executive Services
 Director
 Community Engagement
 Customer Service
 Governance
 People and Culture</p> | <p><input checked="" type="checkbox"/> Environment & Sustainable Development
 Director
 Building & Plumbing Services
 Development Assessment
 Economic Development
 Environmental Services
 Strategic Land Use Planning</p> | <p><input checked="" type="checkbox"/> Infrastructure Services
 Director
 Asset Management
 Buildings and Facilities
 Civil Operations
 Disaster Management
 Infrastructure Planning,
 Design and Delivery</p> |

Noosa Council**ATTACHMENT 1****Statement of Income and Expenditure**

For the Year Ended 30 June 2022

As at 31 July 2021

	Current Budget 2022 (\$'000)	Current Budget YTD (\$'000)	Actual YTD (\$'000)	Variance YTD (\$'000)	Annual Budget %
Profit and Loss Statement					
Revenue					
Recurrent Revenue					
Rates, levies and charges	74,591	38,334	38,893	359	52%
Fees and charges	7,185	1,011	1,157	146	16%
Interest received	670	22	30	8	5%
Sale of Goods and major services	10,224	730	975	245	10%
Sale of contract and recoverable works	23	-	0	0	0%
Rental & lease income	1,885	151	163	12	9%
Other income	974	73	93	20	10%
Grants, subsidies, contributions and donations	5,432	688	887	199	16%
Unitywater Distributions	5,650	-	-	-	0%
	106,634	41,009	41,998	989	39%
Expenses					
Recurrent Expenses					
Employee benefits	37,895	2,814	2,505	309	7%
Materials and services	47,893	3,442	3,125	318	7%
Finance costs	1,114	84	87	(3)	8%
Depreciation	19,589	1,632	1,632	-	8%
Other expenses	233	6	7	(1)	3%
	106,325	7,979	7,357	622	7%
Operating Result	309	33,031	34,642	1,611	

Summary of Capital Expenditure and Funding**Capital Funding**

Capital cash contributions and infrastructure charges	1,397	318	318	-	23%
Contributed assets	1,500	-	-	-	0%
Capital grants and subsidies	20,562	24	2,064	2,040	10%
Cash / revenue	22,578	(27)	(2,097)	(2,070)	-9%
New loan borrowings	2,360	-	-	-	0%
Other capital revenue	-	-	-	-	0%
Total Capital Funding	48,397	315	284	(30)	

Capital Expenditure

Contributed assets	1,500	-	-	-	0%
Capital works - constructed assets	42,005	227	196	(31)	0%
Capital works - other capital	3,595	88	88	0	2%
Loan redemption	1,297	-	-	-	0%
Other capital expenses	-	-	-	-	0%
Total Capital Expenditure	48,397	315	284	(30)	

Noosa Council
Statement of Financial Position
For the Year Ended 30 June 2021
As at 31 July 2021

ATTACHMENT 2

	2022 Year End Forecast (\$'000)	2022 YTD (\$'000)	2021 (\$'000)
Current Assets			
Cash and cash equivalents	53,042	74,055	68,895
Trade and other receivables	10,087	41,484	5,502
Inventories	181	171	167
Contract Assets	-	27	27
Other current assets	2,912	4,299	4,946
	<u>66,222</u>	<u>120,035</u>	<u>79,536</u>
Non Current Assets held for sale	-	-	-
Total Current Assets	<u>66,222</u>	<u>120,035</u>	<u>79,536</u>
Non Current Assets			
Trade and other receivables	49,593	49,593	49,593
Other non current Assets	-	-	-
Investments	88,040	88,040	88,040
Investment property	3,000	3,000	3,000
Property, plant and equipment	1,003,268	952,208	953,514
Right of Use Assets	161	161	161
Intangible assets	8,059	8,006	8,049
Total Non Current Assets	<u>1,152,120</u>	<u>1,101,007</u>	<u>1,102,356</u>
Total Assets	<u>1,218,342</u>	<u>1,221,042</u>	<u>1,181,892</u>
Current Liabilities			
Trade and other payables	7,018	14,589	10,434
Contract Liabilities	-	1,568	1,568
Borrowings	848	1,000	955
Lease Liabilities	-	54	54
Provisions	7,582	2,601	5,067
Other	4,780	1,175	782
Total Current Liabilities	<u>20,228</u>	<u>20,986</u>	<u>18,859</u>
Non Current Liabilities			
Borrowings	21,989	20,258	20,258
Lease Liabilities	110	110	110
Provisions	15,307	15,399	15,399
Total Non Current Liabilities	<u>37,406</u>	<u>35,767</u>	<u>35,767</u>
Total Liabilities	<u>57,634</u>	<u>56,753</u>	<u>54,626</u>
Net Community Assets	<u>1,160,708</u>	<u>1,164,289</u>	<u>1,127,266</u>
Community Equity			
Asset Revaluation Surplus	121,483	109,584	109,584
Retained Surplus / (Deficiency)	-	-	-
Shire Capital	1,039,225	1,003,273	998,575
Current Year Net Earnings	-	51,432	19,107
Total Community Equity	<u>1,160,708</u>	<u>1,164,289</u>	<u>1,127,266</u>

Noosa Council

ATTACHMENT 3

Statement of Cash Flows

For the Year Ended 30 June 2021

As at 31 July 2021

	Current Budget	Actual Full Year Interim	Actual Full Year
	2022	2022	2021
	(\$'000)	(\$'000)	(\$'000)
Cash flows from operating activities			
Cash Flows from Operating Activities			
Receipts from Customers	92,418	6,367	93,975
Payments to Suppliers and Employees	(85,893)	(4,381)	(84,528)
	6,525	1,986	9,447
Receipts:			
Investment and Interest Revenue Received	3,269	30	3,401
Rental Income	1,875	163	1,365
Non Capital Grants and Contributions	5,405	887	6,085
Income Tax Equivalent Received	1,200	-	1,450
Income from Equity Investments	1,850	-	1,600
Payments:			
Borrowing Costs	-	-	(2,499)
Interest Expense	(516)	(4)	(131)
Net Cash Inflow/(Outflow) from Operating Activities	19,608	3,063	20,719
Cash Flows from Investing Activities			
Receipts:			
Proceeds of Sale of Property, Plant and Equipment	-	-	217
Grants, Subsidies, Contributions and Donations	21,959	2,381	13,679
Payments:			
Payments of Property, Plant and Equipment	(44,840)	(249)	(22,721)
Payments for Intangible Assets	(760)	(35)	(1,385)
Net Movement in Loans and Advances	-	-	125
Net Cash Inflow/(Outflow) from Investing Activities	(23,641)	2,097	(10,085)
Cash Flows from Financing Activities			
Receipts:			
Proceeds from Borrowings	2,360	-	2,500
Payments:			
Repayment of Borrowings	(736)	-	(1,263)
Net Cash Inflow/(Outflow) from Financing Activities	1,624	-	1,237
Net Increase/(Decrease) in Cash and Cash Equivalents held	(2,409)	5,160	11,871
Cash and Cash Equivalents at the beginning of the reporting period	55,451	68,894	57,023
Cash and Cash Equivalents at the end of the reporting period	53,042	74,055	68,894

Noosa Council**ATTACHMENT 4****Summary of Key Materials and Services Expenditure**

For the Year Ended 30 June 2022

As at 31 July 2021

	Current Budget 2022 (\$'000)	Current Budget YTD (\$'000)	Actual YTD (\$'000)	Variance YTD (\$'000)	Annual Budget %
Materials and services					
Advertising and Marketing	224	19	5	14	2%
Administration Supplies and Consumables	745	46	41	5	5%
Audit Expenditure	174	-	-	-	0%
Communications and IT	684	56	42	14	6%
Commission Paid	1,079	88	95	(7)	9%
Consultancy Services	1,166	63	47	16	4%
Contract Services	21,891	1,368	1,210	158	6%
Contributions, Donations, Sponsorship and Prizes	3,471	1	-	1	0%
Electricity	1,729	128	132	(4)	8%
Internal Fleet Costs and External Plant Hire	1,668	140	134	6	8%
Grants Paid to Community Organisations	1,920	222	222	-	12%
Insurance	690	373	393	(21)	57%
Legal Expenses	1,272	91	(4)	96	0%
Operating Leases and Rentals	292	72	60	11	21%
Software and Maintenance	2,166	208	208	(0)	10%
Subscriptions and Registrations	291	160	153	7	53%
Waste Levy Payments	1,460	122	122	(1)	8%
Water and Sewerage Charges	1,084	79	65	14	6%
All Other Materials and Services	5,687	207	199	7	4%
	47,693	3,442	3,125	316	7%

11 UPDATE ON COASTAL HAZARDS ADAPTATION PLAN (CHAP)

Author Chief Executive Officer, Brett de Chastel
CEO's Office

Index ECM/ Subject/ Climate Change

Attachments Nil

EXECUTIVE SUMMARY

Not applicable.

RECOMMENDATION

That Council note the report by the Chief Executive Officer to the General Committee Meeting dated 16 August 2021 and note progress on the Coastal Hazards Adaptation Plan (CHAP) community engagement process.

REPORT

The purpose of this report is to provide Council with an update on the Coastal Hazards Adaptation Plan (CHAP). This issue has not been before Council since January 2021 when Council approved the draft CHAP for the purpose of undertaking community consultation. It is opportune to provide Council with an update in relation to this matter.

Further, the CEO is aware that several Councillors have potential conflict of interest issues associated with this matter. This update report being considered by Council at this time will provide an opportunity for those matters to be addressed prior to the Council considering a further draft of the CHAP itself at a future meeting.

3. CHAP Public Consultation

Following the Council decision in January 2021 to undertake community consultation in relation to the draft CHAP, an initial 4 week consultation period was undertaken commencing on 25 January 2021. Following feedback and requests from the community, this consultation period was extended for a further two weeks concluding on 8 March 2021.

During the extended community consultation period, Council received approximately 250 responses. These are still being assessed by staff in detail and will be reported to Council in due course.

Many of the written submissions contained quite a lot of detail and raised issues for further consideration. The CEO in consultation with the Mayor and Deputy Mayor established a CHAP Roundtable to explore these issues in more detail.

The purpose of the CHAP Roundtable was twofold i.e.

- (i) to enable Council to better understand issues raised during the consultation process; and
- (ii) to explore potential solutions in relation to the draft CHAP.

The CHAP Roundtable is not a decision-making forum. It is designed to assist Council in learning more about the issues raised and discuss potential solutions.

As Council would be aware, funding for the CHAP process has been provided by the State government via the Local Government Association of Queensland (LGAQ). Most coastal councils in Queensland are or have been working through similar processes. There are timeframes associated with the completion of the CHAP process under the funding arrangements. The CEO and staff have been able to negotiate an extension of that time until 30 November 2021.

The CHAP Roundtable has held 4 meetings to date with a further meeting scheduled under the Charter for 20 August 2021. Membership of the CHAP Roundtable comprises:

- Mayor – Noosa Council (Chairperson)
- Deputy Mayor – Noosa Council
- Representative from the Eastern Beaches Protection Association
- Representative from the Hastings Street Association
- Representative from the Noosa North Shore Residents Association
- Representative from the Noosaville Business Association
- Representative from the Peregian Family & Friends Association
- Representative from the Peregian Beach Community Association
- Representative from the Eastern Beaches Bushcare Collaborative

The CHAP Roundtable is also supported by Council staff.

This report is not intended to provide an analysis of submissions or issues raised during the community consultation process or the additional feedback through the Roundtable process. That will occur as part of a future report to Council outlining in detail, the process to date, the issues raised and identifying proposed changes to the draft CHAP as a result of the consultation process. That future report will also potentially identify that further consultation may be required as a result of proposed changes to the draft CHAP.

4. Councillor Conflicts of Interest

As Councillors would be aware, a number of conflicts of interest have been declared in this matter previously when the issue was considered in January 2021. With submissions / representations being made by members of the public, it is also possible that other conflict of interest issues are arising.

Providing this report at this time provides the Councillors with an opportunity to declare and manage their conflict of interest provisions through this Council meeting and have those matters settled before the detailed report examining the draft CHAP comes before Council for consideration at a future meeting.

As always, my advice to Council is that there is nothing wrong with conflicts of interest arising. As members of the community, it is inevitable that conflicts of interest do arise for Councillors. The key is to declare and manage them appropriately.

Previous Council Consideration

Ordinary Meeting Minutes, 21 January 2021, Item 3, Page 7

That Council note the report by the Principal Strategic Planner and Program Coordinator Climate Change Adaptation to the General Committee Meeting dated 18 January 2021 and

- A. *Approve the draft Coastal Hazards Adaptation Plan and supporting information for the purpose of community consultation, as provided in Attachments 1 - 4;*
- B. *Approve the Community Engagement and Communications Plan, as provided in Attachment 5; and*

- C. Note that updates have been made to the coastal hazard mapping of erosion for beachfront areas between Peregrin Beach and Sunshine Beach and that this updated mapping has been made available to the public through Council's online mapping via Council's website.

Ordinary Meeting Minutes, 18 July 2019, Item 2, Page 17

That Council note the report by the Program Coordinator Climate Change Adaptation to the Planning & Environment Committee Meeting dated 9 July 2019 and:

- A Endorse the Coastal Hazards Mapping Refinement report provided in Attachment 1, including the methodologies contained therein, for the purposes of completing the coastal hazards adaptation plan, informing land use planning, and capital works planning, design and delivery; and
- B. Note that any associated mapping outputs developed using these methodologies will be reviewed and updated periodically as required in response to new relevant information, legislative requirements or climate change projections in accordance with Council's Climate Change Response Policy 2017.

Finance

The CHAP process is being funded by the State Government via LGAQ. At this stage, our Council has been given until to 30 November 2021 to finalise this process.

Risks & Opportunities

This report is an opportunity to update Councillors on progress with the consultation process and to enable Councillors to consider any conflict of interest issues in relation to the CHAP.

Consultation

External Consultation - Community & Stakeholder

Council is continuing to engage with the CHAP Roundtable as outlined in this report.

Internal Consultation

Acting Director of Environment and Sustainable Development
Principal Strategic Planner
Program Coordinator Climate Change Adaptation

Departments/Sections Consulted:

<input checked="" type="checkbox"/> Chief Executive Officer Executive Support	<input type="checkbox"/> Community Services Director Community Development Community Facilities Libraries & Galleries Local Laws Waste & Environmental Health	<input type="checkbox"/> Corporate Services Director Financial Services Fleet ICT Procurement Property Revenue Services
<input type="checkbox"/> Executive Services Director Community Engagement Customer Service Governance People and Culture	<input checked="" type="checkbox"/> Environment & Sustainable Development Director Building & Plumbing Services Development Assessment Economic Development Environmental Services X Strategic Land Use Planning	<input type="checkbox"/> Infrastructure Services Director Asset Management Buildings and Facilities Civil Operations Disaster Management Infrastructure Planning, Design and Delivery

12 YEAR IN REVIEW – 2020-21

Author Chief Executive Officer, Brett de Chastel
CEO's Office

Index ECM/ Subject/ Corporate Planning

Attachments Nil

EXECUTIVE SUMMARY

This report details key issues that Council has dealt with during the 2020/21 financial year in the context of our five Corporate Plan themes.

Once again, it has been an incredibly busy and productive twelve months in working towards our Corporate Plan goals. The scale, scope and diversity of subject matter addressed by Council during the last 12 months speaks for itself.

In addition to the demands of “business-as-usual” Council has successfully dealt with the challenges of ongoing disaster response and recovery for bushfires and the Coronavirus COVID-19 pandemic. In my 30+ years of local government experience, there is no doubt that this has been one of the most challenging 12 months any of us have experienced.

Council could not have achieved so much without the effort of our staff who have gone “above and beyond” to deliver services to our community and I would like to take the opportunity to recognise the great work by our Mayor, Councillors and our incredible staff during 2020/21.

RECOMMENDATION

That Council note the report by the Chief Executive Officer to the General Committee Meeting dated 16 August 2021 providing a review of Council's progress in the 2020/21 financial year towards achieving the five key focus areas set out in Council's Corporate Plan and thank Council staff for their efforts in the last twelve months to progress so many significant projects and providing outstanding service to our community.

REPORT

Pursuant to the Local Government Act, the CEO is required to provide Council with an annual report identifying the progress made towards the achievement of Council's long term objectives as set out in the Corporate Plan. Even if this was not a statutory requirement, it would still be a useful process to review progress in a financial year. This report covers the 2020/21 financial year.

This report is designed to look at longer term progress at a Corporate Plan level. It provides an opportunity to pause from the day to day minutia and to consider what we have achieved in the last 12 months as we work towards our vision.

Our current Corporate Plan was adopted in early 2017 following a significant process to develop our long term vision, 20 year goals and 5-year key focus areas. An update was undertaken in 2018. We have operated under that version of the Corporate Plan for the 2020/21 financial year.

The Corporate Plan sets out five key themes, namely:

1. The Noosa Environment
2. The Noosa Community


- 3. The Noosa Economy
- 4. Long-Term planning for Noosa Shire
- 5. Excellence as a Council

This review of the last 12 months will be made against these five themes as well as the priorities in the 2020/21 Operational Plan.


A review of the Corporate Plan was scheduled to commence in 2020/21 but it is proposed to postpone this until early 2022. The reason for this is that as CEO, I announced my retirement and it would be appropriate for the incoming CEO to develop the new plan in conjunction with the Council and then be responsible for implementing it.

2020/21 – A YEAR IN REVIEW


Top 10 Highlights of 2020/21
(in no particular order)




Supporting our community during the COVID-19 pandemic through various lockdowns and subsequent recovery phases. This included new events like the Christmas convoy to bring cheer to our community.



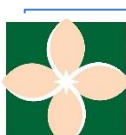
Commencement of the long awaited Tewantin by-pass with construction of the \$9M first stage beginning at the Beckmans Road/Cooroy Noosa Road intersection.



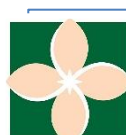
Council attracted over \$23M in funding commitments from the State and Federal Governments for our region for a range of infrastructure and programs that support our community.



Establishment of the Noosa River Stakeholder Advisory Committee to provide Council and Marine Safety Queensland with advice on priorities for the Noosa River.



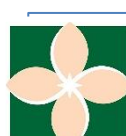
Adopting the new Noosa Planning Scheme and working through its implementation.



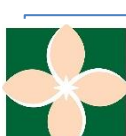
Commencement of construction of the Hinterland Adventure Playground - a signature project for Cooroy and the Hinterland area.



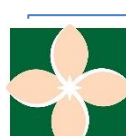
Our Pregian Beach Digital Hub attracted over \$2M in government funding to develop Fire Tech - an innovative program to advance the use of cutting edge technology in preventing, detecting and fighting bushfires.



Completion of major infrastructure projects including the Orealla Bridge at Sunrise Beach and the new roundabout at Hilton Terrace, Tewantin.



Council undertook a restructure of our existing debt of approximately \$22M to take advantage of lower interest rates providing a saving to our ratepayers.



Introducing a new online portal called "Open Council" to make our Council more transparent.

1.1 Corporate Plan Theme 1: The Noosa Environment

“Our environment is protected and enhanced and is valued by the community”

Key achievements as we work towards our long term goal include:

Specific Operational Plan Priorities

- The Noosa Environment Strategy was adopted by Council in 2019 and implementation is well underway. The first report on progress on implementation actions was provided to Council in September 2020.
- Council developed a draft Climate Change Response Plan and community consultation was undertaken in relation to that plan. The final plan is proposed to be considered for adoption by Council in August 2021.
- Council established, in conjunction with Marine Safety Queensland (MSQ) the Noosa River Stakeholder Advisory Committee. This committee has broad representation across the various stakeholder groups for the Noosa River and is providing advice to both Council and MSQ on river management issues.
- Council entered into a new 4 year Partnership Agreement with the Noosa Biosphere Reserve Foundation. A project that came to fruition in 2020/21 was the NBRF initiated project to develop a new master plan for the hinterland tracks and trails. This has resulted in initial funding of \$1.6M from the State government to initiate its implementation with a focus on Pomona/Cooran.
- Council worked with key partners to continue to transition the Yurol and Ringtail forestry areas to National Park. The first 350 ha has been dedicated as National Park and final harvesting of pine and hardwood forests is ahead of schedule. Tree planting at Ringtail has already occurred via community tree planting days with over 25,000 trees planted. Negotiations are also underway with a large not for profit organisation to join the project and undertake major restoration works.
- Council has continued to reduce its carbon footprint while aiming to achieve a zero net carbon emissions by 2026. This including installing more solar panels on Council facilities.
- The three-year partnership between Noosa Council and The Nature Conservancy continues with the aim of starting to restore the lost oyster habitat that once formed the basis of the Noosa River ecosystem ultimately improving biodiversity in the river. Engineering and bathymetric work is complete.



Other Initiatives to enable Council to achieve its goal for this theme

- Council continued to provide a Land for Wildlife incentive scheme providing free trees, training, and contractor support to eligible properties. There are currently 360 Land for Wildlife members with a total of 513 separate land parcels in this valuable voluntary conservation program.
- Through the Environment Levy, Council purchased a significant parcel of land at Lake Flat Road, Boreen Point for conservation. The 100 hectare property contains important wetlands and koala habitat.
- Council adopted the Noosa Bushland Reserve Strategic Management Plan and the Noosa Bushland Reserve Strategic Fire Management Plan. These two plans outline how we will better manage our bushland reserves and in particular, how we will manage fire risk in our Council bushland reserves.

- Council continued to support the Noosa Biosphere Reserve Foundation which is continuing to work closely with the community in developing signature projects that will maintain the balance between people and the environment. NBRF continues to identify projects and seek funding that are consistent with its objectives.
- The Noosa River catchment maintained its A- rating in the 2020 Healthy Land and Water Report Card, with the river also scoring a five-star economic and social benefit rating.
- Council commenced work on a new Waste Strategy to guide responsible waste management over the long term. Eleven additional methane extraction wells were installed in March 2021 and further capping works are being undertaken to any methane escaping from the site. Options are being explored to utilise methane for power generation on site.
- Council supported Climate Week in March 2021 with over 20 events being held throughout the shire.

1.2 Corporate Plan Theme 2: The Noosa Community

“Our community is connected, safe and happy and able to meet their potential”

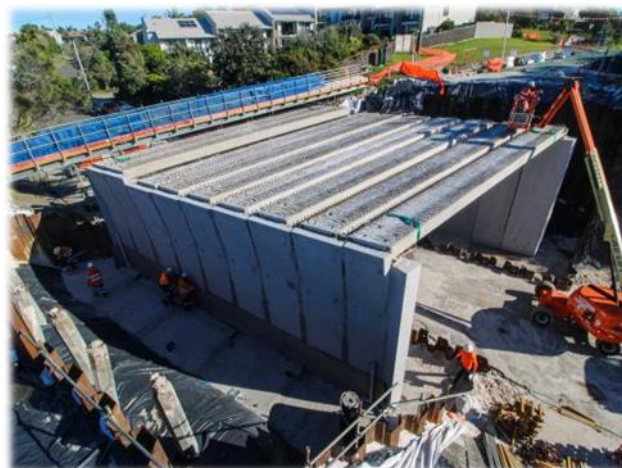
Key achievements as we work towards our long term goal include:

Specific Operational Plan Priorities

- Council continued implementation of Council’s Social Strategy including the Cultural Plan, Sport and Active Recreation Plan and Health and Wellbeing Plan. Council endorsed a 2020/21 Action Plan to progress implementation of the Cultural Plan.
- Our Community Facilities (Noosa Aquatic Centre, Noosa Leisure Centre and The J) had difficult trading conditions due to closures associated with the pandemic. Nevertheless, while open, they continued to play an important role in the social fabric of our community and have performed well given the COVID-19 context.
- Planning approval was obtained and tenders let for the construction of the Hinterland Adventure Playground at Cooroy. Construction has started with the new all abilities playground scheduled to open by the end of 2021.
- Council sourced funding and assisted with the construction of additional crisis housing as part of the Shine Housing project.
- A consultant was engaged to investigate the needs and opportunities for a new Regional Art Gallery including an examination of other successful regional galleries. This work is part of a long term strategy to establish a new Regional Art Gallery for Noosa.
- Council researched the best options for the replacement of our aging mobile library truck. A new service model has been adopted that will provide more options for our community to access library resources from locations other than Council’s two permanent libraries. The tender has been let for the new mobile Library which will come into operation in 2021/22.
- Master Plans for the Noosa District Sports Complex and the Cooroy Sports Complex were adopted by Council last year and implementation is now underway. New lighting was installed at the Noosa District complex and detailed design for internal roads completed and concept plans for the well-being hub have been developed.



- Major investment in our Road network continued comprising a \$4.6M reseal program including the reseal of Maple Street, Cooroy and the Reef Street/Eenie Creek Road roundabout. Council also continued its refurbishment and upgrade of major bridges throughout the shire including the Orealla Bridge at Sunrise Beach on David Low Way.
- Construction on Stage 3 of the Rufous Street, Peregian development commenced. The new carpark was completed in 2019 but the construction of the new Peregian Beach Community House was delayed as a result of the collapse of the initial primary contractor. In 2020/21, a new tender was let and construction is now underway.



Other Initiatives to enable Council to achieve its goal for this theme

- Council resolved to make changes to its planning scheme and to update the Noosa Council Housing Needs Assessment. This is in response to the housing crisis in Noosa caused by significant demand for housing from interstate migration. This high demand has led to increases in weekly rental and prices impacting on housing affordability for locals including key workers.
- Due to Covid 19 resulting in the cancellation of traditional school leaver celebrations on the Gold Coast, “schoolies” chose to come to Noosa in large numbers. Working co-operatively with the Police/Ambulance, Hastings Street Association, Tourism Noosa and the Red Frog Organisation, Council helped co-ordinate a safe venue on Noosa Main Beach with support services and clean up.
- Continuation of our disability compliant program for bus stops with the program now over 90% complete. This program has had 50/50 funding from the State Government.
- Council employed a new Community Development Officer to assist our community to recover from the 2019 bushfire events in Peregian, Cooroibah and Noosa North Shore. Using funding provided by other levels of government, Council has managed a range of projects to improve disaster management capacity and community resilience. Council also organised one year anniversary events at Peregian, Cooroibah and the Noosa North Shore.
- Council determined to introduce its own bushfire management capacity with a particular focus on having in-house staff trained to manage cool weather burns of Council bushland reserves to reduce long term fire risks.
- Council supported the community through the ongoing COVID-19 pandemic. Key measures included increasing health and hygiene measures in public spaces, providing COVID safe information and advice to businesses and community organisations and supporting social service organisations. Like other organisations, Council also had to manage and respond to various lockdowns and operating its facilities in accordance with the relevant COVID safe rules.
- Council provided significant support to the Kin Kin and broader hinterland communities regarding significant concerns in relation to the impact on residential amenity from the operation of the Kin Kin Quarry. This included working with the community to gather evidence for a potential court case and providing an “on the ground” liaison officer to provide community support.
- Council continues to collaborate and partner with Kabi Kabi Traditional Custodians on a range of initiatives. In particular, Council has worked closely with Greenfleet, Landcare and the Kabi Kabi Corporation on an opportunity for the Kabi Kabi to become involved in the Yurol Ringtail Environmental project. This has resulted in an Indigenous Land Use Agreement for this project being agreed to between the Kabi Kabi and Greenfleet.

- Council delivered a \$24M capital program which included a range of projects that support our community. These included an upgrade of the Tewantin netball courts, renewal of the Peregian Beach boardwalk and refurbishment of public toilets, park shelters etc. About 25 community projects were delivered from funding received from the State Government under the Unite and Recovery program.



- Council also received an extra \$1M from the Local Roads Community Infrastructure grant program and resurfacing and sealing works were undertaken in Ely Street Noosaville, Tinbeerwah Road, Tinbeerwah and David Low Way, Peregian Beach.
- Council continued to support the Flight Path Forum community organisation in its opposition to changes to the Sunshine Coast Airport flight paths which impact on the Noosa community.
- Council continued to support community organisations with training to remain sustainable and manage current issues. Workshops and webinars covered grant writing, workplace health & safety and meeting legal and financial obligations.
- Council continued to provide its community grant program supporting our community groups. During 2020/21, we provided \$747,936 in community grants to 123 recipients to support projects, acquisition of equipment or events. Council staff also facilitated a number of evening information sessions for community organisations to help improve their governance and grant writing skills. Details of the grant categories and amounts are set out below:

Grant Type	Number of Recipients	Total grant value
Community Projects	35	\$225,971
RADF	14	\$59,322
Alliance Agreements	10	\$82,853
Emergency Alliance Agreements	2	\$22,289
Halls and Community Centres	10	\$83,028
Festive Season Events	3	\$12,736
Signature Events	4	\$20,495
Sports Fields	11	\$172,823
Water Rebates**	34	\$68,419
Total	123	\$747,936

**plus community groups whose Water Rebates were subsidised through alternate funding.

1.3 Corporate Plan Theme 3: The Noosa Economy

“Our economy is diverse and resilient”

Key achievements as we work towards our long term goal include:

Specific Operational Plan Priorities

- Council continued to successfully implement its Local Economic Plan (LEP) in partnership with local businesses, government agencies and key industry groups. The sharp downturn in the economy following the onset of COVID in 2020 was followed by a steady recovery, particularly for the tourism accommodation sector as Australians holidayed at home due to the absence of international travel. However, not all sectors of the economy shared in that recovery with many businesses continuing to face difficult trading conditions.
- The Local Economic Plan review is well underway with background research complete and consultation with the Business Roundtable. An Economic Strategy 2021 Discussion Paper has been released for comment and the new Economic Strategy will be finalised in late 2021. This is an important strategic directions policy that will help guide the development of the Noosa economy in the post-COVID environment.
- Council entered into a Memorandum of Understanding with the University of the Sunshine Coast. This provides the Council and USC with a framework to work on projects, undertake joint research and provide work experience for University students.
- The Peregian Digital Hub, in its third year of operation, is now home to more than 50 technology specialists and is building a strong network of digital sector sub-groups, with membership exceeding 1,000 digital marketers, coders, screen and music producers. The Digital Hub is using more than \$2M in government grants to establish the FireTech Living Lab program which will establish Noosa as the centre of excellence for fire technology development and testing.
- The Noosa Education and Training Alliance (NETA) has expanded and is progressing projects that include education & industry pathways and the establishment of a Future Skills Learning Hub.
- Plans have been finalised to remodel the existing Peregian Community House as the next stage of the Digital Hub. Funding from the FireTech grant will support additional high tech fitout of that area. Construction will commence in 2021/22.

Other Initiatives to enable Council to achieve its goal for this theme

- Noosa Council worked with local businesses through the Business Roundtable to provide targeted economic development support through the COVID-19 pandemic, both in the response and recovery phases. This was a major focus in the 12 month period.
- Council COVID-19 support for the local economy and businesses included:
 - Working with the Business Roundtable with representatives from local business associations, State and Federal Government agencies and other key stakeholders. The group provided a forum for business support, advocacy and the distribution of COVID safe information for local businesses.
 - Providing a subsidised Business Support Panel which offered mentoring and free specialist business advice to affected businesses.
 - Implementing a 9-point Business Recovery Framework to drive the post COVID economic recovery.
 - Providing fee relief to businesses and organisations and reducing payment terms to 7 days for local suppliers.

- Council's COVID-19 support, including subsidised professional services panel and a partnership with Business Mentors Noosa, was valued at \$43,641
- The Economic Grants program was impacted by the uncertainty of COVID restrictions and lockdowns. Council did provide \$10,000 for a range of projects that support the local economy. 2020/21 recipients included the Hastings Street Association, Cooroy Chamber of Commerce and Woman by Abby Rose.
- Council improved communications with the business community via a direct bi-monthly Economic Development e-newsletter. Council's business webpages were updated to provide a one-stop portal for local businesses including a business events calendar, grants information, Federal and State government support programs and local economic data and statistics.
- The Economic Development team provided support to businesses and associations including one-on-one meetings to better help businesses navigate Council functions and requirements and providing guidance on strategic planning and the development of business plans. Council also welcomed the establishment of the Pomona Chamber of Commerce.

1.4 Corporate Plan Theme 4: Long term planning for Noosa Shire

"Noosa Shire is well managed and sustainable"

Key achievements as we work towards our long term goal include:

Specific Operational Plan Priorities

- The new Noosa Plan was adopted by Council at a July 2020 Special Meeting and commenced on 31 July 2020. The Council has already made some administrative amendments to the planning scheme and is working to ensure compliance with the Ministerial conditions associated with the scheme adoption.
- The Council's Draft Coastal Hazard Adaptation Plan (CHAP) was published for community feedback. Further work is being done on community engagement via a roundtable with the draft CHAP to be presented to a future Council meeting.
- Council is seeking the necessary approvals to implement the Noosa Spit Shoreline Erosion Management Plan which is a detailed study of the erosion occurring on Noosa Spit because of river movement, tide and boat wash. Funding has been allocated in Council's budgets to undertake planning and construction works identified in the SEMP.
- Council had formed a working group to guide the Revenue Diversification Project. The working group was investigating options to broaden Council's revenue streams to reduce where possible the reliance on general rate increases to fund service delivery. Due to the ongoing impact of planning for COVID response on key staff, this initiative is on hold but will be revisited once we have more time, post COVID.
- Council continued to implement the priority actions of the Noosa Transport Strategy including completing the annual Christmas and Easter 'Go Noosa' Peak Period Traffic Management Plan. Council also supported the annual Electric Vehicle Expo undertaken by Zero Emissions Noosa.
- Negotiations progressed with Translink to introduce electric buses for Noosa, upgrade the Noosa Heads bus stop to a multi-modal interchange and improve public transport generally. Funding has been provided for design work on the Noosa Heads bus stop area.
- The schools program has continued to improve traffic around schools by getting more kids using active travel and school buses.
- Council completed a comprehensive analysis of the possible options for the future use of the former Tewanin TAFE site. This included new information regarding constraints on the site. Council determined not to proceed with a purchase of the site at the July 2020 Council meeting.

- Council developed a Walking and Cycling Strategy which included High Priority Cycling Corridors. The Strategy was the subject of extensive community engagement and was adopted by Council in July 2021. Funding has been provided in the 2021/2022 budget to begin implementation. Council completed the design of the Noosa Parade corridor upgrade with the assistance of Qld Government funding and also received significant funding from the State government for delivery in 2021/2022.

Other Initiatives to enable Council to achieve its goal for this theme

- Council adopted a COVID Financial Recovery Plan to mitigate financial sustainability risks as part of its 2020/21 budget. This included re-prioritising expenditure and projects, reviewing the 2020/21 budget assumptions including preparing detailed cash flow modelling and providing advice to support effective decision-making by Council. Careful financial management was undertaken during the year resulting in a better than expected financial outcome at the end of the financial year.
- The Pathways and Boardwalks Asset Management Plan was endorsed which is a blueprint to guide the management of the shire's various footpaths, cycleways and boardwalks networks and associated infrastructure assets now and into the future.
- Council let tenders for the Cooroy Noosa Road and Beckmans Road intersection upgrade and has secured \$9M in funding from the Queensland Government for that project. This is stage 1 of a long term plan for a Tewantin By-pass.
- As a result of the COVID pandemic, many of the Council Business Continuity Plans were reviewed and updated including the ICT Business Continuity Plan.
- Council undertook a second round of community consultation on a proposed local law for the management of Short Stay Accommodation properties. This draft local law is designed to address how STAs can be better managed to reduce their impact on neighbourhood amenity.

Corporate Plan Theme 5: Excellence as a Council

"The Noosa Shire community is proud of its Council"

Key achievements as we work towards our long term goal include:

Specific Operational Plan Priorities

- The Workforce Planning Strategy was finalised with two pilot projects undertaken. Implementation will continue once COVID-19 priorities have diminished.
- Council introduced a new process to seek community feedback on Council's 2021/22 budget. This entailed asking the community how they wish to be engaged, seeking feedback on community priorities including the development of an innovative online budget feedback tool and having the draft budget available for community comment. Only a handful of councils in Queensland undertake this level of community engagement on the development of their annual budget.
- Council continues to make progress transitioning to Technology One Ci Anywhere for Council's Enterprise Management System. Highlights include implementing E-recruitment, Procure to Pay (stage 2) and the fees and charges module. The CIA request management system is being reviewed to identify improvement opportunities for the customer experience.
- Council undertook a restructure of our approximately \$22M debt to take advantage of historic low interest rates. This resulted in considerable savings for our ratepayers.

- Council introduced a new Tenderer Financial Capacity Assessment Process Policy to ensure that tenderers have the financial capacity to deliver Council contracts, thus reducing the risk of contractors failing during construction projects.
- Council continues to grow and support our staff through leadership/ supervisor development programs and the employee training program.
- The 2020/21 leadership development program focused on continuous improvement and the development of a strong, cohesive, high performing leadership team. Staff involved commended the program for delivering genuine improvement in leadership capabilities and helping to build stronger relationships. We also had a team of future leaders participate in the LGMA Management Challenge to develop their management skills.

Other Initiatives to enable Council to achieve its goal for this theme

- The Queensland Audit Office gave Council another clean bill of health issuing an unmodified audit opinion.
- The use of social media platforms remained an integral part of Council's strategy to keep the community informed. Facebook followers on Council's main page grew 11% to finish the year at 19,617 followers. A focus on building the LinkedIn page resulted in a 57% growth to 5,905 followers. Similarly, Council's Instagram followers increased 60% to 3,523 and Council's eNews subscribers have increased 76% to 4,285.
- Regular Mayoral video updates helped improve communication and engagement with the community throughout the year, particularly during lockdown periods. Council also introduced a new "Your Noosa" newspaper centrepiece in local papers to keep the community informed about Council news.
- Council successfully transitioned to remote working during the COVID-19 restrictions allowing many services to continue to be provided to the community. Employees were supported through flexible work arrangements and initiatives which focused on their health and wellbeing.
- Council finalised a new four year Certified Agreement with unions and staff.
- Council continued its "Public Question Time" at its monthly Ordinary Meetings as part of its ongoing commitment to accountability and community engagement.
- Council updated its Councillor Code of Conduct, Standing Orders, Meeting procedures etc in response to major legislative reform by the State Government in November 2020. These reforms were designed to improve Council governance across Queensland and Noosa Council is fully compliant with all of the new legislation.
- The Audit and Risk Committee continued to provide valuable advice and independent assurance for governance and finance matters across Council even during these difficult times impacted by COVID-19. This included reviewing Council's strategic risks, policies and organisational key performance indicators. The two independent members continued to provide crucial guidance, expertise and advice on high risk matters. A new Audit and Risk Committee Chairperson was appointed as well as a new independent member who are both providing Council with valuable insight into management of risk and good governance.
- Council's Internal Audit Program continued with an audit being undertaken of Asset Management.

2 CHALLENGES AND OPPORTUNITES

We can't rest on our laurels. There is always more to do. The key areas of focus for 2021/22 will include:

- Managing the transition for the CEO position with the planned retirement of current CEO.
- Ensuring that we remain “disaster ready” to assist our community, businesses and vulnerable sectors in the event of any further natural disasters.
- Identifying opportunities for Council to address the housing crisis in Noosa noting that this challenge is also being faced by many other regions.
- Finalise key policy documents and associated responses associated with Coastal Hazard Adaptation Plan (CHAP), Short Term Letting Local Law and Noosa 2020 Planning Scheme amendments.
- Take a proactive approach to engagement with land owners of the Noosa Business Centre to delivery optimal community outcomes.
- Continuing to lobby the State Government to upgrade Beckmans Road at Noosaville and also have the State Government deliver solutions for the two problem intersections at Cooroy.
- Continuing to manage the uncertainty associated with the COVID-19 pandemic and its impact on our local community and local economy
- Delivering the projects that have been funded by the State and Commonwealth governments and meeting their compressed timeframes
- Carefully managing our finances and making sound decisions to ensure that we are able to meet our financial sustainability goals despite the impact of COVID-19.

3 REFLECTIONS AND ACKNOWLEDGEMENTS

Clearly as outlined above, 2020/21 was another busy year. The list of what we have achieved is long (and may well be incomplete) but doesn't include all of the day to day services provided like lending library books, running the Noosa Aquatic Centre, sweeping streets, answering customer enquiries, managing development applications etc.

To put the level of “day to day” activity into perspective, the following statistics are provided:

Services Provided in 2020/21	2020/21 Data
Number of visitors to the Noosa Aquatic Centre	232,074
Number of visitors to The J	38,719
Number of visitors to the Noosa Leisure Centre	80,898
Number of clients serviced at Noosa Community Support	46,700 hours of service delivered to 2,000 clients
Number of visitors to the Libraries	Noosaville – 107,764 Cooroy – 70,249 Mobile – 8,215 Total – 186,228
Number of physical items issued by our Libraries	Noosaville: 222,011 Cooroy: 109,502 Mobile: 11,475 Total: 342,978

Services Provided in 2020/21	2020/21 Data
Number of bins collections	1,608,152 general waste bins 684,086 recycling bins 419,406 garden bins 141,596 public place bins 23,972 waste bulk bins 6,188 recycling bulk bins
Number of customer visits to the Waste Disposal facilities	Eumundi Noosa Road - 146,940 Cooroy - 6,439 Pomona - 6,821
Number of calls/ enquiries/ transactions by our frontline customer service team	71,227 interactions (calls, face to face, online web chat, emails) 15,563 requests 5,074 cashier transactions
Number of development applications and percentage approved for the year (<i>includes tree removal applications on private land</i>)	661 applications 619 approved (94%) 42 refusals Included in the above statistics are Short term Accommodation applications: 65 decided, 53 approved, 12 refused
Number of rate notices issued for the year	64,595
Length of road resurfaced	Asphalt – 6.29km Spray sealing – 5.59km Total – 11.88km
Length of road serviced by street sweeper	3,700km
Number of requests regarding trees on public land (<i>excludes Natural Areas requests</i>)	3,294

Acknowledgement

In my 30+ years of local government, this has been one of the most challenging years due to a range of factors. COVID-19 has resulted in significant uncertainty and the need to focus our Council (both internally and externally) on responding to that challenge. This has naturally taken time and added stress to our organisation. At the same time, we have seen record capital works programs fuelled by State and Commonwealth COVID recovery funding to local governments. Similarly, stimulus packages for the housing sector combined with record interstate migration has resulted in record building, plumbing and development applications. All in all, a challenging year.

Nevertheless, we should be proud of what we have achieved in that context. This could not have been achieved without an incredible amount of hard work and commitment by our Mayor, Councillors, Directors, Managers and all of our staff.

I can't speak more highly of our staff. It is only through them that we have been able to achieve such good outcomes. As a Council we are blessed to have such amazing staff who have a commitment to working for the Noosa community.

Previous Council Consideration

A Year in Review report is provided to Council each year.

Finance

The delivery of our 2020/21 programs was in accordance with the Budget and Operational Plan.

Risks & Opportunities

This report is also being provided in accordance with the requirements of the Local Government Act 2009.

Consultation**External Consultation - Community & Stakeholder**

Nil.

Internal Consultation

Executive Team.

Departments/Sections Consulted:

<input checked="" type="checkbox"/> Chief Executive Officer Executive Support	<input checked="" type="checkbox"/> Community Services X Director Community Development Community Facilities Libraries & Galleries Local Laws Waste & Environmental Health	<input checked="" type="checkbox"/> Corporate Services X Director Financial Services Fleet ICT Procurement Property Revenue Services
<input checked="" type="checkbox"/> Executive Services X Director Community Engagement Customer Service Governance People and Culture	<input checked="" type="checkbox"/> Environment & Sustainable Development X Director Building & Plumbing Services Development Assessment Economic Development Environmental Services Strategic Land Use Planning	<input checked="" type="checkbox"/> Infrastructure Services X Director Asset Management Buildings and Facilities Civil Operations Disaster Management Infrastructure Planning, Design and Delivery

7 CONFIDENTIAL SESSION

Nil.